



INNOVATE. COLLABORATE. ELEVATE.

Talisen Construction Corporation
213 West 35th Street, Suite 1302
New York, NY 10001

June 18th, 2024

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]
New York, NY 10027

RE: Report for Columbia Manhattanville Project/MWL Submissions Q.E. 03/31/2024

Dear [REDACTED]

On behalf of Talisen Construction Corporation, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Talisen further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Talisen Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Talisen Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Talisen additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Talisen contract with Columbia for MWL compliance reporting. Talisen continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink that reads 'J. Rigazio'.

Joseph Rigazio

CEO



June 20, 2024

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]
New York, NY 10027

**Re: Columbia Manhattanville Project/MWL Submissions
Quarter Ending March 31, 2024 Report for Columbia Manhattanville Project**

Dear [REDACTED]

On behalf of R.P. Brennan General Contractors, Inc., I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

R.P. Brennan General Contractors, Inc., also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to R.P. Brennan's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which RP Brennan submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. RP Brennan distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

R.P. Brennan General Contractors, Inc., additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to RP Brennan's Contract with Columbia for MWL compliance reporting. RP Brennan continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Michael Brennan
President

29 West 36th Street
6th Floor
New York, NY 10018

T 212.462.2542
F 212.537.0650
www.rpbrennan.com

Non-Specialty Construction

Date: 3/31/2024

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 3/31/2024

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

| Project Name | Project Start | Status | Page # |
|---------------------------------|----------------------|---------------------------|---------------|
| Utilities Improvement | 1/3/2008 | In Progress | 5-10 |
| Abatement & Demolition Project | 9/1/2009 | In Progress | 11-24 |
| Jerome L. Greene Science Center | 2/28/2011 | In Progress | 25-52 |
| EPA Clean Diesel | 5/1/2009 | Project Completed 11/2011 | 53-54 |
| Open Space | 7/10/2013 | In Progress | 55-61 |
| Lenfest | 12/1/2013 | In Progress | 62-78 |
| University Forum | 12/1/2015 | In Progress | 79-93 |
| Phase 2 Below Grade | 10/1/2016 | In Progress | 94-105 |
| Columbia Business School | 1/1/2018 | In Progress | 106-189 |
| Open Space Large Square | 7/1/2020 | In Progress | 190-196 |
| Shared Services | 2/4/2010 | In Progress | 197-199 |

Manhattanville MWL Workforce and Spending Summary
Quarter: January 1, 2024 to March 31, 2024
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

| Non-Specialty Projects | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Spend | Total L | |
|--|------|----------------|------------|----------------|-----------|----------------|------|----------------|------|----------------|------|----------------|------|----------------|------------|----------------|--------------|------|--------------|-----------|------|
| | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | % ¹ | \$ | \$ | \$ | | |
| | | | | | | | | | | | | | | | | | | | | | |
| Utilities Improvement | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * Abatement & Demolition | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * Jerome L. Greene Science Center | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| EPA Clean Diesel | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * Open Space | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| Lenfest | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * University Forum | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * Phase 2 Below Grade | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | \$ - | \$ - |
| * Columbia Business School | \$ - | 0% | \$ 191,531 | 5% | \$ 67,517 | 2% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 259,048 | 7% | \$ 3,383,242 | 93% | \$ 3,642,290 | \$ 67,517 | \$ - |
| * Open Space Large Square | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 382,175 | 100% | \$ 382,175 | \$ - | \$ - |
| Total | \$ - | 0% | \$ 191,531 | 5% | \$ 67,517 | 2% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 259,048 | 6% | \$ 3,765,417 | 94% | \$ 4,024,465 | \$ 67,517 | \$ - |
| % of Total Spending¹ | | | | | | | | | | | | | | | | | | | | | 2% |

Workforce Hours : CU Goal = 40%

| Non-Specialty Projects | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | Total L | Headcount | | | | | |
|---|-------|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|---------|-----|-------------|---------|----------------|-----|----------------|-------|----|---|
| | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | % ² | Hrs | Hrs | Hrs | # | % ² | # | % ² | Total | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Utilities Improvement | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * Abatement & Demolition | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * Jerome L. Greene Science Center | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| EPA Clean Diesel (No Workforce - Equipment Supplies) | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * Open Space | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| Lenfest | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * University Forum | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * Phase 2 Below Grade | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| * Columbia Business School | 2,320 | 54% | 0 | 0% | 62 | 1% | 16 | 0% | 489 | 11% | 0 | 0% | 0 | 0% | 2,887 | 67% | 1,409 | 33% | 4,296 | 551 | 50 | 75% | 17 | 25% | 67 | |
| * Open Space Large Square | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * Shared Services - Lend Lease US Construction LMB ³ | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * Shared Services - Johnson Security ³ | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * Shared Services - Eddington Security ³ | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| Total Hours | 2,320 | 54% | 0 | 0% | 62 | 1% | 16 | 0% | 489 | 11% | 0 | 0% | 0 | 0% | 2,887 | 67% | 1,409 | 33% | 4,296 | 551 | 50 | 75% | 17 | 25% | 67 | |
| % of Total Hours² | | | | | | | | | | | | | | | | | | | | | | | | | | |

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
* Denotes active project
(Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|-----------------------|
| Owner Name: | Columbia University | Project: | Utilities Improvement |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 1/3/2008 ¹ |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 12,812 | \$ 14,402 | \$ 14,402 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|---------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Green Girl Printing and Messenger Inc | W | No | Printing | Yes | \$ - | \$ 13 | \$ 13 |
| Titan Plumbing & Heating LLC | L | No | Plumbing Contractor | Yes | \$ 12,812 | \$ 14,134 | \$ 14,134 |
| NON: | | | | | | | |
| Abbey Locksmiths Inc | NON | No | Locksmiths | Yes | \$ - | \$ 255 | \$ 255 |
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|---|-----------------------------------|-----------|-----------|-----------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Direct Spend Grand Total | \$ 12,812 | \$ 14,402 | \$ 14,402 |
| | MWL Direct Spend Total | \$ 12,812 | \$ 14,147 | \$ 14,147 |
| | Non-MWL Direct Spend Total | \$ - | \$ 255 | \$ 255 |
| | MWL % of Total | 100% | 98% | 98% |

¹ Billing begins on 8/1/2008
Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | |
|---|---|
| Owner Name: Columbia University | Project: Utilities Improvement |
| Address: 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: 3/31/2024 | Project Start: 1/3/2008 ¹ Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | | |
|---|-----------------|----------------|--------------|----------|-----------------------------------|--|----------------------------------|---------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| NON: | | | | | | | | |
| Lend Lease US Construction LMB | NON | No | Construction | Yes | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 | |
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| | | | | | Direct Spend Grand Total | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |
| | | | | | MWL Direct Spend Total | \$ - | \$ - | \$ - |
| | | | | | Non-MWL Direct Spend Total | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |
| | | | | | MWL % of Total | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008
 Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | |
|--|---|
| Company Name: Lend Lease | Project: Utilities Improvement |
| Trade: Construction Management | Contract: |
| Address: 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: 3/31/2024 | Project Start: 1/3/2008 ¹ Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|-------------------------|-----------------|----------------|-------------------------|------------------------------|--|-------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|-------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 7,079 | \$ 7,079 |
| Egg Electric Inc | W-ESD | No | Electrical | Yes | \$ 21,931 | \$ 21,931 | \$ 21,931 |
| Felix Associates LLC | L | No | Utilities | Yes | \$ 13,205,245 | \$ 14,912,282 | \$ 14,912,281 |
| MFM Contracting Corp | L | No | Utilities | Yes | \$ 13,150,000 | \$ 13,966,897 | \$ 13,966,896 |
| Pearlgreen | L | No | Building Supplies | Yes | \$ - | \$ 804 | \$ 804 |
| The McKissack Group Inc | MW-ESD | No | 62 | Yes | \$ - | \$ 578,192 | \$ 578,192 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 385,484 | \$ 385,484 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 211,586 | \$ 211,586 |
| NON: | | | | | | | |
| Moretrench American Corp | NON | No | Fire Safety | Yes | \$ 287,950 | \$ 287,950 | \$ 287,950 |
| Nicholson Construction | NON | No | Excavation | Yes | \$ 434,950 | \$ 274,950 | \$ 274,950 |
| Rael Automatic Sprinkler | NON | No | Dewatering | Yes | \$ 5,603 | \$ 5,603 | \$ 5,603 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------------|---------------|---------------|---------------|
| Tier II Grand Total | \$ 27,105,679 | \$ 30,652,758 | \$ 30,652,756 |
| MWL Tier II Total | \$ 26,377,176 | \$ 30,084,255 | \$ 30,084,253 |
| Non-MWL Tier II Total | \$ 728,503 | \$ 568,503 | \$ 568,503 |
| MWL % of Tier II | 100% | 87% | 89% |

¹ Billing begins on 8/1/2008
Date: 3/31/2024

| | |
|--------------------|-----------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | Headcount | | | | | | | | | | | | |
|---------------------------|--|---------------|----------------|------------|----------------|-----------|----------------|-----------|----------------|--------------|----------------|-----------|----------------|-----------|----------------|---------------|----------------|---------------|-----|----------------|------------|----------------|------------|-----|-------------|
| | | M | | W | | L | | MW | | ML | | WL | MWL | | Total MWL | Non-MWL | | Total Hours | | Total MWL | Non-MWL | | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Bovis Lend Lease Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 88 | 3% | 0 | 0% | 0 | 0% | 88 | 3% | 3,406 | 97% | 3,494 | 2 | 50% | 2 | 50% | 4 |
| * Tier II | MFM Contracting Corporation Utility Work | 5,706 | 16% | 3 | 0% | 0 | 0% | 0 | 0% | 3,694 | 10% | 0 | 0% | 0 | 0% | 9,402 | 26% | 26,540 | 74% | 35,942 | 25 | 20% | 97 | 80% | 122 |
| | Felix Utility Work | 9,051 | 17% | 200 | 0% | 0 | 0% | 0 | 0% | 4,272 | 8% | 0 | 0% | 0 | 0% | 13,522 | 25% | 41,203 | 75% | 54,725 | 21 | 24% | 67 | 76% | 88 |
| | Moretrench Dewatering | 370 | 28% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 370 | 28% | 934 | 72% | 1,304 | 9 | 36% | 16 | 64% | 25 |
| Total Hours | | 15,126 | | 203 | | 0 | | 0 | | 8,053 | | 0 | | 0 | | 23,382 | | 72,083 | | 95,465 | 57 | | 182 | | 239 |
| Overall % of Total | | 16% | | 0% | | 0% | | 0% | | 8% | | 0% | | 0% | | 24% | | 76% | | 100% | 24% | | 76% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|---------------------------------|-----------|-------------|
| MFM Contracting Corp | 3/28/2011 | In progress |
| Felix Associates LLC | 9/28/2009 | 5/29/2011 |
| Moretrench American Corp | 1/13/2008 | 10/25/2008 |

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | Headcount | | | | | | | | | | | | |
|---------------------------|---|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|-------------|----------------|-----------|----------------|-----------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | | Non-MWL | | Total Hours | | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| * Tier II | MFM Contracting Corp Utility Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Felix Associates LLC Utility Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Moretrench American Corp Dewatering | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------------|
| Owner Name: | Columbia University | Project: | Abatement & Demolition |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 9/1/2009 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ - | \$ 1,256,013 | \$ 1,256,013 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Absolute Plumbing & Heating Corp | L | No | Plumbing Contractor | Yes | \$ - | \$ 4,483 | \$ 4,483 |
| Black Widow Termite & Pest Control Corp | W-ESD | No | Pest Control | Yes | \$ - | \$ 2,238 | \$ 2,238 |
| Clancy Cullen Storage Co Inc | W-ESD | No | Storage | Yes | \$ - | \$ 48,245 | \$ 48,245 |
| First Choice Mechanical Inc | M-ESD | No | Mechanical | Yes | \$ - | \$ 5,796 | \$ 5,796 |
| Innovative Building Solutions LLC | MW-ESD | No | General Contractor | Yes | \$ - | \$ 25,069 | \$ 25,069 |
| Izzo Construction Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ 13,163 | \$ 13,163 |
| Mamais Contracting Corp | WL-ESD | No | | Yes | \$ - | \$ 14,811 | \$ 14,811 |
| PSEC Plumbing & Heating Co Inc | L | No | Plumbing Contractor | Yes | \$ - | \$ 1,295 | \$ 1,295 |
| SMR Contracting Corp | L | No | General Contractor | Yes | \$ - | \$ 4,086 | \$ 4,086 |
| Titan Plumbing & Heating LLC | L | No | Plumbing Contractor | Yes | \$ - | \$ 18,130 | \$ 18,130 |
| Twins Electric Corp | L | No | Electrical Contractor | Yes | \$ - | \$ 31,423 | \$ 31,423 |
| NON: | | | | | | | |
| Abbey Locksmiths Inc | NON | No | Doors & Windows | Yes | \$ - | \$ 4,308 | \$ 4,308 |
| Access Control Technologies Inc | NON | No | Electrical Contractor | Yes | \$ - | \$ 1,120 | \$ 1,120 |
| Affiliated Environmental Serv. (AES) | NON | No | Environmental Services | Yes | \$ - | \$ 1,950 | \$ 1,950 |
| Celtic Services NYC Inc. | NON | No | Interior Construction | Yes | \$ - | \$ 880,881 | \$ 880,881 |
| Degmor Inc | NON | No | Asbestos Removal | Yes | \$ - | \$ 400 | \$ 400 |
| G & K Services Co | NON | No | Uniforms | Yes | \$ - | \$ 344 | \$ 344 |
| Gotham Waterproofing | NON | No | Contractor | Yes | \$ - | \$ 46,640 | \$ 46,640 |
| Inst Recycling Network | NON | No | Specialities | Yes | \$ - | \$ 74,935 | \$ 74,935 |
| JC Duggan Inc | NON | No | Moving | Yes | \$ - | \$ 45,750 | \$ 45,750 |
| Northstar Mechanical Inc | NON | No | Mechanical | Yes | \$ - | \$ 7,800 | \$ 7,800 |
| Omega Laboratories | NON | No | Air Quality | Yes | \$ - | \$ 14,177 | \$ 14,177 |
| Pro Roll Inc | NON | No | Doors & Windows | Yes | \$ - | \$ 8,554 | \$ 8,554 |
| William Hird & Co Inc | NON | No | Specialities | Yes | \$ - | \$ 415 | \$ 415 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------------------|------|--------------|--------------|
| Direct Spend Grand Total | \$ - | \$ 1,256,013 | \$ 1,256,013 |
| MWL Direct Spend Total | \$ - | \$ 168,739 | \$ 168,739 |
| Non-MWL Direct Spend Total | \$ - | \$ 1,087,274 | \$ 1,087,274 |
| MWL % of Total | 0% | 13% | 13% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|--|
| Owner Name: Columbia University | Project: Abatement & Demolition |
| Address: 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: 3/31/2024 | Project Start: 9/1/2009 |
| | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Lend Lease US Construction LMB | NON | No | Construction | Yes | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |
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|---|----------------------------|--------------|---------------|---------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Direct Spend Grand Total | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |
| | MWL Direct Spend Total | \$ - | \$ - | \$ - |
| | Non-MWL Direct Spend Total | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |
| | MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|------------------------|
| Company Name: | Lend Lease | Project: | Abatement & Demolition |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 9/1/2009 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |

| SUBCONTRACTORS (Tier II) | | | | | | | | |
|---|-----------------|----------------|-----------------------------------|----------|------------------------------|--------------------------------------|----------------------------|----------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Work Completed: | | | | | | | | |
| Commodore Construction Corporation | W-ESD | No | Misc Concrete | Yes | \$ - | \$ 68,310 | \$ 68,310 | |
| Deerpath Construction Corp | W-ESD | No | General Contractor | Yes | \$ 455,000 | \$ 432,900 | \$ 432,900 | |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ 137,063 | \$ 326,096 | \$ 326,096 | |
| Innovative Building Solutions LLC | MW-ESD | No | General Contractor | Yes | \$ - | \$ 163,000 | \$ 163,000 | |
| Johnson Security Bureau Inc | MWL-ESD | No | 62 | Yes | \$ - | \$ 523,867 | \$ 523,867 | |
| Manhattan Business Interiors Inc (MBI) | M-ESD | No | General Contractor | Yes | \$ 186,000 | \$ 189,719 | \$ 189,719 | |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 29,256 | \$ 29,256 | |
| The McKissack Group Inc | MWL-ESD | No | Supintendent-Civil/Site | Yes | \$ - | \$ 8,574 | \$ 8,574 | |
| NON: | | | | | | | | |
| Work Completed: | | | | | | | | |
| Breeze National Inc - Area 3A | NON | No | Demolition & Abatement Contractor | Yes | \$ 879,000 | \$ 819,596 | \$ 819,596 | |
| Breeze National Inc - Area 6 | NON | No | Demolition & Abatement Contractor | Yes | \$ 2,975,000 | \$ 2,975,000 | \$ 2,975,000 | |
| Breeze National Inc - Areas 7 & 8 | NON | No | Demolition & Abatement Contractor | Yes | \$ 875,000 | \$ 735,000 | \$ 735,000 | |
| Par Environmental Corp - Area 7 (Site 22, 29, 30, 31) | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 336,337 | \$ 336,337 | |
| Par Environmental Corp - Areas 1A & 1B | NON | No | Demolition & Abatement Contractor | Yes | \$ 1,818,000 | \$ 1,818,183 | \$ 1,818,183 | |
| Par Environmental Corp - Areas 2, 4 & 5 | NON | No | Demolition & Abatement Contractor | Yes | \$ 7,100,000 | \$ 7,100,000 | \$ 7,100,000 | |
| Par Environmental Corp | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 54,500 | \$ 54,500 | |
| Work In Progress: | | | | | | | | |
| Par Environmental Corp - Area 0 | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 1,323,140 | \$ 1,323,140 | |
| Par Environmental Corp - Area 9a | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 604,886 | \$ 604,886 | |
| Par Environmental Corp - Areas 7 (Site 28) & 8 | NON | No | Demolition & Abatement Contractor | Yes | \$ 2,627,000 | \$ 2,738,562 | \$ 2,738,562 | |
| Post Road Iron Works | NON | No | Miscellaneous Metal Work | Yes | \$ - | \$ 121,206 | \$ 121,206 | |
| | | | | | Tier II Grand Total | \$ 17,052,063 | \$ 20,368,132 | \$ 20,368,132 |
| | | | | | MWL Tier II Total | \$ 778,063 | \$ 1,741,722 | \$ 1,741,722 |
| | | | | | Non-MWL Tier II Total | \$ 16,274,000 | \$ 18,626,410 | \$ 18,626,410 |
| | | | | | MWL % of Tier II | 17% | 7% | 7% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|------------------------|
| Company Name: | Par Environmental Corporation | Project: | Abatement & Demolition |
| Trade: | General Contractor | Contract: | Area 9B (Site 40) |
| Address: | 313 Spook Rock Road, Suffern, New York 10901 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 9/1/2009 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-------------------------------|-----------------|----------------|--------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corporation | NON | No | General Contractor | \$ 4,679,500 | \$ 8,050,185 | \$ 8,050,185 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Active Systems Inc | W | No | Supplies | Yes | \$ 110,000 | \$ 38,299 | \$ 38,299 |
| Direct Access Expediting Inc. | W | No | Expediting/Permit Processing | Yes | \$ 18,000 | \$ 12,600 | \$ 12,600 |
| A- Tech Electric Enterprise Inc. | MW | No | Electrical | Yes | | \$ 102,725 | \$ 102,725 |
| Breaking Solutions Inc | L | No | Concrete Breaking Services | Yes | \$ 120,000 | \$ 179,370 | \$ 179,370 |
| Sunbelt Rentals | L | No | Rental Equipment | Yes | | \$ 98,838 | \$ 98,838 |
| Environmental Code Consultants Inc. | M | No | | 62 Yes | \$ 37,500 | \$ 33,750 | \$ 33,750 |
| Expedite-Dem Inc | MW-ESD | No | Expediter / Permit Processing | Yes | \$ 80,000 | \$ 54,379 | \$ 54,379 |
| Joa-Lyn Enterprise Inc. | M-ESD | No | Supplies | Yes | \$ 20,000 | \$ 33,584 | \$ 33,584 |
| Johnson Security Bureau Inc | MW-ESD | No | Security | Yes | \$ 196,374 | \$ 127,235 | \$ 127,235 |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Supplies | Yes | \$ 80,000 | \$ 70,077 | \$ 70,077 |
| Pestrol Inc | MW-ESD | No | Vectoring | Yes | \$ 20,000 | \$ 19,166 | \$ 19,166 |
| Petroscan Ltd | W-ESD | No | Fuel | Yes | \$ 50,000 | \$ 25,497 | \$ 25,497 |
| Pro-Line Industrial Products, Inc. | W-ESD | No | Supplies | Yes | \$ 5,000 | \$ 942 | \$ 942 |
| Safety & Quality Plus Inc | W-ESD | No | Loss Control | Yes | \$ 90,000 | \$ 197,093 | \$ 197,093 |
| MSR Electrical Construction Corp | W-ESD | No | Electrical | Yes | \$ 95,000 | \$ 54,800 | \$ 54,800 |
| NON: | | | | | | | |
| Call A Head | NON | No | Portable Lavatory | Yes | \$ 5,500 | \$ 20,552 | \$ 20,552 |
| Current Fire Protection | NON | No | Fire Alarm Services | Yes | \$ 35,000 | \$ 65,988 | \$ 65,988 |
| Eagle Scaffolding Services Inc | NON | No | Scaffolding Services | Yes | \$ 850,000 | \$ 952,741 | \$ 952,741 |
| Elm Suspension Systems, Inc. | NON | No | Scaffolding Services | Yes | | \$ 2,983 | \$ 2,983 |
| Jesco Equipment | NON | No | Rental Equipment | Yes | \$ 120,000 | \$ 41,045 | \$ 41,045 |
| Lewis S. Goodfriend & Associates | NON | No | Noise Control | Yes | \$ 14,000 | \$ 17,930 | \$ 17,930 |
| MSP Engineering Inc P.C. | NON | No | Engineering Services | Yes | \$ 1,200 | \$ 1,200 | \$ 1,200 |
| Thornton Tomasetti | NON | No | Engineering Services | Yes | \$ 200,000 | \$ 281,071 | \$ 281,071 |

| | | | | |
|---|------------------------------|--------------|--------------|--------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier II Grand Total | \$ 2,147,574 | \$ 2,431,865 | \$ 2,431,865 |
| | MWL Tier II Total | \$ 921,874 | \$ 1,048,355 | \$ 1,048,355 |
| | Non-MWL Tier II Total | \$ 1,225,700 | \$ 1,383,510 | \$ 1,383,510 |
| | MWL % of Tier II | 20% | 13% | 13% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|--|--|
| CM Name: Lend Lease | Project: Abatement & Demolition |
| Company Name: Breeze National Inc | Contract: |
| Trade: General Contracting | Telephone: 212-939-9580 |
| Address: 622 West 132nd, 2nd fl, New York, NY 10027 | Project Start: 9/24/2011 |
| As of Date: 3/31/2024 | Project End: 3/22/2012 |

| COMPANY (Tier II) | | | | | | |
|---------------------|-----------------|----------------|---------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Breeze National Inc | NON | No | General Contracting | \$ 4,729,000 | \$ 4,529,596 | \$ 4,529,596 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Pestrol Inc | MWL-ESD | No | Extermination | Yes | \$ 1,013 | \$ 3,099 | \$ 3,099 |
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| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | | | | | | | |
| | | | | | Tier III Grand Total | \$ 1,013 | \$ 3,099 |
| | | | | | MWL Tier III Total | \$ 1,013 | \$ 3,099 |
| | | | | | Non-MWL Tier III Total | \$ - | \$ - |
| | | | | | MWL % of Tier II | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--|----------------------------------|--|
| CM Name: Lend Lease | | Project: Abatement & Demolition |
| Company Name: Par Environmental Corp | | Contract: Areas 7 (Site 28) & 8 |
| Trade: General Contracting | | Telephone: 212-939-9580 |
| Address: 622 West 132nd, 2nd fl, New York, NY 10027 | Project Start: 10/11/2012 | Project End: In Progress |
| As of Date: 3/31/2024 | | |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------------------|-----------------|----------------|---------------------|---------------------------|--------------------------------------|----------------------------|
| Par Environmental Corp | NON | No | General Contracting | \$ 2,627,000 | \$ 2,738,562 | \$ 2,738,562 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
| MSR Electrical Construction Corp | W-ESD | No | Electrical | Yes | \$ 50,000 | \$ 26,594 | \$ 26,594 |
| Expedite-Dem Inc | MW-ESD | No | Expeditor | Yes | \$ 88,000 | \$ 54,960 | \$ 54,960 |
| Ann Hickey PE | W-ESD | No | Expeditor | Yes | \$ 18,000 | \$ 15,855 | \$ 15,855 |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ 500,000 | \$ 158,486 | \$ 158,486 |
| Tri State Transfer Associates Inc | WL-ESD | No | ACM Disposal | Yes | \$ 30,000 | \$ 19,185 | \$ 19,185 |
| Safety & Quality Plus Inc | W-ESD | No | 62 | Yes | \$ 65,000 | \$ 91,245 | \$ 91,245 |
| Pestrol Inc | MWL-ESD | No | Vectoring | Yes | \$ 20,000 | \$ 5,859 | \$ 5,859 |
| Atlas Equipment Rentals | L | No | Equipment Supplier | Yes | \$ 100,000 | \$ 35,811 | \$ 35,811 |
| JEG Inc | M-ESD | No | Recycle/Waster Removal | Yes | \$ 80,000 | \$ 2,009 | \$ 2,009 |
| Petrosan Ltd | W-ESD | No | Fuel Supplier | Yes | \$ 25,000 | \$ 11,654 | \$ 11,654 |
| Contracting Supply Solutions | MW-ESD | No | Supplier | Yes | \$ - | \$ 47,433 | \$ 47,433 |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Material Supplier | Yes | \$ - | \$ 10,246 | \$ 10,246 |
| Creative Environment Solutions Corp | W-ESD | No | Noise Control | Yes | \$ 8,000 | \$ 8,050 | \$ 8,050 |
| Palace Hoisting & Scaffolding Corp of NY | W | No | Scaffolding | Yes | \$ - | \$ 20,686 | \$ 20,686 |
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| Tier III Grand Total | | | | | \$ 984,000 | \$ 508,073 | \$ 508,073 |
| MWL Tier III Total | | | | | \$ 984,000 | \$ 508,073 | \$ 508,073 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 37% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| CM Name: | Lend Lease | Project: Abatement & Demolition |
| Company Name: | Par Environmental Corp | Contract: Area 9A |
| Trade: | General Contracting | Telephone: 212-939-9580 |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Project Start: 11/30/2012 |
| As of Date: | 3/31/2024 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corp | NON | No | General Contracting | \$ 560,750 | \$ 604,886 | \$ 604,886 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| MSR Electrical Construction Corp | W-ESD | No | Electrical | Yes | \$ 15,000 | \$ 4,590 | \$ 4,590 |
| Expedite-Dem Inc | MW-ESD | No | Expeditior | Yes | \$ 35,000 | \$ 32,850 | \$ 32,850 |
| Ann Hickey PE | W-ESD | No | Expeditior | Yes | \$ 10,000 | \$ - | \$ - |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ 50,000 | \$ 44,093 | \$ 44,093 |
| Tri State Transfer Associates Inc | WL-ESD | No | ACM Disposal | Yes | \$ 15,000 | \$ 30,491 | \$ 30,491 |
| Safety & Quality Plus Inc | W-ESD | No | | Yes | \$ 20,000 | \$ 25,122 | \$ 25,122 |
| Pestrol Inc | MWL-ESD | No | Vectoring | Yes | \$ 10,000 | \$ 997 | \$ 997 |
| Atlas Equipment Rentals | L | No | Equipment Supplier | Yes | \$ 10,000 | \$ 11,817 | \$ 11,817 |
| JEG Inc | M-ESD | No | Recycle/Waster Removal | Yes | \$ 25,000 | \$ 6,740 | \$ 6,740 |
| Petroscan Ltd | W-ESD | No | Fuel Supplier | Yes | \$ 5,000 | \$ - | \$ - |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Material Supplier | Yes | \$ - | \$ 5,727 | \$ 5,727 |
| Creative Environment Solutions Corp | W-ESD | No | Temporary Toilets | Yes | \$ 8,000 | \$ 5,450 | \$ 5,450 |
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|--|-------------------------------|------------|------------|------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 203,000 | \$ 167,877 | \$ 167,877 |
| | MWL Tier III Total | \$ 203,000 | \$ 167,877 | \$ 167,877 |
| | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | MWL % of Tier II | 36% | 28% | 28% |

Date: 3/31/2024

| | |
|--------------------|---------------------------------------|
| GC/CM: | Par Environmental / Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Headcount | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------|---|---------------|----------------|------------|----------------|------------|----------------|--------------|----------------|---------------|----------------|-----------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|------------|----------------|-------------|----------------|-------------|----------------|-----|----------------|---------|----------------|---|----------------|---|--|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | | Non-MWL | | | Total Hours | | | Total MWL | | | Non-MWL | | | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | |
| Tier I (Direct) | Lend Lease (US) Construction LMB In Construction Management | 185 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 2,628 | 43% | 0 | 0% | 0 | 0% | 2,813 | 46% | 3,309 | 54% | 6,122 | 5 | 38% | 8 | 62% | 13 | | | | | | | | |
| Tier II | A Tech Electric Enterprise Sidewalk Bridge & Scaffolding | 461 | 79% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 461 | 79% | 126 | 21% | 587 | 9 | 82% | 2 | 18% | 11 | | | | | | | | | | |
| | Breeze Demo & Abatement Contractor | 11,338 | 56% | 0 | 0% | 122 | 1% | 336 | 2% | 2,817 | 14% | 0 | 0% | 14,613 | 72% | 5,774 | 28% | 20,386 | 72 | 65% | 39 | 35% | 111 | | | | | | | | | | |
| | Current Fire Protection Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 88 | 100% | 88 | 0 | 0% | 2 | 100% | 2 | | | | | | | | | | |
| | Deerpath Demo & Abatement Contractor | 232 | 12% | 0 | 0% | 0 | 0% | 0 | 0% | 265 | 14% | 0 | 0% | 497 | 26% | 1,446 | 74% | 1,943 | 3 | 25% | 9 | 75% | 12 | | | | | | | | | | |
| | Eagle Scaffolding Services Scaffolding Services | 6,690 | 34% | 464 | 2% | 0 | 0% | 116 | 1% | 504 | 3% | 0 | 0% | 7,774 | 39% | 12,097 | 61% | 19,870 | 45 | 48% | 48 | 52% | 93 | | | | | | | | | | |
| | Johnson Security Bureau Security | 4,940 | 74% | 16 | 0% | 0 | 0% | 330 | 5% | 1,112 | 17% | 0 | 0% | 6,437 | 96% | 265 | 4% | 6,702 | 31 | 97% | 1 | 3% | 32 | | | | | | | | | | |
| | Par Environmental Demo & Abatement Contractor | 58,736 | 66% | 16 | 0% | 0 | 0% | 5,388 | 6% | 3,371 | 4% | 0 | 0% | 67,511 | 76% | 21,356 | 24% | 88,867 | 176 | 78% | 49 | 22% | 225 | | | | | | | | | | |
| | PAR ENVIRONMENTAL CORPORATIO Demo & Abatement Contractor | 16,863 | 42% | 328 | 1% | 0 | 0% | 202 | 1% | 288 | 1% | 0 | 0% | 17,681 | 44% | 22,108 | 56% | 39,788 | 55 | 51% | 53 | 49% | 108 | | | | | | | | | | |
| Total Hours | | 99,444 | | 824 | | 122 | | 6,372 | | 10,985 | | 0 | | 117,785 | | 66,567 | | 184,352 | | 396 | | 211 | | 607 | | | | | | | | | |
| Overall % of Total | | 54% | | 0% | | 0% | | 3% | | 6% | | 0% | | 64% | | 36% | | 100% | | 65% | | 35% | | 100% | | | | | | | | | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|-----------------------------------|------------|------------|
| A Tech Electric Enterprise | 11/28/2018 | 2/6/2020 |
| Breeze National Inc | 9/17/2009 | 3/28/2012 |
| Current Fire Protection | 12/4/2018 | 1/29/2019 |
| Deerpath Construction Corp | 9/16/2009 | 7/13/2010 |
| Eagle Scaffolding Services | 10/22/2018 | 11/4/2019 |
| Johnson Security Bureau | 11/10/2018 | 10/3/2019 |
| Par Environmental Corp | 10/5/2009 | 11/10/2019 |

| | |
|--------------------|-----------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | | |
|---------------------------|---|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|----------------|-----------|----------------|-------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Tier II | A Tech Electric Enterprise Sidewalk Bridge & Scaffolding | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Breeze National Inc Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Current Fire Protection Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Deerpath Construction Corp Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Eagle Scaffolding Services Scaffolding Services | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Johnson Security Bureau Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Par Environmental Corporation Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | |
|--------------------|-------------------------------------|---|
| Owner Name: | Columbia University | Project: Jerome L. Greene Science Center |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 3/31/2024 | Project Start: 2/28/2011 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 417,356,692 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Lend Lease US Construction LMB | NON | No | Construction | Yes | \$ 6,722,424 | \$ 418,262,337 | \$ 417,356,692 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|--------------|----------------|----------------|
| Direct Spend Grand Total | \$ 6,722,424 | \$ 418,262,337 | \$ 417,356,692 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 6,722,424 | \$ 418,262,337 | \$ 417,356,692 |
| MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---|
| Company Name: | Lend Lease | Project: | Jerome L. Greene Science Center Synapse |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 2/28/2011 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ - | \$ 389,626 | \$ 389,626 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Forest Electric | NON | No | Electrical Corporation | Yes | \$ - | \$ 148,488 | \$ 148,488 |
| Post Road Iron Works | NON | No | Miscellaneous Metal | Yes | \$ - | \$ 235,380 | \$ 235,380 |
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| Tier II Grand Total | | | | | \$ - | \$ 383,868 | \$ 383,868 |
| MWL Tier II Total | | | | | \$ - | \$ - | \$ - |
| Non-MWL Tier II Total | | | | | \$ - | \$ 383,868 | \$ 383,868 |
| MWL % of Tier II | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|---------------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Cives Corp | Contract: | |
| Trade: | Structural Steel | Telephone: | 315-287-2200 |
| Address: | 8 Church Street, Gouverneur, NY 13642 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|------------------|---------------------------|--------------------------------------|----------------------------|
| Cives Corp | NON | No | Structural Steel | \$ 28,270,835 | \$ 31,550,568 | \$ 31,550,568 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
| Baco Enterprises Inc | L | No | Field Bolts | Yes | \$ 276,449 | \$ 230,714 | \$ 230,714 |
| Baco Enterprises Inc | L | No | Safety/Slurry | Yes | \$ 102,900 | \$ 130,340 | \$ 130,340 |
| Commonwealth Metal Co | W-ESD | No | Structural Steel Material | Yes | \$ 816,232 | \$ 862,145 | \$ 862,145 |
| Kiwi Steel Corp | M-ESD | No | Installation of Deck & Studs | Yes | \$ 1,573,600 | \$ 1,492,849 | \$ 1,492,849 |
| L&M Fabrication & Machine Inc | W-ESD | No | Exterior Intumescent Columns | Yes | \$ 400,000 | \$ 410,982 | \$ 410,982 |
| RKL Building Specialties Co Inc | W-ESD | No | | Yes | \$ - | \$ 278,110 | \$ 278,110 |
| Powell Steel Corp | M-ESD | No | Structural Steel Beams | Yes | \$ - | \$ 439,775 | \$ 439,775 |
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| Tier III Grand Total | | | | | \$ 3,169,181 | \$ 3,844,915 | \$ 3,844,915 |
| MWL Tier III Total | | | | | \$ 3,169,181 | \$ 3,844,915 | \$ 3,844,915 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 11% | 12% | 12% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | RCC Concrete Corp | Contract: | |
| Trade: | Cement & Concrete Construction | Telephone: | 516-279-6787 |
| Address: | 74 State Street, 2nd Floor Westbury, New York 11590 | Project Start: | 10/10/2012 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|--------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RCC Concrete Corp | NON | No | Cement & Concrete Construction | \$ 6,643,000 | \$ 10,064,656 | \$ 10,064,656 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Elite Ready Mix | L | No | Concrete Ready Mix Supplier | Yes | \$ 1,149,310 | \$ 774,257 | \$ 774,257 |
| Wild Woman Co | W-ESD | No | Construction Materials | Yes | \$ - | \$ 33,231 | \$ 33,231 |
| CFS Steel Co | L | No | Rebar & Wire Mesh Supplier | Yes | \$ 392,385 | \$ 492,283 | \$ 492,283 |
| Sanzo Ltd Inc | MW-ESD | No | Material Supplier | Yes | \$ - | \$ 25,018 | \$ 25,018 |
| NYCON Readimix | M-ESD | No | Concrete Ready Mix Supplier | Yes | \$ - | \$ 472,592 | \$ 472,592 |
| B.P. Precise Construction Corp | W | No | | Yes | \$ - | \$ 561,826 | \$ 561,826 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,541,695 | \$ 2,359,207 | \$ 2,359,207 |
| MWL Tier III Total | \$ 1,541,695 | \$ 2,359,207 | \$ 2,359,207 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 23% | 23% | 23% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | MW Mechanical Inc | Contract: | |
| Trade: | HVAC | Telephone: | 718-961-6634 |
| Address: | 622 West 132nd Street, New York, NY 10027 | Project Start: | 2/25/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MW Mechanical Inc | NON | Yes | HVAC | \$ 55,975,000 | \$ 62,228,983 | \$ 62,228,983 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Celtic Sheetmetal Inc | W-ESD | No | HVAC-Sheetmetal | Yes | \$ 11,000,000 | \$ 11,932,486 | \$ 11,932,486 |
| FW Sims Inc | W-ESD | No | HVAC-Piping | Yes | \$ 14,590,000 | \$ 16,912,472 | \$ 16,912,472 |
| Mate Matura & Sons Inc | W-ESD | No | Insulation | Yes | \$ 2,300,000 | \$ 2,623,213 | \$ 2,623,213 |
| Yuen Ling Enterprises Inc | M-ESD | No | HVAC-Equipment & Rigging | Yes | \$ 1,000,000 | \$ 1,534,239 | \$ 1,534,239 |
| Cassone Leasing Inc | W-ESD | No | Equipment Rental & Leasing | Yes | \$ - | \$ 659 | \$ 659 |
| Safety & Quality Plus Inc | W-ESD | No | | Yes | \$ - | \$ 343,719 | \$ 343,719 |
| Safety & Environmental | M-ESD | No | Safety Consultant | Yes | \$ - | \$ 124,160 | \$ 124,160 |
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| Tier III Grand Total | | | | | \$ 28,890,000 | \$ 33,470,948 | \$ 33,470,948 |
| MWL Tier III Total | | | | | \$ 28,890,000 | \$ 33,470,948 | \$ 33,470,948 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 52% | 54% | 54% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | Five Star Electric Corp | Project: | Jerome L. Greene Science Center |
| Trade: | Electrical | Contract: | |
| Address: | 101-32 101st Street, Ozone Park, NY 11416 | Telephone: | 718-641-5000 |
| As of Date: | 3/31/2024 | Project Start: | 1/23/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Five Star Electric Corp | NON | No | Electrical | \$ 20,315,665 | \$ 20,813,193 | \$ 20,179,291 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Eaton Electric Inc | M-ESD | No | Electrical | Yes | \$ 7,110,483 | \$ 1,149,916 | \$ 1,149,916 |
| Eastern Electric Corp of New York | MW | No | Electrical | Yes | \$ 1,221,699 | \$ 1,221,698 | \$ 1,221,698 |
| G-Squared Electric LLC | W | No | Electrical | Yes | \$ 816,981 | \$ 816,981 | \$ 816,981 |
| LB Electric Supply Co. | W-ESD | No | Supplier | Yes | \$ 276,679 | \$ 278,905 | \$ 278,905 |
| Montana Datacom | W-ESD | No | Supplier | Yes | \$ 59,246 | \$ 94,057 | \$ 94,057 |
| | | | | 62 | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|---------------------|---------------------|---------------------|
| Tier III Grand Total | \$ 9,485,088 | \$ 3,561,557 | \$ 3,561,557 |
| MWL Tier III Total | \$ 9,485,088 | \$ 3,561,557 | \$ 3,561,557 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 47% | 17% | 18% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Otis Elevator Company | Contract: | |
| Trade: | Elevators | Telephone: | 973-575-3107 |
| Address: | One Odell Plaza, Suite 120, Yonkers, NY 10701 | Project Start: | 4/20/2012 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Otis Elevator Company | NON | No | Elevators | \$ 3,900,000 | \$ 4,131,223 | \$ 4,131,223 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Concept Elevator Group LLC | M-ESD | No | Cab and Entrance Fabrication | Yes | \$ 674,839 | \$ 739,014 | \$ 739,014 |
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| Tier III Grand Total | | | | | \$ 674,839 | \$ 739,014 | \$ 739,014 |
| MWL Tier III Total | | | | | \$ 674,839 | \$ 739,014 | \$ 739,014 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 17% | 18% | 18% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

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|----------------------|-----------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Island Acoustics | Contract: | |
| Trade: | Carpentry | Telephone: | 631-234-4500 |
| Address: | 518 Johnson Ave Bohemia, NY 11716 | Project Start: | 3/12/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Island Acoustics | NON | No | Carpentry | \$ 14,250,000 | \$ 16,124,752 | \$ 16,124,752 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|----------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| CenterSpan | W-ESD | No | Lathing | Yes | \$ 478,896 | \$ 450,285 | \$ 450,285 |
| Beamstop'r | W | No | Laser Curtains | Yes | \$ - | \$ 197,164 | \$ 197,164 |
| Green Depot | W-ESD | No | Materials | Yes | \$ 3,049,535 | \$ 1,573,367 | \$ 1,573,367 |
| AIW | MW-ESD | No | Manlifts | Yes | \$ 93,600 | \$ 86,965 | \$ 86,965 |
| Halmark | W-ESD | No | Finishing | Yes | \$ - | \$ 20,226 | \$ 20,226 |
| Firestop Solutions | W | No | | Yes | \$ - | \$ 97,976 | \$ 97,976 |
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|---|------------------------|--------------|--------------|--------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 3,622,031 | \$ 2,425,983 | \$ 2,425,983 |
| | MWL Tier III Total | \$ 3,622,031 | \$ 2,425,983 | \$ 2,425,983 |
| | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | MWL % of Tier II | 25% | 15% | 15% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|---------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Forest Electric | Contract: | |
| Trade: | Electrical | Telephone: | 212-318-1500 |
| Address: | 2 Penn Plaza New York, NY 10121 | Project Start: | 5/1/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Forest Electric | NON | No | Electrical | \$ 31,000,000 | \$ 36,032,282 | \$ 36,032,282 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Belle Lighting | M-ESD | No | Lighting Material Supplier | Yes | \$ 9,735,705 | \$ 10,481,341 | \$ 10,481,341 |
| Dumont Electrical Inc | M-ESD | No | Electrical Material Supplier | Yes | \$ 975 | \$ 975 | \$ 975 |
| Smith EI-DIS Co, Inc | L | No | Electrical Material Supplier | Yes | \$ 4,161 | \$ 146,703 | \$ 146,703 |
| Turtle & Hughes | W-ESD | No | Electrical Material Supplier | Yes | \$ 80,541 | \$ 853,947 | \$ 853,947 |
| Act Electrical & Data | W-ESD | No | Electrical Material Supplier | Yes | \$ - | \$ 80,114 | \$ 80,114 |
| Montana Datacom | W-ESD | No | | Yes | \$ - | \$ 170,758 | \$ 170,758 |
| Atlas Switch Co Inc | W | No | Electrical Material Supplier | Yes | \$ - | \$ 600 | \$ 600 |
| LB Electric Supply Co. | W-ESD | No | Electrical Material Supplier | Yes | \$ - | \$ 28,338 | \$ 28,338 |
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| Tier III Grand Total | | | | | \$ 9,821,382 | \$ 11,762,776 | \$ 11,762,776 |
| MWL Tier III Total | | | | | \$ 9,821,382 | \$ 11,762,776 | \$ 11,762,776 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 32% | 33% | 33% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Navillus Tile Inc | Contract: | |
| Trade: | Masonry | Telephone: | 212-750-1808 |
| Address: | 575 5th Ave 29th Floor, New York, NY 10017 | Project Start: | 11/20/2012 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Navillus Tile Inc | NON | No | Masonry | \$ 6,200,000 | \$ 3,695,824 | \$ 3,695,824 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| CD Construction & Design | M-ESD | No | Masonry Supply | Yes | \$ 500,000 | \$ 322,323 | \$ 322,323 |
| CFS Steel Co | L | No | Rebar Supplier | Yes | \$ 40,000 | \$ 32,855 | \$ 32,855 |
| Blue Works Inc | M-ESD | No | Drafting | Yes | \$ 10,000 | \$ 10,438 | \$ 10,438 |
| Casa Redimix | L | No | Concrete | Yes | \$ 10,000 | \$ 5,769 | \$ 5,769 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 560,000 | \$ 371,385 | \$ 371,385 |
| MWL Tier III Total | \$ 560,000 | \$ 371,385 | \$ 371,385 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 9% | 10% | 10% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | B&G Electrical Contractors of NY | Contract: | |
| Trade: | Electrical | Telephone: | 631-669-6000 |
| Address: | 7100 New Horizons Blvd. N. Amityville, NY 11701 | Project Start: | 9/13/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| B&G Electrical Contractors of NY | NON | No | Electrical | \$ 12,625,000 | \$ 17,009,428 | \$ 17,009,428 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| G & G Electrical Supply | L | No | Relay Racks, Ladder Rack and Assoc | Yes | \$ 340,000 | \$ 7,594 | \$ 7,594 |
| Montana Datacom | W-ESD | No | Innerduct, Firestop, J-Hooks & Consumables | Yes | \$ - | \$ 175,497 | \$ 175,497 |
| Turtle & Hughes | W-ESD | No | Conduit & Support Hardware | Yes | \$ 500,000 | \$ 967,729 | \$ 967,729 |
| Benfield | L | No | Relay Racks, Ladder Rack and Assoc | Yes | \$ - | \$ 4,178 | \$ 4,178 |
| NON: | | | | | | | |
| Geocomp Consulting | NON | No | Noise Control & Mitigation | Yes | \$ 5,700 | \$ 8,100 | \$ 8,100 |
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| Tier III Grand Total | | | | | \$ 845,700 | \$ 1,163,098 | \$ 1,163,098 |
| MWL Tier III Total | | | | | \$ 840,000 | \$ 1,154,998 | \$ 1,154,998 |
| Non-MWL Tier III Total | | | | | \$ 5,700 | \$ 8,100 | \$ 8,100 |
| MWL % of Tier III | | | | | 7% | 7% | 7% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--|--|---|
| CM Name: Lend Lease | | Project: Jerome L. Greene Science Center |
| Company Name: Rael Automatic Sprinkler | | Contract: |
| Trade: Fire Protection | | Telephone: 516-593-2000 |
| Address: 1750 Plaza Avenue New Hyde, NY 11040 | | Project Start: 12/19/2012 |
| As of Date: 3/31/2024 | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-----------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Rael Automatic Sprinkler | NON | No | Fire Protection | \$ 6,940,000 | \$ 6,617,522 | \$ 6,617,522 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| First Women's Fire Systems | W-ESD | No | Subcontractor | Yes | \$ 902,200 | \$ 74,750 | \$ 74,750 |
| Ferguson Fire | L | No | Supply | Yes | \$ - | \$ 289,723 | \$ 289,723 |
| NON: | | | | | | | |
| Ascon | NON | No | Supply | Yes | \$ 138,000 | \$ 1,436 | \$ 1,436 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|--------------|------------|------------|
| Tier III Grand Total | \$ 1,040,200 | \$ 365,909 | \$ 365,909 |
| MWL Tier III Total | \$ 902,200 | \$ 364,473 | \$ 364,473 |
| Non-MWL Tier III Total | \$ 138,000 | \$ 1,436 | \$ 1,436 |
| MWL % of Tier II | 13% | 6% | 6% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Siemens Industry Inc | Contract: | |
| Trade: | BMS | Telephone: | 973-575-6300 |
| Address: | 8 Fernwood Road, Florham Park, NJ 07392 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Siemens Industry Inc | NON | No | BMS | \$ 5,955,000 | \$ 14,460,997 | \$ 14,460,997 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------------------|----------|-------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Turtle & Hughes | W-ESD | No | Electrical Material Supplier | Yes | \$ 125,000 | \$ 99,502 | \$ 99,502 |
| Manna Supply | MW-ESD | No | Electrical Material | Yes | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| JM Electric | M-ESD | No | Electrician | Yes | \$ 1,320,128 | \$ 1,483,222 | \$ 1,483,222 |
| NON: | | | | | | | |
| Ricotta Electrical | NON | No | | Yes | \$ 2,811,000 | \$ 3,123,628 | \$ 3,123,628 |
| BCI Electrical | NON | No | Electrician | Yes | \$ 1,618,000 | \$ 1,626,878 | \$ 1,626,878 |
| | | | | | Tier III Grand Total | \$ 6,413,230 | \$ 6,413,230 |
| | | | | | MWL Tier III Total | \$ 1,662,724 | \$ 1,662,724 |
| | | | | | Non-MWL Tier III Total | \$ 4,750,506 | \$ 4,750,506 |
| | | | | | MWL % of Tier II | 11% | 11% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---------------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Bauerschmidt & Sons Inc | Contract: | |
| Trade: | Architectural Woodworking | Telephone: | 718-528-3500 |
| Address: | 11920 Merrick Blvd, Jamaica, NY 11434 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|---------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Bauerschmidt & Sons Inc | NON | No | Architectural Woodworking | \$ 4,550,000 | \$ 5,418,876 | \$ 5,418,876 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Plywood/Core Material Supplier | Yes | \$ - | \$ 153,553 | \$ 153,553 |
| JC Ryan EBCO/H&G LLC | W-ESD | No | Doors, Frames & Finish Hardware | Yes | \$ - | \$ 46,795 | \$ 46,795 |
| Rugby Architectural Building | L | No | Decorative Surfacing, Doors, and Millwork | Yes | \$ - | \$ 102,121 | \$ 102,121 |
| NON: | | | | | | | |
| Manhattan Laminates | NON | No | | Yes | \$ - | \$ 229,628 | \$ 229,628 |
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| Tier III Grand Total | | | | | \$ - | \$ 532,097 | \$ 532,097 |
| MWL Tier III Total | | | | | \$ - | \$ 302,469 | \$ 302,469 |
| Non-MWL Tier III Total | | | | | \$ - | \$ 229,628 | \$ 229,628 |
| MWL % of Tier II | | | | | 0% | 6% | 6% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--------------------------------------|-----------------------|---|
| CM Name: | Lend Lease | | Project: Jerome L. Greene Science Center |
| Company Name: | Jantile Inc | Contract: | |
| Trade: | Ceramic Tile | Telephone: | 718-655-5450 |
| Address: | 3960 Merritt Avenue, Bronx, NY 10466 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Jantile Inc | NON | No | Ceramic Tile | \$ 2,230,000 | \$ 2,269,407 | \$ 2,269,407 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--------------------------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Plywood/Core Material Supplier | Yes | \$ 8,798 | \$ 8,351 | \$ 8,351 |
| J and BB Tiles Corporation | MW-ESD | No | Supplier | Yes | \$ - | \$ 57,630 | \$ 57,630 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|-----------------|------------------|------------------|
| Tier III Grand Total | \$ 8,798 | \$ 65,981 | \$ 65,981 |
| MWL Tier III Total | \$ 8,798 | \$ 65,981 | \$ 65,981 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 0% | 3% | 3% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|----------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Elite Interiors Systems Inc | Contract: | |
| Trade: | Carpentry / Drywall | Telephone: | 718-401-3706 |
| Address: | 79 Alexander Ave Bronx, NY 10454 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Elite Interiors Systems Inc | L | No | Carpentry / Drywall | \$ 9,400,000 | \$ 10,637,272 | \$ 10,637,272 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|----------------------------------|----------|------------------------------|--|----------------------------------|
| NON: | | | | | | | |
| Evergreen Architectural Arts | NON | No | Acoustic Plaster | Yes | \$ - | \$ 268,661 | \$ 268,661 |
| Direct Service Installers | NON | No | Salisbury Lockers - Installation | Yes | \$ - | \$ 17,000 | \$ 17,000 |
| Capital Construction Systems Inc | NON | No | Black Iron Installation | Yes | \$ 173,491 | \$ 210,108 | \$ 210,108 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 173,491 | \$ 495,769 | \$ 495,769 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 173,491 | \$ 495,769 | \$ 495,769 |
| MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---|--|---|
| CM Name: Lend Lease | | Project: Jerome L. Greene Science Center |
| Company Name: Eagle One Roofing Contractors Inc | | Contract: |
| Trade: Roofing | | Telephone: 718-626-2108 |
| Address: 18-60 45th Street Astoria, New York 11105 | | Project Start: 2/28/2011 |
| As of Date: 3/31/2024 | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-----------------------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Eagle One Roofing Contractors Inc | NON | No | Roofing | \$ 3,550,000 | \$ 2,838,851 | \$ 2,838,851 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|----------|----------|------------------------------|--|----------------------------------|------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Center Sheet Metal | W-ESD | No | Supplier | Yes | \$ 200,000 | \$ 124,616 | \$ 124,616 | |
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| | | | | | Tier III Grand Total | \$ 200,000 | \$ 124,616 | \$ 124,616 |
| | | | | | MWL Tier III Total | \$ 200,000 | \$ 124,616 | \$ 124,616 |
| | | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | | MWL % of Tier II | 6% | 4% | 4% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---------------------------------|
| CM Name: | F. W. Sims Inc. | | |
| Company Name: | F. W. Sims Inc. | Project: | Jerome L. Greene Science Center |
| Trade: | HVAC | Contract: | |
| Address: | 101 Otis Steel, West Babylon, NY 11704 | Telephone: | 631-491-1441 |
| As of Date: | 3/31/2024 | Project Start: | |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| F. W. Sims Inc. | NON | No | HVAC | \$ 14,590,000 | \$ 16,912,472 | \$ 16,912,472 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| New York Plumbing Supply | M | No | Supplier | Yes | \$ 300,000 | \$ 40,600 | \$ 40,600 |
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| NON | | | | | | | |
| Geocomp Engineering | NON | No | Engineering | Yes | \$ 3,900 | \$ 3,900 | \$ 3,900 |
| Manhattan Surveying | NON | No | Surveyor | Yes | \$ 10,000 | \$ 35,314 | \$ 35,314 |
| Aalco Transport & Storage | NON | No | Storage | Yes | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| SRS Enterprises Inc. | NON | No | Equipment Supplier | Yes | \$ 435,000 | \$ 266,150 | \$ 266,150 |
| Vibration Products, Inc. | NON | No | Equipment Supplier | Yes | \$ 205,000 | \$ 107,000 | \$ 107,000 |
| Interstate Chemical Company | NON | No | Supplier | Yes | \$ 6,188 | \$ 6,188 | \$ 6,188 |
| Ferguson Enterprises | NON | No | Supplier | Yes | \$ 26,833 | \$ 25,632 | \$ 25,632 |
| Gotham Pips Supply | NON | No | Supplier | Yes | \$ 20,253 | \$ 49,236 | \$ 49,236 |
| Cleary Machinery | NON | No | Supplier | Yes | \$ 14,715 | \$ 21,545 | \$ 21,545 |
| Nefco | NON | No | Supplier | Yes | \$ 1,580 | \$ 8,256 | \$ 8,256 |
| Industrial Threaded Products Corp | NON | No | Supplier | Yes | \$ 2,915 | \$ 2,915 | \$ 2,915 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|--------------|------------|------------|
| Tier III Grand Total | \$ 1,076,384 | \$ 616,736 | \$ 616,736 |
| MWL Tier III Total | \$ 300,000 | \$ 40,600 | \$ 40,600 |
| Non-MWL Tier III Total | \$ 776,384 | \$ 576,136 | \$ 576,136 |
| MWL % of Tier II | 2% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Champion Metal & Glass Inc | Contract: | |
| Trade: | Ornamental Metal | Telephone: | 631-254-2560 |
| Address: | 130 Motor Parkway, Hauppauge, NY 11788 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Champion Metal & Glass Inc | NON | No | Ornamental Metal | \$ 1,200,000 | \$ 1,644,213 | \$ 1,644,213 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| The Steel Supply Co Inc | W-ESD | No | Supplier of SS Products | Yes | \$ 1,685 | \$ 1,685 | \$ 1,685 |
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| Tier III Grand Total | | | | | \$ 1,685 | \$ 1,685 | \$ 1,685 |
| MWL Tier III Total | | | | | \$ 1,685 | \$ 1,685 | \$ 1,685 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | | |
|----------------------|--|--|-----------------------|---------------------------------|
| CM Name: | Lend Lease | | Project: | Jerome L. Greene Science Center |
| Company Name: | Champion Metal & Glass Inc | | Contract: | |
| Trade: | Glazing | | Telephone: | 631-254-2560 |
| Address: | 130 Motor Parkway, Hauppauge, NY 11788 | | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Champion Metal & Glass Inc | NON | No | Glazing | \$ 1,275,000 | \$ 1,006,114 | \$ 1,006,114 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|-------------------------------------|----------|-------------------------------|--|----------------------------------|------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Superior Steel Door & Trim Co | W-ESD | No | Steel Partitions & Doors | Yes | \$ 54,800 | \$ 43,840 | \$ 43,840 | |
| GMD Industries | M | No | Sandblast Glass | Yes | \$ 1,648 | \$ 1,648 | \$ 1,648 | |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Supply Silglaze | Yes | \$ 463 | \$ 463 | \$ 463 | |
| NON: | | | | | | | | |
| AES Architectural Entrance Systems | NON | No | | 62 | Yes | \$ 56,000 | \$ 58,000 | \$ 58,000 |
| F&O Finishing | NON | No | Touch ups on Powder coated bollards | Yes | \$ 1,600 | \$ 1,600 | \$ 1,400 | |
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| | | | | | Tier III Grand Total | \$ 114,511 | \$ 105,551 | \$ 105,351 |
| | | | | | MWL Tier III Total | \$ 56,911 | \$ 45,951 | \$ 45,951 |
| | | | | | Non-MWL Tier III Total | \$ 57,600 | \$ 59,600 | \$ 59,400 |
| | | | | | MWL % of Tier II | 4% | 5% | 5% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|-------------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Company Name: | Modulo 3 Corporation DBA Unifor | Contract: | |
| Trade: | Glass and Glazing | Telephone: | 212-673-3434 |
| Address: | 149 Fifth Avenue, New York NY 10010 | Project Start: | 2/28/2011 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Modulo 3 Corporation DBA Unifor | NON | No | Glass and Glazing | \$ 5,167,874 | \$ 4,975,517 | \$ 4,975,517 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| All State Office Furniture Technicians | M | No | Delivery and Installation | Yes | \$ 875,000 | \$ 1,357,069 | \$ 1,357,069 |
| NON: | | | | | | | |
| Workplace Installation Group | NON | No | Delivery and Installation | Yes | \$ 138,260 | \$ 138,260 | \$ 138,260 |
| TGI Installation | NON | No | Delivery and Installation | Yes | \$ 54,958 | \$ 38,192 | \$ 38,192 |
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| Tier III Grand Total | | | | | \$ 1,068,218 | \$ 1,533,521 | \$ 1,533,521 |
| MWL Tier III Total | | | | | \$ 875,000 | \$ 1,357,069 | \$ 1,357,069 |
| Non-MWL Tier III Total | | | | | \$ 193,218 | \$ 176,452 | \$ 176,452 |
| MWL % of Tier II | | | | | 17% | 27% | 27% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Headcount | | | | | | | | | | | | | |
|---------------------------|--|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|-----------|----------------|-------|----------------|---|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Tier II | Bauerschmidt & Sons Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | B&G Electric Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Cardoza Plumbing Corp Plumbing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Champion Metal and Glass Ornamental Metal, Glass & Glazing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Cives Corp Superstructure Steel | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Creative Construction Services Safety Equipment | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Eagle One Roofing Contractors Inc Roofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Elite Interiors Inc Drywall, Resilient Flooring & Base | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Fine Painting & Decorating Company Inc Painting & Instrumentation | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Five Star Electrical Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Forest Electric Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Fresh Meadow HVAC Systems | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Hi Tech Data Raised Access Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Island Acoustics Acoustics | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Jantile Inc Ceramic Tile | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Metropolitan Enterprises Scaffolding | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Morell Brown Corp Fireproofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Navillus Contracting Masonry | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Nets That Work Safety Equipment | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Otis Elevators Elevators | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Platinum Terrazzo Inc Ceramic Tile | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Rael Automatic Sprinkler Dewatering | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | RCC Concrete Corp Above Grade Concrete | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Siemens HVAC Systems | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Unifor Hoist | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Universal Builders Supply Hoist | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Walters LLC Metal Stairs | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | WDF Piping/Sheetmetal | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|--|
| Owner Name: | Columbia University | Project: EPA Clean Diesel |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 3/31/2024 | Project End: Work Completed 11/2011 |
| | Project Start: 5/1/2009 | |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 613,907 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Arpelle Equipment | NON | No | Equipment Supplier | Yes | \$ 35,355 | \$ 35,355 | \$ 35,355 |
| Edward Ehrbar | NON | No | Equipment Supplier | Yes | \$ - | \$ 71,294 | \$ 71,294 |
| Foley | NON | No | Equipment Supplier | Yes | \$ 73,733 | \$ 93,733 | \$ 93,733 |
| H O Penn Machinery | NON | No | Equipment Supplier | Yes | \$ 75,160 | \$ 105,202 | \$ 105,202 |
| Kalbro | NON | No | Equipment Supplier | Yes | \$ 478,462 | \$ 308,323 | \$ 308,323 |
| | | | | 62 | | | |
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| | | | | | | | |
| Direct Spend Grand Total | | | | | \$ 662,710 | \$ 613,907 | \$ 613,907 |
| MWL Direct Spend Total | | | | | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | | | | | \$ 662,710 | \$ 613,907 | \$ 613,907 |
| MWL % of Total | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|---|
| Owner Name: Columbia University | Project: Open Space |
| Address: 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: 3/31/2024 | Project Start: 7/10/2013 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 52,276 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|---|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Clark & Wilkins Industries Inc | L | No | Printing Service | Yes | \$ - | \$ 22,900 | \$ 22,900 |
| Crown Sign Systems Inc | W-ESD | No | Signage | Yes | \$ - | \$ 11,675 | \$ 11,675 |
| Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ 34 | \$ 34 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ - | \$ 14,838 | \$ 14,838 |
| MFM Contracting Corp | L | No | Telecommunications Conduit Installation | Yes | \$ - | \$ 1,365 | \$ 1,365 |
| Scrub Clean Maintenance Corp | MWL-ESD | No | Cleaning | Yes | \$ - | \$ 621 | \$ 621 |
| The Sign Works Inc | W | No | 62 | Yes | \$ - | \$ 16 | \$ 16 |
| Watsons Plumbing and Heating | L | No | Plumbing | Yes | \$ - | \$ 63 | \$ 63 |
| NON: | | | | | | | |
| SOS Locksmith Corp | NON | No | Doors & Windows | Yes | \$ - | \$ 13 | \$ 13 |
| StarCom Communications Service | NON | No | Telecommunication | Yes | \$ - | \$ 751 | \$ 751 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------------------|------|-----------|-----------|
| Direct Spend Grand Total | \$ - | \$ 52,276 | \$ 52,276 |
| MWL Direct Spend Total | \$ - | \$ 51,512 | \$ 51,512 |
| Non-MWL Direct Spend Total | \$ - | \$ 764 | \$ 764 |
| MWL % of Total | 0% | 99% | 99% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Open Space |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 7/10/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ 1,047,159 | \$ 16,892,219 | \$ 16,892,219 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|---------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Cassone Leasing Inc | W-ESD | No | Security | Yes | \$ - | \$ 15 | \$ 15 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 2,412 | \$ 2,412 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 54,195 | \$ 54,195 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 2,163 | \$ 2,163 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Street Structures | Yes | \$ - | \$ 342 | \$ 342 |
| Elite Interiors Systems Inc | L | No | | Yes | \$ - | \$ 161 | \$ 161 |
| Elite Interiors Systems Inc | L | No | Drywall | Yes | \$ - | \$ 224 | \$ 224 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Paint & Coatings | Yes | \$ - | \$ 166 | \$ 166 |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 60,531 | \$ 60,531 |
| MFM Contracting Corp | L | No | Sitework | Yes | \$ - | \$ 17,664 | \$ 17,664 |
| MFM Contracting Corp | L | No | Foundation Concrete | Yes | \$ - | \$ 11,016 | \$ 11,016 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 60,799 | \$ 60,799 |
| NON: | | | | | | | |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 1,116,585 | \$ 1,116,585 |
| Eagle One Roofing Contractors Inc | NON | No | Roofing | Yes | \$ 1,007,250 | \$ 1,169,639 | \$ 1,169,639 |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Electrical | Yes | \$ - | \$ 3,244 | \$ 3,244 |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Street Structures | Yes | \$ - | \$ 513 | \$ 513 |
| Elite Floors Inc | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 695 | \$ 695 |
| Intricate Construction | NON | No | Sitework | Yes | \$ - | \$ 8,923,762 | \$ 8,923,762 |
| Island Acoustics | NON | No | Drywall | Yes | \$ - | \$ 2,195 | \$ 2,195 |
| RCC Concrete Corp | NON | No | Above Grade Concrete | Yes | \$ - | \$ 992,502 | \$ 992,502 |
| Siemens Industry Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 939 | \$ 939 |
| Skanska | NON | No | Sitework | Yes | \$ - | \$ 91,219 | \$ 91,219 |
| Skanska | NON | No | Street Structures | Yes | \$ - | \$ 57,137 | \$ 57,137 |
| Steven Dubner Landscaping Inc | NON | No | Lawns & Planting | Yes | \$ - | \$ 1,448,920 | \$ 1,448,920 |
| True North Surveying LLC | NON | No | Surveying | Yes | \$ - | \$ 9,450 | \$ 9,450 |
| WDF Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 6,727 | \$ 6,727 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------------|--------------|---------------|---------------|
| Tier II Grand Total | \$ 1,007,250 | \$ 14,033,215 | \$ 14,033,215 |
| MWL Tier II Total | \$ - | \$ 209,688 | \$ 209,688 |
| Non-MWL Tier II Total | \$ 1,007,250 | \$ 13,823,527 | \$ 13,823,527 |
| MWL % of Tier II | 0% | 1% | 1% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--------------------------------------|-----------------------|--------------|
| CM Name: | Lend Lease | Project: | Open Space |
| Company Name: | Intricate Construction | Contract: | |
| Trade: | Site Work | Telephone: | 914-769-1200 |
| Address: | 450 Commerce St, Hawthorne, NY 10532 | Project Start: | 7/10/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|-----------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Intricate Construction | NON | No | Site Work | \$ 7,650,000 | \$ 8,923,762 | \$ 8,923,762 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Gateway Demo/Civil Corp | M-ESD | No | Demolition | Yes | \$ 100,000 | \$ 159,797 | \$ 159,797 |
| Rizzo Environmental Services Corp | W-ESD | No | Containers | Yes | \$ 50,000 | \$ 19,125 | \$ 19,125 |
| Blackridge Construction LLC | M-ESD | No | Trucking | Yes | \$ 50,000 | \$ 40,398 | \$ 40,398 |
| Cardoza Plumbing | M-ESD | No | Plumbing | Yes | \$ 680,000 | \$ 713,952 | \$ 713,952 |
| Miller Druck Specialty Contracting | W-ESD | No | F&I Natural Stone | Yes | \$ 225,000 | \$ 219,601 | \$ 219,601 |
| Casa Redimix | L | No | | Yes | \$ 200,000 | \$ 287,200 | \$ 287,200 |
| Westchester Metal Works Inc | W | No | F&I Metal Deck Fence | Yes | \$ 220,000 | \$ 309,365 | \$ 309,365 |
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| Tier III Grand Total | | | | | \$ 1,525,000 | \$ 1,749,438 | \$ 1,749,438 |
| MWL Tier III Total | | | | | \$ 1,525,000 | \$ 1,749,438 | \$ 1,749,438 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 20% | 20% | 20% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

| | |
|--------------------|-----------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | | |
|---------------------------|---|---------------|----------------|------------|----------------|-----------|----------------|-----------|----------------|------------|----------------|-----------|----------------|-----------|----------------|---------------|----------------|---------------|----------------|---------------|----------------|---|----------------|------|----------------|-----|-------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Hrs | | Hrs | | Hrs | | # | | # | | # | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | |
| Tier II | Intricate Construction Inc Sitework | 15,339 | 47% | 0 | 0% | 0 | 0% | 0 | 0% | 280 | 1% | 0 | 0% | 0 | 0% | 15,619 | 48% | 16,939 | 52% | 32,557 | | | 68 | 47% | 76 | 53% | 144 |
| | MFM Contracting Corp Utilities | 2,195 | 59% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,195 | 59% | 1,500 | 41% | 3,695 | | | 11 | 48% | 12 | 52% | 23 |
| | Steven Dubner Lawns & Planting | 1,587 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,587 | 100% | 0 | 0% | 1,587 | | | 22 | 100% | 0 | 0% | 22 |
| Total Hours | | 19,121 | | 0 | | 0 | | 0 | | 280 | | 0 | | 0 | | 19,401 | | 18,438 | | 37,839 | | | 101 | | 88 | | 189 |
| Overall % of Total | | 51% | | ### | | 0% | | 0% | | 1% | | 0% | | 0% | | 51% | | 49% | | 100% | | | 53% | | 47% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|-------------------------------|-----------|-----------|
| Intricate Construction | 7/11/2010 | 1/30/2018 |
| MFM Contraction Corp | 2/4/2010 | 1/30/2018 |
| Steven Dubner | 8/2/2016 | 1/30/2018 |

| | |
|--------------------|-----------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | |
|---------------------------|------------------------------------|-----------|----------------|------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Hrs | | % | | Hrs | | # | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | |
| Tier II | Intricate Construction Sitework | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | MFM Contracting Corp Utilities | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Steven Dubner Lawns & Planting | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | ### | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|-------------|
| Owner Name: | Columbia University | Project: | Lenfest |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 894,142 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|--|-----------------|----------------|---|-----------------------------------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| CitiStructure | M-ESD | No | Signage | Yes | \$ - | \$ 60,085 | \$ 60,085 |
| Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ 123 | \$ 123 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ - | \$ 59,865 | \$ 59,865 |
| Izzo Construction Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ 38,995 | \$ 38,995 |
| MFM Contracting Corp | L | No | Telecommunications Conduit Installation | Yes | \$ - | \$ 7,971 | \$ 7,971 |
| Scrub Clean Maintenance Corp | MWL-ESD | No | Cleaning | Yes | \$ - | \$ 2,221 | \$ 2,221 |
| Gamma Cleaning Concepts Inc | MW-ESD | No | 62 | Yes | \$ - | \$ 23,194 | \$ 23,194 |
| The Sign Works Inc | W | No | Signage | Yes | \$ - | \$ 57 | \$ 57 |
| Watsons Plumbing and Heating | L | No | Plumbing | Yes | \$ - | \$ 226 | \$ 226 |
| NON: | | | | | | | |
| Advance Relocation & Storage | NON | No | General Contractor | Yes | \$ - | \$ 8,858 | \$ 8,858 |
| 275 Technology Solutions dba Safeway Fire & Protection Company | NON | No | Safeway Fire - Monitoring | Yes | \$ - | \$ 2,526 | \$ 2,526 |
| Barbizon Elec Co Inc | NON | No | Materials & Equipment | Yes | \$ - | \$ 278,680 | \$ 278,680 |
| Bear Communications Inc | NON | No | AV/Cable/Telecom | Yes | \$ - | \$ 25,188 | \$ 25,188 |
| From the Source | NON | No | Furniture | Yes | \$ - | \$ 8,410 | \$ 8,410 |
| Siemens Industry Inc | NON | No | HVAC | Yes | \$ - | \$ 1,233 | \$ 1,233 |
| SOS Locksmith Corp | NON | No | Doors & Windows | Yes | \$ - | \$ 46 | \$ 46 |
| Staging Concepts Acquisition | NON | No | Materials & Equipment | Yes | \$ - | \$ 138,907 | \$ 138,907 |
| StarCom Communications Service | NON | No | Telecommunication | Yes | \$ - | \$ 2,682 | \$ 2,682 |
| Temporary Walls Incorporated | NON | No | Materials & Equipment | Yes | \$ - | \$ 199,756 | \$ 199,756 |
| United Rentals North America Inc | NON | No | Materials & Equipment | Yes | \$ - | \$ 35,119 | \$ 35,119 |
| | | | | Direct Spend Grand Total | \$ - | \$ 894,142 | \$ 894,142 |
| | | | | MWL Direct Spend Total | \$ - | \$ 192,737 | \$ 192,737 |
| | | | | Non-MWL Direct Spend Total | \$ - | \$ 701,405 | \$ 701,405 |
| | | | | MWL % of Total | 0% | 22% | 22% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|-------------|
| Owner Name: | Columbia University | Project: | Lenfest |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 71,348,069 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Lend Lease US Construction LMB | NON | No | Construction | Yes | \$ - | \$ 81,965,260 | \$ 71,348,069 |
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|---|-----------------------------------|------|---------------|---------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Direct Spend Grand Total | \$ - | \$ 81,965,260 | \$ 71,348,069 |
| | MWL Direct Spend Total | \$ - | \$ - | \$ - |
| | Non-MWL Direct Spend Total | \$ - | \$ 81,965,260 | \$ 71,348,069 |
| | MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Lenfest |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ - | \$ 81,965,260 | \$ 71,348,069 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| 3L & Company Inc | W-ESD | No | Ceramic Tile | Yes | \$ - | \$ 183,880 | \$ 183,880 |
| Commodore Construction Corporation | W-ESD | No | Masonry | Yes | \$ - | \$ 162,261 | \$ 162,261 |
| Creative Construction | M-ESD | No | Safety Equipment | Yes | \$ - | \$ 349,861 | \$ 349,861 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 14,074 | \$ 14,074 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 50,000 | \$ 50,000 |
| Crown Sign Systems Inc | W-ESD | No | | Yes | \$ - | \$ 105,688 | \$ 105,688 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 226,668 | \$ 226,668 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 243,028 | \$ 243,028 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 2,737 | \$ 2,737 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Street Structures | Yes | \$ - | \$ 1,223 | \$ 1,223 |
| Elite Interiors Systems Inc | L | No | Resilient Flooring & Base | Yes | \$ - | \$ 941 | \$ 941 |
| Elite Interiors Systems Inc | L | No | Drywall | Yes | \$ - | \$ 369 | \$ 369 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Painting & Instrumentation | Yes | \$ - | \$ 701,939 | \$ 701,939 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Paint & Coatings | Yes | \$ - | \$ 402,380 | \$ 402,380 |
| Giachetti Plumbing | L | No | Plumbing | Yes | \$ - | \$ 1,161,884 | \$ 1,161,884 |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 279,886 | \$ 279,886 |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ - | \$ 229,918 | \$ 229,918 |
| MFM Contracting Corp | L | No | Utilities | Yes | \$ - | \$ 322,007 | \$ 322,007 |
| MFM Contracting Corp | L | No | Electrical | Yes | \$ - | \$ 5,650 | \$ 5,650 |
| Sirina Fire Protection Corp | M-ESD | No | Fire Protection Systems | Yes | \$ - | \$ 787,911 | \$ 787,911 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 1,231,117 | \$ 1,231,117 |
| Westchester Metal Works Inc | W | No | Metal Stairs | Yes | \$ - | \$ 703,000 | \$ 703,000 |
| Westchester Metal Works Inc | W | No | Miscellaneous Metal | Yes | \$ - | \$ 1,848,673 | \$ 1,848,673 |
| NON: | | | | | | | |
| A Liss & Company Inc | NON | No | Toilet Partitions & Screens | Yes | \$ - | \$ 38,780 | \$ 38,780 |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 11,338,958 | \$ 11,338,958 |
| Champion Metal & Glass Inc | NON | No | Glass & Glazing | Yes | \$ - | \$ 459,760 | \$ 459,760 |
| Champion Metal & Glass Inc | NON | No | Snorkel | Yes | \$ - | \$ 90,000 | \$ 90,000 |
| Champion Metal & Glass Inc | NON | No | Millwork | Yes | \$ - | \$ 45,924 | \$ 45,924 |
| Cives Corp | NON | No | Superstructure Steel | Yes | \$ - | \$ 11,334,322 | \$ 11,334,322 |
| Commodore Construction Corporation | NON | No | Masonry | Yes | \$ - | \$ 1,639 | \$ 1,639 |
| Eagle One Roofing Contractors Inc | NON | No | Waterproofing & Roofing | Yes | \$ - | \$ 452,211 | \$ 452,211 |
| Eagle Scaffolding Services Inc | NON | No | Scaffolding | Yes | \$ - | \$ 254,924 | \$ 254,924 |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Electrical | Yes | \$ - | \$ 364,543 | \$ 364,543 |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Electrical | Yes | \$ - | \$ 4,106 | \$ 4,106 |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Lenfest |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ - | \$ 81,965,260 | \$ 71,348,069 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Street Structures | Yes | \$ - | \$ 1,834 | \$ 1,834 |
| Elite Floors Inc | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 4,059 | \$ 4,059 |
| Five Star Electric Corp | NON | No | Electrical | Yes | \$ - | \$ 289,895 | \$ 289,895 |
| Forest Electric | NON | No | Electrical | Yes | \$ - | \$ 5,304 | \$ 5,304 |
| Fresh Meadow Mechanical Corp | NON | No | HVAC Systems | Yes | \$ - | \$ 1,565,586 | \$ 1,565,586 |
| H.S.E. System Inc | NON | No | Hoist / Bridges / Scaffold | Yes | \$ - | \$ 134,000 | \$ 134,000 |
| Hi Tech Data Floors Inc | NON | No | Raised Access Flooring | Yes | \$ - | \$ 177,727 | \$ 177,727 |
| Intricate Construction | NON | No | Street Structures | Yes | \$ - | \$ 26,374 | \$ 26,374 |
| Island Acoustics | NON | No | Drywall | Yes | \$ - | \$ 84,064 | \$ 84,064 |
| LVC Interiors Inc | NON | No | Window Treatment / Blinds | Yes | \$ - | \$ 249,760 | \$ 249,760 |
| Nets That Work | NON | No | Safety Equipment | Yes | \$ - | \$ 188,000 | \$ 188,000 |
| Otis Elevator Company | NON | No | Elevators | Yes | \$ - | \$ 1,281,830 | \$ 1,281,830 |
| PAL Environmental Safety Corp | NON | No | Spray Fireproofing | Yes | \$ - | \$ 666,750 | \$ 666,750 |
| PGS Millwork Inc | NON | No | Millwork | Yes | \$ - | \$ 1,220,222 | \$ 1,220,222 |
| Platinum Terrazzo | NON | No | Fluid-Applied Flooring | Yes | \$ - | \$ 183,945 | \$ 183,945 |
| RCC Concrete Corp | NON | No | Above Grade Concrete | Yes | \$ - | \$ 2,030,298 | \$ 2,030,298 |
| Re:Source New Jersey | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 755,165 | \$ 755,165 |
| Re:Source New Jersey | NON | No | Rough Carpentry | Yes | \$ - | \$ 4,176 | \$ 4,176 |
| Siemens Industry Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 5,485 | \$ 5,485 |
| Skanska | NON | No | Street Structures | Yes | \$ - | \$ 841,207 | \$ 841,207 |
| Trystate Mechanical Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 11,267,648 | \$ 11,267,648 |
| United Drilling & Cutting Corp | NON | No | Structural Modifications | Yes | \$ - | \$ 111,573 | \$ 111,573 |
| United Drilling & Cutting Corp | NON | No | Demolition | Yes | \$ - | \$ 18,487 | \$ 18,487 |
| Universal Builders Supply | NON | No | Hoist | Yes | \$ - | \$ 203,592 | \$ 203,592 |
| WDF Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 39,245 | \$ 39,245 |
| Whalen Berez Group | NON | No | Theater & Stage Equipment | Yes | \$ - | \$ 167,678 | \$ 167,678 |
| Woodworks Construction Co Inc | NON | No | Drywall | Yes | \$ - | \$ 5,708,942 | \$ 5,708,942 |
| Tier II Grand Total | | | | | \$ - | \$ 60,633,108 | \$ 60,633,108 |
| MWL Tier II Total | | | | | \$ - | \$ 9,015,095 | \$ 9,015,095 |
| Non-MWL Tier II Total | | | | | \$ - | \$ 51,618,013 | \$ 51,618,013 |
| MWL % of Tier II | | | | | 0% | 11% | 13% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------|
| CM Name: | Lend Lease | Project: | Lenfest |
| Company Name: | RCC Concrete Corp | Contract: | |
| Trade: | Concrete Construction | Telephone: | 516-279-6787 |
| Address: | 74 State Street - 2nd Floor Westbury, NY 11590 | Project Start: | 12/1/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RCC Concrete Corp | NON | No | Concrete Construction | \$ 1,837,000 | \$ 2,030,298 | \$ 2,030,298 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| NYCON Readimix | M-ESD | No | Concrete Ready Mix Supplier | Yes | \$ 153,600 | \$ 136,969 | \$ 136,969 |
| CFS Steel Co | L | No | Rebar & Wire Mesh Supplier | Yes | \$ 40,000 | \$ 28,200 | \$ 28,200 |
| B.P. Precise Construction Corp | W | No | Lumper (Metal Lathing) | Yes | \$ - | \$ 68,490 | \$ 68,490 |
| NON: | | | | | | | |
| Reinforcing Supply | NON | No | | Yes | \$ 30,000 | \$ 34,116 | \$ 34,116 |
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| Tier III Grand Total | | | | | \$ 223,600 | \$ 267,775 | \$ 267,775 |
| MWL Tier III Total | | | | | \$ 193,600 | \$ 233,659 | \$ 233,659 |
| Non-MWL Tier III Total | | | | | \$ 30,000 | \$ 34,116 | \$ 34,116 |
| MWL % of Tier II | | | | | 11% | 12% | 12% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|-------------------------------------|-----------------------|--------------|
| CM Name: | Lend Lease | Project: | Lenfest |
| Company Name: | Giachetti Plumbing | Contract: | |
| Trade: | Plumbing | Telephone: | 646-532-3696 |
| Address: | 58 Tiemann Place New York, NY 10027 | Project Start: | 12/1/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Giachetti Plumbing | L | No | Plumbing | \$ 1,090,000 | \$ 1,161,884 | \$ 1,161,884 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| County Insulation | W-ESD | No | Insulation | Yes | \$ 43,400 | \$ 43,400 | \$ 43,400 |
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| Tier III Grand Total | | | | | \$ 43,400 | \$ 43,400 | \$ 43,400 |
| MWL Tier III Total | | | | | \$ 43,400 | \$ 43,400 | \$ 43,400 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 4% | 4% | 4% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|-----------------------------------|-----------------------|--------------|
| CM Name: | Lend Lease | Project: | Lenfest |
| Company Name: | PGS Millwork Inc | Contract: | |
| Trade: | Architectural Millwork | Telephone: | 518-828-2608 |
| Address: | 32 Hickory Lane, Hudson, NY 12534 | Project Start: | 12/1/2013 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| PGS Millwork Inc | NON | No | Architectural Millwork | \$ 1,155,797 | \$ 1,220,222 | \$ 1,220,222 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|----------------------------------|----------|-------------------------------|--|----------------------------------|-------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| NON: | | | | | | | | |
| Conwed/Wall Techonology | NON | No | Fabric Wrapped Acoustical Panels | Yes | \$ 20,000 | \$ 11,215 | \$ 11,215 | |
| Decoustics | NON | No | Veneered Acoustical Planks | Yes | \$ 90,000 | \$ 72,980 | \$ 72,980 | |
| Supreme Woodwork Installation | NON | No | Installation | Yes | \$ 155,000 | \$ 146,250 | \$ 146,250 | |
| VT Industries | NON | No | Door | Yes | \$ 350 | \$ 689 | \$ 689 | |
| Universal Metalcraftsman | NON | No | Metalwork | Yes | \$ 6,000 | \$ 6,810 | \$ 6,810 | |
| Solid Surface Craftsman | NON | No | | Yes | \$ 13,000 | \$ 34,700 | \$ 34,700 | |
| VM Choppy | NON | No | Steel in Wall Supports | Yes | \$ 6,000 | \$ 6,605 | \$ 6,605 | |
| Phoenix Cabinetry | NON | No | Plastic Laminate Millwork | Yes | \$ 63,000 | \$ 73,392 | \$ 73,392 | |
| Lewis Lumber | NON | No | Prime Base and Solid Oak Base | Yes | \$ 4,000 | \$ 4,302 | \$ 4,302 | |
| Wright Architectural Millwork | NON | No | Bamboo Millwork | Yes | \$ 15,000 | \$ 13,647 | \$ 13,647 | |
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| | | | | | Tier III Grand Total | \$ 372,350 | \$ 370,590 | \$ 370,590 |
| | | | | | MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | | Non-MWL Tier III Total | \$ 372,350 | \$ 370,590 | \$ 370,590 |
| | | | | | MWL % of Tier II | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | Workforce Participation | | | | | | | | Total Hours | | | Headcount | | | | | | |
|---------------------------|---|-------------------------|----------------|--------------|----------------|--------------|----------------|--------------|----------------|--------------|----------------|-----------|----------------|-------------|------------|----------------|------------|----------------|-------------|
| | | M | W | L | MW | ML | WL | MWL | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier II | 3L & Company Inc Ceramic Tile | 85 | 8% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 17% | 5 | 83% | 6 |
| | ASR Electric Electrical | 20,476 | 30% | 0 | 0% | 1,157 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 28 | 35% | 52 | 65% | 80 |
| | Champion Metal Glass & Glazing, Snorkel, Millwork | 232 | 14% | 0 | 0% | 0 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 0 | 3 | 20% | 12 | 80% | 15 |
| | Cives Structural Metals | 9,239 | 25% | 1,034 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 23 | 26% | 66 | 74% | 89 |
| | Commodore Masonry | 608 | 46% | 0 | 0% | 0 | 0% | 80 | 6% | 0 | 0% | 0 | 0% | 0 | 5 | 56% | 4 | 44% | 9 |
| | Creative Construction Services Safety Equipment | 606 | 21% | 0 | 0% | 682 | 24% | 282 | 10% | 0 | 0% | 126 | 4% | 0 | 16 | 89% | 2 | 11% | 18 |
| | Eagle Scaffold Scaffolding, Waterproofing & Roofing | 752 | 57% | 0 | 0% | 0 | 0% | 3 | 0% | 0 | 0% | 0 | 0% | 0 | 15 | 65% | 8 | 35% | 23 |
| | Fine Group Inc. Painting & Instrumentation | 4,225 | 72% | 0 | 0% | 0 | 0% | 214 | 4% | 0 | 0% | 0 | 0% | 0 | 23 | 79% | 6 | 21% | 29 |
| | Giachetti Plumbing & Heating Corp. Plumbing | 1,807 | 21% | 88 | 1% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 7 | 22% | 25 | 78% | 32 |
| | LVC Window Treatment / Blinds | 14 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 1 | 100% | 0 | 0% | 1 |
| | Metropolitan Enterprises Hoist/Bridges/Scaffold | 1,193 | 51% | 0 | 0% | 0 | 0% | 135 | 6% | 0 | 0% | 0 | 0% | 0 | 37 | 76% | 12 | 24% | 49 |
| | Nets That Work Safety Equipment | 183 | 46% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 3 | 30% | 7 | 70% | 10 |
| | Otis Elevators Elevators | 2,323 | 27% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 4 | 15% | 23 | 85% | 27 |
| | PAL Environmental Spray Fireproofing | 780 | 39% | 0 | 0% | 0 | 0% | 24 | 1% | 0 | 0% | 0 | 0% | 0 | 11 | 42% | 15 | 58% | 26 |
| | PGS Millwork Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 1 | 100% | 1 |
| | Platinum Terrazzo, Inc. Fluid-Applied Flooring | 263 | 52% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 4 | 57% | 3 | 43% | 7 |
| | RCC Concrete Corp Above Grade Concrete | 4,057 | 43% | 24 | 0% | 24 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 37 | 29% | 92 | 71% | 129 |
| | Resource NJ Resilient Flooring & Base | 341 | 16% | 0 | 0% | 0 | 0% | 281 | 13% | 0 | 0% | 0 | 0% | 0 | 4 | 27% | 11 | 73% | 15 |
| | Sirina Fire Protection Systems | 2,990 | 79% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 7 | 30% | 16 | 70% | 23 |
| | Trystate Burns Mechanical HVAC Systems | 6,230 | 15% | 272 | 1% | 48 | 0% | 80 | 0% | 40 | 0% | 0 | 0% | 0 | 26 | 29% | 64 | 71% | 90 |
| | United Drilling Drilling | 972 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 3 | 100% | 0 | 0% | 3 |
| | Westchester Metal Works Metal Stairs | 5,426 | 62% | 0 | 0% | 0 | 0% | 35 | 0% | 1,990 | 23% | 0 | 0% | 0 | 19 | 59% | 13 | 41% | 32 |
| | Woodworks Construction Drywall | 25,413 | 71% | 0 | 0% | 1,280 | 4% | 0 | 0% | 1,770 | 5% | 0 | 0% | 0 | 29 | 69% | 13 | 31% | 42 |
| Total Hours | | 88,213 | | 1,418 | | 1,352 | | 2,235 | | 4,545 | | 0 | | 126 | | | | | |
| Overall % of Total | | 36% | | 1% | | 1% | | 2% | | 0% | | 0% | | 100% | 40% | | 60% | | 100% |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--|------------|------------|
| 3L & Company Inc | 8/7/2016 | 11/16/2016 |
| ASR Electric | 6/24/2015 | 2/14/2018 |
| Champion Metal | 12/7/2016 | 8/16/2017 |
| Cives | 5/2/2014 | 3/16/2015 |
| Commodore | 2/2/2016 | 9/27/2016 |
| Creative Construction Services | 10/11/2014 | 10/1/2016 |
| Eagle Scaffolding | 5/30/2016 | 1/30/2017 |
| Fine Painting & Decorating Company Inc | 6/7/2015 | 11/12/2017 |
| Giachetti Plumbing & Heating Corp. | 12/23/2014 | 1/31/2017 |
| LVC Interiors Inc | 7/22/2017 | 7/22/2017 |
| Metropolitan Enterprises | 7/20/2014 | 6/14/2015 |
| Nets That Work | 10/14/2014 | 2/17/2015 |
| Otis Elevators | 8/28/2015 | 8/24/2017 |
| PAL Environmental | 1/18/2015 | 1/29/2017 |
| PGS Millwork | 7/1/2017 | 8/26/2017 |
| Platinum Terrazzo, Inc. | 9/3/2016 | 12/24/2016 |
| RCC Concrete Corp | 9/2/2014 | 12/13/2016 |
| Re:Source New Jersey | 8/28/2016 | 9/10/2017 |
| Sirina Fire Protection Corp | 8/19/2014 | 12/20/2016 |
| Trystate Burns Mechanical | 6/2/2015 | 11/7/2017 |
| United Drilling | 4/3/2014 | 6/12/2014 |
| Westchester Metal Works | 7/25/2014 | 1/1/2017 |
| Woodworks Construction | 5/19/2015 | 11/21/2017 |

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | Headcount | | | | | | | | | | | |
|---------------------------|---|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|-----------|----------------|-----------|----------------|-----------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier II | 3L & Company Inc Ceramic Tile | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | ASR Electric Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Champion Metal Glass & Glazing, Snorkel, Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Cives Structural Metals | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Commodore Masonry | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Creative Construction Services Safety Equipment | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Eagle Scaffolding Scaffolding, Waterproofing & Roofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Fine Painting & Decorating Company Inc Painting & Instrumentation | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Giachetti Plumbing & Heating Corp. Plumbing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | LVC Interiors Inc Window Treatment / Blinds | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Metropolitan Enterprises Hoist/Bridges/Scaffold | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Nets That Work Safety Equipment | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Otis Elevators Elevators | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | PAL Environmental Spray Fireproofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | PGS Millwork Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Platinum Terrazzo, Inc. Fluid-Applied Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | RCC Concrete Corp Above Grade Concrete | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Re:Source New Jersey Resilient Flooring & Base | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Sirina Fire Protection Corp Fire Protection Systems | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Trystate Burns Mechanical HVAC Systems | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | United Drilling Drilling | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Westchester Metal Works Metal Stairs | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Woodworks Construction Drywall | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------|
| Owner Name: | Columbia University | Project: | University Forum |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | \$ 1,356,652 | \$ 1,356,652 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|--|-----------------|----------------|---------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| A Tech Electric Enterprise Inc | M-ESD | No | Electrical | Yes | \$ - | \$ 22,324 | \$ 22,324 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ - | \$ 19,272 | \$ 19,272 |
| Mamais Contracting Corp | WL-ESD | No | Contractor | Yes | \$ - | \$ 12,880 | \$ 12,880 |
| NON: | | | | | | | |
| 275 Technology Solutions dba Safeway Fire & Protection Company | NON | No | Safeway Fire - Monitoring | Yes | \$ - | \$ 1,295 | \$ 1,295 |
| Barbizon Elec Co Inc | NON | No | | Yes | \$ - | \$ 10,125 | \$ 10,125 |
| Door Automation Corp. | NON | No | Doors/Windows and Glazing | Yes | \$ - | \$ 6,292 | \$ 6,292 |
| Empire Office Inc | NON | No | Furniture | Yes | \$ - | \$ 912,358 | \$ 912,358 |
| Envirobusiness Inc | NON | No | Commissioning | Yes | \$ - | \$ 54,735 | \$ 54,735 |
| Hellman Construction Corp. | NON | No | Construction | Yes | \$ - | \$ 175,647 | \$ 175,647 |
| Live Wire Electric 1 LLC | NON | No | Electrical | Yes | \$ - | \$ 6,466 | \$ 6,466 |
| Municipal Testing Laboratory | NON | No | Material Testing | Yes | \$ - | \$ 77,144 | \$ 77,144 |
| Siemens Industry Inc | NON | No | HVAC | Yes | \$ - | \$ 3,320 | \$ 3,320 |
| Vidaris Inc | NON | No | Exterior / Roofing | Yes | \$ - | \$ 52,931 | \$ 52,931 |
| William Hird & Co INC | NON | No | Fire Protection | Yes | \$ - | \$ 1,863 | \$ 1,863 |

| | | | | |
|---|-----------------------------------|------|--------------|--------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Direct Spend Grand Total | \$ - | \$ 1,356,652 | \$ 1,356,652 |
| | MWL Direct Spend Total | \$ - | \$ 54,476 | \$ 54,476 |
| | Non-MWL Direct Spend Total | \$ - | \$ 1,302,176 | \$ 1,302,176 |
| | MWL % of Total | 0% | 4% | 4% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|------------------|
| Company Name: | Skanska | Project: | University Forum |
| Trade: | Construction Management | Contract: | Trades |
| Address: | 659 West 131st Street, New York, NY 10027 | Telephone: | 347-918-7871 |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Skanska | NON | No | Construction Management | \$ 69,564,624 | \$ 83,457,414 | \$ 83,457,414 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| A Tech Electric Enterprise Inc | M-ESD | No | Electric | Yes | \$ 7,109,178 | \$ 8,564,523 | \$ 8,564,523 |
| A Tech Electric Enterprise Inc | M-ESD | No | Electric | Yes | \$ 4,144,000 | \$ 4,228,167 | \$ 4,228,167 |
| Ashlar Construction LLC | M-ESD | No | Masonry | Yes | \$ 1,200,000 | \$ 1,152,376 | \$ 1,152,376 |
| Garcia Marble & Tile | M-ESD | No | Tiling | Yes | \$ 310,000 | \$ 329,549 | \$ 329,549 |
| Giachetti Plumbing & Heating | L | No | Plumbing | Yes | \$ 1,162,300 | \$ 1,280,551 | \$ 1,280,551 |
| Turtle & Hughes | W-ESD | No | | Yes | \$ 249,460 | \$ 262,710 | \$ 262,710 |
| Crown Sign Systems Inc | W-ESD | No | Signage | Yes | \$ 144,643 | \$ 206,910 | \$ 206,910 |
| Locker Lady | W-ESD | No | Toilet Accessories | Yes | \$ 48,810 | \$ 49,418 | \$ 49,418 |
| NON: | | | | | | | |
| ARI Products Inc | NON | No | Access Flooring | Yes | \$ 174,000 | \$ 198,282 | \$ 198,282 |
| Bamco Inc | NON | No | Metal Panels | Yes | \$ 470,000 | \$ 745,557 | \$ 745,557 |
| Barrett Inc | NON | No | Roofing | Yes | \$ 1,200,000 | \$ 1,355,000 | \$ 1,355,000 |
| Betons Prefabriques Du Lac Inc | NON | No | Precasts | Yes | \$ 1,200,000 | \$ 3,283,305 | \$ 3,283,305 |
| Champion Metal & Glass Inc | NON | No | Interior Glass Partitions | Yes | \$ 2,995,000 | \$ 869,939 | \$ 869,939 |
| Cord Contracting | NON | No | Millwork | Yes | \$ 5,000,000 | \$ 6,396,653 | \$ 6,396,653 |
| Current Fire Protection | NON | No | Fire Protection | Yes | \$ 565,000 | \$ 647,500 | \$ 647,500 |
| Daniel Teutul DBA Orange County Iron Works | NON | No | Structural Steel | Yes | \$ 4,497,000 | \$ 6,810,745 | \$ 6,810,745 |
| Decorating with Fabric | NON | No | Window Treatment | Yes | \$ 237,500 | \$ 258,975 | \$ 258,975 |
| Delphi Plumbing | NON | No | Plumbing | Yes | \$ 8,000 | \$ 11,328 | \$ 11,328 |
| Fromkin Brothers | NON | No | Painting | Yes | \$ 280,000 | \$ 596,187 | \$ 596,187 |
| Fromkin Brothers | NON | No | Polished Concrete | Yes | \$ 365,000 | \$ 319,511 | \$ 319,511 |
| Gil Bar Industries | NON | No | HVAC Equipment | Yes | \$ 327,000 | \$ 321,762 | \$ 321,762 |
| Josef Gartner - Permasteelisa North America | NON | No | Curtain Wall & Storefront | Yes | \$ 9,800,000 | \$ 10,798,081 | \$ 10,798,081 |
| Holden & Flynn Universal | NON | No | Millwork | Yes | \$ 298,000 | \$ 506,232 | \$ 506,232 |
| Island Diversified | NON | No | Spray on Thermal & Fire Proof | Yes | \$ 387,000 | \$ 496,042 | \$ 496,042 |
| Jezet Seating | NON | No | Auditorium | Yes | \$ 250,000 | \$ 257,172 | \$ 257,172 |
| Long Island Fireproof Door | NON | No | Doors, Frames & Hardware | Yes | \$ 161,000 | \$ 219,132 | \$ 219,132 |
| Nouveau Elevator Industries Inc | NON | No | Elevators | Yes | \$ 1,869,000 | \$ 2,021,615 | \$ 2,021,615 |
| Pyramid Floor Covering Inc | NON | No | Flooring | Yes | \$ 310,000 | \$ 380,733 | \$ 380,733 |
| Ruttura & Sons Co Inc | NON | No | Excavation/Foundation | Yes | \$ 9,542,100 | \$ 10,873,323 | \$ 10,873,323 |
| Ruttura & Sons Co Inc | NON | No | Elevated Slabs on Deck | Yes | \$ 1,038,000 | \$ 1,235,260 | \$ 1,235,260 |
| Transcontinental Steel | NON | No | Misc Metals | Yes | \$ 1,129,413 | \$ 1,569,615 | \$ 1,569,615 |
| United Air Conditioning | NON | No | HVAC | Yes | \$ 6,697,000 | \$ 7,589,761 | \$ 7,589,761 |
| Centron Enterprises | NON | No | Epoxy Flooring | Yes | \$ 17,920 | \$ 17,920 | \$ 17,920 |
| Haywood-Berk Floor | NON | No | Wood Flooring | Yes | \$ 310,000 | \$ 267,882 | \$ 267,882 |
| Modulo 3 Corporation DBA Unifor | NON | No | Interior Glass Partitions | Yes | \$ 655,000 | \$ 746,292 | \$ 746,292 |
| McKeon Door East | NON | No | Overhead Doors | Yes | \$ 230,000 | \$ 220,000 | \$ 220,000 |
| Clean Tech | NON | No | Final Cleaning | Yes | \$ 129,350 | \$ 139,676 | \$ 139,676 |
| Singer Equipment Company Inc | NON | No | Food Service Equipment | Yes | \$ 80,198 | \$ 122,089 | \$ 122,089 |
| Steven Dubner Landscaping Inc | NON | No | Landscaping | Yes | \$ 389,500 | \$ 419,957 | \$ 419,957 |
| Tier II Grand Total | | | | | \$ 64,980,372 | \$ 75,769,730 | \$ 75,769,730 |
| MWL Tier II Total | | | | | \$ 14,368,391 | \$ 16,074,204 | \$ 16,074,204 |
| Non-MWL Tier II Total | | | | | \$ 50,611,981 | \$ 59,695,526 | \$ 59,695,526 |
| MWL % of Tier II | | | | | 21% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|---|-----------------------|--------------------|
| Company Name: | Skanska | Project: | University Forum |
| Trade: | Construction Management | Contract: | General Conditions |
| Address: | 659 West 131st Street, New York, NY 10027 | Telephone: | 347-918-7871 |
| As of Date: | 3/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Skanska | NON | No | Construction Management | \$ 69,564,624 | \$ 83,457,414 | \$ 83,457,414 |

| SUBCONTRACTORS (Tier II) | | | | | | | | |
|---|-----------------|----------------|------------------------------------|----------|------------------------------|--------------------------------------|----------------------------|--------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Velez Organization | M-ESD | No | Construction Management | Yes | \$ - | \$ 497,823 | \$ 497,823 | |
| The Olympic Glove & Safety Co Inc | W-ESD | No | Vendor | Yes | \$ - | \$ 2,684 | \$ 2,684 | |
| Deb Romain | MW-ESD | No | Vendor | Yes | \$ - | \$ 7,044 | \$ 7,044 | |
| Outsource Consultants | M | No | Expediting | Yes | \$ - | \$ 209,295 | \$ 209,295 | |
| Carter, Milchman & Frank | W-ESD | No | Vendor | Yes | \$ - | \$ 28,165 | \$ 28,165 | |
| Pestrol Inc | MWL-ESD | No | | Yes | \$ - | \$ 11,085 | \$ 11,085 | |
| 50 States Engineering Corp. | W | No | Surveyor | Yes | \$ - | \$ 29,936 | \$ 29,936 | |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 418,739 | \$ 418,739 | |
| Basu Technology Inc | M-ESD | No | Scheduling | Yes | \$ - | \$ 13,050 | \$ 13,050 | |
| JT Hicks Associates | M-ESD | No | Construction and Civil Engineering | Yes | \$ - | \$ 337,003 | \$ 337,003 | |
| NON: | | | | | | | | |
| United Rentals (North America) Inc. | NON | No | Supply Vendor | Yes | \$ - | \$ 95,900 | \$ 95,900 | |
| Gams Power Tools & Supplies | NON | No | Supply Vendor | Yes | \$ - | \$ 113,615 | \$ 113,615 | |
| Safway Intermediate Holding DBS Safway Atlantic | NON | No | Scaffolding | Yes | \$ - | \$ 733,712 | \$ 733,712 | |
| Modspace | NON | No | Trailer Rental | Yes | \$ - | \$ 71,610 | \$ 71,610 | |
| CDW Direct | NON | No | | Yes | \$ - | \$ 1,739 | \$ 1,739 | |
| Prolink Construction Companies | NON | No | | Yes | \$ - | \$ 4,200 | \$ 4,200 | |
| Callahead | NON | No | Temporary Toilets | Yes | \$ - | \$ 40,430 | \$ 40,430 | |
| AON Risk Services Northeast Inc. | NON | No | Temporary Toilets | Yes | \$ - | \$ 8,309 | \$ 8,309 | |
| Victor Fire Protection | NON | No | Fire Safety Vendor | Yes | \$ - | \$ 2,250 | \$ 2,250 | |
| Colony Hardware Corporation | NON | No | Supply Vendor | Yes | \$ - | \$ 9,800 | \$ 9,800 | |
| Fastsigns International Inc. | NON | No | Supply Vendor | Yes | \$ - | \$ 512 | \$ 512 | |
| Geocomp | NON | No | Noise Consultant | Yes | \$ - | \$ 30,300 | \$ 30,300 | |
| New Age Reprographics, LLC | NON | No | | Yes | \$ - | \$ 158 | \$ 158 | |
| HR Direct | NON | No | | Yes | \$ - | \$ 228 | \$ 228 | |
| Crystal Springs Water Supplier | NON | No | Water Supplier | Yes | \$ - | \$ 6,639 | \$ 6,639 | |
| East Coast Metrology | NON | No | | Yes | \$ - | \$ 902 | \$ 902 | |
| Atlantic Tomorrows | NON | No | | Yes | \$ - | \$ 25,518 | \$ 25,518 | |
| Cardella Trucking Company Inc. | NON | No | Waste Haulage | Yes | \$ - | \$ 15,812 | \$ 15,812 | |
| Rent A Fence | NON | No | Fence Rental | Yes | \$ - | \$ 9,507 | \$ 9,507 | |
| Taylor Oil Company Inc. | NON | No | Fuel Vendor | Yes | \$ - | \$ 4,147 | \$ 4,147 | |
| Architectural Testing DBA Intertek | NON | No | Testing Agency | Yes | \$ - | \$ 14,675 | \$ 14,675 | |
| Hilti Inc. | NON | No | Supply Vendor | Yes | \$ - | \$ 4,000 | \$ 4,000 | |
| Sunbelt Rentals | NON | No | Rental Vendor | Yes | \$ - | \$ 108,480 | \$ 108,480 | |
| CHS Medirian US Finance LTD. | NON | No | | Yes | \$ - | \$ 12,450 | \$ 12,450 | |
| Control Point Associates | NON | No | Surveyor | Yes | \$ - | \$ 20,400 | \$ 20,400 | |
| Microdesk Inc. | NON | No | | Yes | \$ - | \$ 42,500 | \$ 42,500 | |
| | | | | | Tier II Grand Total | \$ - | \$ 2,932,617 | \$ 2,932,617 |
| | | | | | MWL Tier II Total | \$ - | \$ 1,554,824 | \$ 1,554,824 |
| | | | | | Non-MWL Tier II Total | \$ - | \$ 1,377,793 | \$ 1,377,793 |
| | | | | | MWL % of Tier II | 0% | 2% | 2% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

| | |
|-------------|----------------------|
| GC/CM: | Skanska |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | Headcount | | | | | | | | | | | | | |
|---------------------------|--|----------------|----------------|------------|----------------|------------|----------------|--------------|----------------|--------------|----------------|-----------|----------------|------------|----------------|----------------|-------------|----------------|---------|----------------|------------|------|------------|------|-------------|
| | | M | | W | | L | | MW | | ML | | WL | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | | | |
| Tier II | A Tech Electric Enterprises Inc Main Switch Electrical | 34,252 | 81% | 0 | 0% | 0 | 0% | 1,336 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 35,588 | 84% | 6,933 | 16% | 42,521 | 39 | 72% | 15 | 28% | 54 |
| | ARI Products Access Flooring | 363 | 64% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 363 | 64% | 202 | 36% | 565 | 5 | 83% | 1 | 17% | 6 |
| | Ashlar Construction LLC Masonry | 5,685 | 50% | 7 | 0% | 8 | 0% | 0 | 0% | 1,225 | 11% | 0 | 0% | 0 | 0% | 6,924 | 61% | 4,465 | 39% | 11,389 | 32 | 68% | 15 | 32% | 47 |
| | Barrett Roofing | 3,093 | 74% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 3,101 | 74% | 1,079 | 26% | 4,180 | 38 | 73% | 14 | 27% | 52 |
| | Cord Contracting Co Inc Millwork | 4,971 | 31% | 0 | 0% | 0 | 0% | 0 | 0% | 622 | 4% | 0 | 0% | 310 | 2% | 5,903 | 37% | 10,250 | 63% | 16,152 | 17 | 26% | 49 | 74% | 66 |
| | Crown Sign Systems Signage | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 100% | 8 | 0 | 0% | 1 | 100% | 1 |
| | Current Fire Protection Inc Fire Protection | 1,471 | 42% | 0 | 0% | 0 | 0% | 0 | 0% | 42 | 1% | 0 | 0% | 0 | 0% | 1,513 | 43% | 1,967 | 57% | 3,480 | 8 | 53% | 7 | 47% | 15 |
| | Eddington Security Security | 13,916 | 78% | 0 | 0% | 0 | 0% | 0 | 0% | 3,940 | 22% | 0 | 0% | 0 | 0% | 17,856 | 100% | 0 | 0% | 17,856 | 36 | 100% | 0 | 0% | 36 |
| | Fromkin Brothers Painting | 1,678 | 42% | 0 | 0% | 113 | 3% | 0 | 0% | 16 | 0% | 0 | 0% | 0 | 0% | 1,807 | 45% | 2,169 | 55% | 3,976 | 16 | 67% | 8 | 33% | 24 |
| | Garcia Marble & Tile Tiling | 1,628 | 96% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,628 | 96% | 70 | 4% | 1,698 | 9 | 90% | 1 | 10% | 10 |
| | Giachetti Plumbing & Heating Corp Plumbing | 1,793 | 24% | 0 | 0% | 0 | 0% | 116 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 1,909 | 25% | 5,593 | 75% | 7,502 | 5 | 12% | 36 | 88% | 41 |
| | McKeon Door East Overhead Doors | 240 | 67% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 240 | 67% | 120 | 33% | 360 | 6 | 86% | 1 | 14% | 7 |
| | Orange County Ironworks, LLC Structural Steel | 7,541 | 46% | 0 | 0% | 0 | 0% | 183 | 1% | 0 | 0% | 0 | 0% | 0 | 0% | 7,724 | 47% | 8,569 | 53% | 16,293 | 32 | 38% | 53 | 62% | 85 |
| | Pyramid Floor Covering Flooring | 175 | 65% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 175 | 65% | 96 | 35% | 271 | 2 | 29% | 5 | 71% | 7 |
| | Ruttura & Sons Excavation/Foundation | 19,645 | 55% | 163 | 0% | 0 | 0% | 0 | 0% | 304 | 1% | 0 | 0% | 0 | 0% | 20,112 | 56% | 15,529 | 44% | 35,640 | 109 | 43% | 144 | 57% | 253 |
| | Transcontinental Contracting Inc Misc Metals | 3,763 | 86% | 0 | 0% | 0 | 0% | 0 | 0% | 113 | 3% | 0 | 0% | 0 | 0% | 3,876 | 88% | 515 | 12% | 4,391 | 24 | 86% | 4 | 14% | 28 |
| | United Air Conditioning Corp HVAC | 5,544 | 55% | 0 | 0% | 0 | 0% | 0 | 0% | 171 | 2% | 0 | 0% | 0 | 0% | 5,715 | 57% | 4,361 | 43% | 10,076 | 12 | 57% | 9 | 43% | 21 |
| Total Hours | | 105,756 | | 170 | | 121 | | 1,635 | | 6,441 | | 0 | | 310 | | 114,431 | | 61,925 | | 176,355 | 390 | | 363 | | 753 |
| Overall % of Total | | 60% | | 0% | | 0% | | 1% | | 4% | | 0% | | 0% | | 65% | | 35% | | 100% | 52% | | 48% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--|------------|------------|
| A Tech Electric Enterprises Inc | 11/23/2016 | 12/31/2018 |
| ARI Products | 4/16/2018 | 12/31/2018 |
| Ashlar Construction LLC | 5/23/2017 | 12/31/2018 |
| Barrett | 1/8/2017 | 12/31/2018 |
| Cord Contracting Co Inc | 7/2/2017 | 12/31/2018 |
| Crown Sign Systems | 6/30/2018 | 12/31/2018 |
| Current Fire Protection Inc | 10/3/2017 | 12/31/2018 |
| Eddington Security Inc | 8/17/2016 | 12/31/2018 |
| Fromkin Brothers | 11/6/2017 | 12/31/2018 |
| Garcia Marble & Tile | 3/18/2018 | 12/31/2018 |
| Giachetti Plumbing & Heating Corp | 11/22/2016 | 12/31/2018 |
| McKeon Door East | 5/11/2018 | 12/31/2018 |
| Orange County Ironworks, LLC | 1/6/2017 | 12/31/2018 |
| Pyramid Floor Covering | 8/7/2018 | 12/31/2018 |
| Ruttura & Sons | 1/4/2016 | 12/31/2018 |
| Transcontinental Contracting Inc | 5/21/2017 | 12/31/2018 |
| United Air Conditioning Corp | 8/22/2017 | 12/31/2018 |

| | |
|-------------|----------------------|
| GC/CM: | Skanska |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | |
|---------------------------|--|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|----------------|-------------|-----------|----------------|-----------|----------------|-----------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | Total MWL | | Non-MWL | | Total |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier II | A Tech Electric Enterprises Inc Main Switch Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | ARI Products Access Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Ashlar Construction LLC Masonry | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Barrett Roofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Cord Contracting Co Inc Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Crown Sign Systems Signage | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Current Fire Protection Inc Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Eddington Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Fromkin Brothers Painting | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Garcia Marble & Tile Tiling | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Giachetti Plumbing & Heating Corp Plumbing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | McKeon Door East Overhead Doors | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Orange County Ironworks, LLC Structural Steel | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Pyramid Floor Covering Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Ruttura & Sons Excavation/Foundation | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Transcontinental Contracting Inc Misc Metals | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | United Air Conditioning Corp HVAC | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|-------------------------------------|
| Owner Name: | Columbia University | Project: Phase 2 Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 3/31/2024 | Project End: In Progress |
| | Project Start: 10/1/2016 | |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 226,000 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Black Widow Termite & Pest Control Corp | W-ESD | No | Pest Control | Yes | \$ - | \$ 337 | \$ 337 |
| Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ 3,117 | \$ 3,117 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ - | \$ 4,034 | \$ 4,034 |
| King Rose of NY Inc | L | No | General Contractor | Yes | \$ - | \$ 51,306 | \$ 51,306 |
| Izzo Construction Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ 5,621 | \$ 5,621 |
| Scrub Clean Maintenance Corp | MWL-ESD | No | Cleaning | Yes | \$ - | \$ 100,003 | \$ 100,003 |
| The Sign Works Inc | W | No | 62 | Yes | \$ - | \$ 488 | \$ 488 |
| Watsons Plumbing and Heating | L | No | Plumbing | Yes | \$ - | \$ 1,731 | \$ 1,731 |
| M & J Mechanical Corp | W-ESD | No | Air Conditioning | Yes | \$ - | \$ 3,637 | \$ 3,637 |
| NON: | | | | | | | |
| Access Control Technologies Inc | NON | No | Security Systems | Yes | \$ - | \$ 185 | \$ 185 |
| Action Carting Environmental Servis | NON | No | Waste Management | Yes | \$ - | \$ 518 | \$ 518 |
| SOS Locksmith Corp | NON | No | Doors & Windows | Yes | \$ - | \$ 304 | \$ 304 |
| StarCom Communications Service | NON | No | Telecommunication | Yes | \$ - | \$ 54,719 | \$ 54,719 |
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|---|-----------------------------------|-----------|------------|------------|
| If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan | Direct Spend Grand Total | \$ - | \$ 226,000 | \$ 226,000 |
| | MWL Direct Spend Total | \$ - | \$ 170,274 | \$ 170,274 |
| | Non-MWL Direct Spend Total | \$ - | \$ 55,726 | \$ 55,726 |
| | MWL % of Total | 0% | 75% | 75% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|---------------------|
| Company Name: | Lend Lease | Project: | Phase 2 Below Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 3/31/2024 | Project Start: | 10/1/2016 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ - | \$ 192,326,362 | \$ 192,326,362 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Civetta Cousins | L | No | Excavation | Yes | \$ - | \$ 62,864,265 | \$ 62,864,265 |
| Civetta Cousins | L | No | Foundation | Yes | \$ - | \$ 76,839,999 | \$ 76,839,999 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 101,285 | \$ 101,285 |
| J. D'Annunzio & Sons, Inc. | M | No | Utility | Yes | \$ - | \$ 6,550,000 | \$ 6,550,000 |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 1,353,325 | \$ 1,353,325 |
| The McKissack Group Inc | MWL-ESD | No | | Yes | \$ - | \$ 174,218 | \$ 174,218 |
| Roger & Sons Concrete Inc | M | No | Concrete | Yes | \$ - | \$ 9,090,075 | \$ 9,090,075 |
| NON: | | | | | | | |
| Cives Corp | NON | No | Structural Steel | Yes | \$ - | \$ 16,806,000 | \$ 16,806,000 |
| Par Environmental Corp | NON | No | Protection | Yes | \$ - | \$ 434,927 | \$ 434,927 |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 1,460,682 | \$ 1,460,682 |
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|---|------------------------------|------|----------------|----------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier II Grand Total | \$ - | \$ 175,674,776 | \$ 175,674,776 |
| | MWL Tier II Total | \$ - | \$ 156,973,167 | \$ 156,973,167 |
| | Non-MWL Tier II Total | \$ - | \$ 18,701,609 | \$ 18,701,609 |
| | MWL % of Tier II | 0% | 82% | 82% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---------------------|
| CM Name: | Lend Lease | Project: | Phase 2 Below Grade |
| Company Name: | Civetta Cousins | Contract: | |
| Trade: | Excavation | Telephone: | 718-991-5100 |
| Address: | 1100 East 156th Street Bronx, NY 10474 | Project Start: | 10/1/2016 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------|-----------------|----------------|------------|---------------------------|--------------------------------------|----------------------------|
| Civetta Cousins | L | No | Excavation | \$ 62,864,265 | \$ 62,864,265 | \$ 62,864,265 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--------------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
| CFS Steel Co | L | No | Reinforcing Steel Supplier | Yes | \$ 42,120 | \$ 107,809 | \$ 107,809 |
| J&E Industries LLC | W-ESD | No | Reinforcing Steel Installation | Yes | \$ 91,800 | \$ 123,827 | \$ 123,827 |
| JP Hogan Coring | W | No | Saw Cutting & Core Drilling | Yes | \$ 177,965 | \$ 191,908 | \$ 191,908 |
| NON: | | | | | | | |
| Eagle One Roofing Contractors Inc | NON | No | | 62 Yes | \$ 177,900 | \$ 179,381 | \$ 179,381 |
| JJ Rosenberg Electrical Contractors | NON | No | Electrical Contractor | Yes | \$ 425,000 | \$ 503,308 | \$ 503,308 |
| Moretrench American Corp | NON | No | Furnish & Installation of Deep Wells | Yes | \$ 660,000 | \$ 733,875 | \$ 733,875 |
| Moretrench / Hayward Baker Inc | NON | Yes | Installation of Piles and Anchors | Yes | \$ 12,500,000 | \$ 14,345,787 | \$ 14,345,787 |
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| Tier III Grand Total | | | | | \$ 14,074,785 | \$ 16,185,895 | \$ 16,185,895 |
| MWL Tier III Total | | | | | \$ 311,885 | \$ 423,544 | \$ 423,544 |
| Non-MWL Tier III Total | | | | | \$ 13,762,900 | \$ 15,762,351 | \$ 15,762,351 |
| MWL % of Tier II | | | | | 0% | 1% | 1% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|---------------------|
| CM Name: | Lend Lease | Project: | Phase 2 Below Grade |
| Company Name: | Civetta Cousins | Contract: | |
| Trade: | Foundation | Telephone: | 718-991-5100 |
| Address: | 1100 East 156th Street Bronx, NY 10474 | Project Start: | 10/1/2016 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Civetta Cousins | L | No | Foundation | \$ 76,839,999 | \$ 76,839,999 | \$ 76,839,999 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-----------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| <i>MWL:</i> | | | | | | | |
| CFS Steel Co | L | No | Reinforcing Steel Supplier | Yes | \$ 2,500,000 | \$ 2,439,247 | \$ 2,439,247 |
| J&E Industries LLC | W-ESD | No | Reinforcing Steel Installation | Yes | \$ 5,750,000 | \$ 5,188,476 | \$ 5,188,476 |
| <i>NON:</i> | | | | | | | |
| Moretrench / Hayward Baker Inc | NON | Yes | Installation of Piles and Anchors | Yes | \$ 24,000,000 | \$ 23,627,500 | \$ 23,627,500 |
| JA Lee Electrical Services | NON | No | | Yes | \$ 652,000 | \$ 673,906 | \$ 673,906 |
| Melric Systems Corp | NON | No | Waterproofing | Yes | \$ 3,300,000 | \$ 2,147,035 | \$ 2,147,035 |
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|---|-------------------------------|---------------|---------------|---------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 36,202,000 | \$ 34,076,164 | \$ 34,076,164 |
| | MWL Tier III Total | \$ 8,250,000 | \$ 7,627,723 | \$ 7,627,723 |
| | Non-MWL Tier III Total | \$ 27,952,000 | \$ 26,448,441 | \$ 26,448,441 |
| | MWL % of Tier II | 11% | 10% | 10% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|---------------------|
| CM Name: | Lend Lease | Project: | Phase 2 Below Grade |
| Company Name: | J. D'Annunzio & Sons | Contract: | |
| Trade: | Utility General Contractor | Telephone: | 732-574-1300 |
| Address: | 3730 Park Ave, South Plainfield, NJ 07080 | Project Start: | 10/1/2016 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|----------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| J. D'Annunzio & Sons | M | No | Utility General Contractor | \$ 6,550,000 | \$ 6,550,000 | \$ 6,550,000 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Atlantic Concrete Cutting | W-ESD | No | Concrete Cutting/ Coring Sub. | Yes | | \$ 19,044 | \$ 19,044 |
| En-Tech Corp. | MW-ESD | No | CIPP Lining Sub. | Yes | | \$ 106,044 | \$ 106,044 |
| Grandview Waterproofing, Inc. | W | No | Waterproofing Sub. | Yes | | \$ 316,806 | \$ 316,806 |
| Munoz Trucking Corp. | M-ESD | No | Trucking Sub. | Yes | | \$ 313,819 | \$ 313,819 |
| New York Geomatics | M-ESD | No | Survey Sub. | Yes | | \$ 23,531 | \$ 23,531 |
| Rodbusters, Inc. | W | No | | Yes | | \$ 6,844 | \$ 6,844 |
| NON: | | | | | | | |
| Banker Construction Corp. | NON | No | Gas Sub | Yes | | \$ 155,000 | \$ 155,000 |
| Boyd Mechanical Corp. | NON | No | Plumber Sub. | Yes | | \$ 379,064 | \$ 379,064 |
| Geocomp Corporation | NON | No | Noise Monitoring Sub. | Yes | | \$ 27,000 | \$ 27,000 |
| National Water Main Cleaning Co. | NON | No | Pipe Cleaning & CCTV Camera | Yes | | \$ 24,521 | \$ 24,521 |
| Roadway Maintenance Contracting Inc. | NON | No | Striping Sub | Yes | | \$ 2,936 | \$ 2,936 |
| Superior Gunite | NON | No | Shortcrete Sub | Yes | | \$ 30,744 | \$ 30,744 |
| Welsbach Electric | NON | No | Electrical Sub | Yes | | \$ 153,300 | \$ 153,300 |
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|---|-------------------------------|-----------|--------------|--------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ - | \$ 1,558,653 | \$ 1,558,653 |
| | MWL Tier III Total | \$ - | \$ 786,088 | \$ 786,088 |
| | Non-MWL Tier III Total | \$ - | \$ 772,565 | \$ 772,565 |
| | MWL % of Tier III | 0% | 12% | 12% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Cives Corp
Trade: Structural Steel
Address: 8 Church Street, Gouverneur, NY 13642
As of Date: 3/31/2024

Project: Phase 2 Below Grade
Contract:
Telephone: 315-287-2200
Project Start: 10/1/2016
Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Cives Corp | NON | No | Structural Steel | \$ 16,806,000 | \$ 16,806,000 | \$ 16,806,000 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Baco Enterprises Inc | L | No | Misc Steel | Yes | \$ 500,000 | \$ 660,849 | \$ 660,849 |
| Commonwealth Metal Co | W-ESD | No | Material | Yes | \$ 1,750,000 | \$ 1,779,435 | \$ 1,779,435 |
| Ryan Biggs/ Clark Davis | W-ESD | No | Engineering | Yes | \$ 40,000 | \$ 157,025 | \$ 157,025 |
| NON: | | | | | | | |
| JF Stearns | NON | No | 62 | Yes | \$ 8,790,000 | \$ 9,518,513 | \$ 9,518,513 |
| The Berlin Steel Construction Company | NON | No | Stair Supply & Erection | Yes | \$ 556,000 | \$ 570,749 | \$ 570,749 |
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|---|------------------------|---------------|---------------|---------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 11,636,000 | \$ 12,686,571 | \$ 12,686,571 |
| | MWL Tier III Total | \$ 2,290,000 | \$ 2,597,309 | \$ 2,597,309 |
| | Non-MWL Tier III Total | \$ 9,346,000 | \$ 10,089,262 | \$ 10,089,262 |
| | MWL % of Tier II | 14% | 15% | 15% |

Date: 3/31/2024

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | |
|---------------------------|---|----------------|-----|--------------|-----|------------|----|--------------|----|--------------|----|-----------|----|-----------|----|----------------|----------------|----------------|----------------|----------------|------------|----------------|---------------|----------------|--------------|--|--|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Hrs | % ¹ | Hrs | % ¹ | Hrs | Total MWL | % ¹ | Total Non-MWL | % ¹ | Total | | |
| Tier I (Direct) | Lend Lease (US) Construction LMB Inc Construction Management | 6,165 | 43% | 2,429 | 17% | 8 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 8,601 | 60% | 5,791 | 40% | 14,392 | 14 | 67% | 7 | 33% | 21 | | |
| Tier II | ASR Electrical Contracting Inc Electrical | 545 | 22% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 545 | 22% | 1,886 | 78% | 2,431 | 4 | 18% | 18 | 82% | 22 | | |
| | ASR Electrical Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 48 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 48 | 2% | 1,991 | 98% | 2,039 | 1 | 20% | 4 | 80% | 5 | | |
| | Cives Steel Street Structures | 7,149 | 15% | 0 | 0% | 0 | 0% | 8 | 0% | 165 | 0% | 0 | 0% | 0 | 0% | 7,322 | 16% | 39,204 | 84% | 46,526 | 32 | 25% | 98 | 75% | 130 | | |
| | Civetta Cousins JV, LLC Structural Steel | 9,070 | 39% | 0 | 0% | 0 | 0% | 0 | 0% | 514 | 2% | 0 | 0% | 0 | 0% | 9,584 | 41% | 13,959 | 59% | 23,542 | 226 | 39% | 356 | 61% | 582 | | |
| | Civetta Cousins JV Street Structures | 98,589 | 36% | 2,192 | 1% | 368 | 0% | 2,568 | 1% | 3,526 | 1% | 0 | 0% | 0 | 0% | 107,243 | 39% | 169,744 | 61% | 276,986 | 17 | 38% | 28 | 62% | 45 | | |
| | J D'Annunzio & Sons Utility | 5,493 | 25% | 86 | 0% | 0 | 0% | 9 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 5,596 | 25% | 16,475 | 75% | 22,071 | 135 | 54% | 114 | 46% | 249 | | |
| | Par Environmental Corporation Protection | 2,283 | 55% | 0 | 0% | 0 | 0% | 16 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,299 | 55% | 1,875 | 45% | 4,174 | 19 | 54% | 16 | 46% | 35 | | |
| | Roger & Sons Concrete | 17,957 | 38% | 47 | 0% | 0 | 0% | 192 | 0% | 287 | 1% | 0 | 0% | 68 | 0% | 18,551 | 39% | 28,824 | 61% | 47,375 | 135 | 43% | 180 | 57% | 315 | | |
| Total Hours | | 147,250 | | 4,754 | | 376 | | 2,841 | | 4,499 | | 0 | | 68 | | 159,788 | | 279,746 | | 439,534 | 583 | | 821 | | 1,404 | | |
| Overall % of Total | | 34% | | 1% | | 0% | | 1% | | 1% | | 0% | | 0% | | 36% | | 64% | | 100% | 42% | | 58% | | 100% | | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--------------------------------|------------|------------|
| ASR Electrical Contracting Inc | 12/6/2017 | 6/6/2020 |
| Cives Steel | 10/8/2016 | 10/12/2019 |
| Civetta Cousins JV | 10/8/2016 | 6/6/2020 |
| J D'Annunzio & Sons | 12/29/2018 | 5/16/2020 |
| Par Environmental Corporation | 5/7/2017 | 10/14/2018 |
| Roger & Sons | 2/27/2018 | 4/9/2019 |

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | Workforce Participation | | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | | | | | | | | |
|---------------------------|---|-------------------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|---|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Hrs | | Hrs | | Hrs | | # | | # | | # | | | | | | | | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| Tier II | ASR Electrical Contracting Inc Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| | Cives Steel Structural Steel | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| | Civetta Cousins JV Street Structures | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| | J D'Annunzio & Sons Utility | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| | Par Environmental Corporation Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| | Roger & Sons Concrete | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | | |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: Columbia Business School Above Grade
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 3/31/2024 Project Start: 1/1/2018 Project End: In Progress

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 13,228,903 | \$ 14,110,560 | \$ 6,604,259 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ 2,765 | \$ 2,765 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ 30,000 | \$ 39,913 | \$ 39,913 |
| King Rose of NY Inc | L | No | General Contractor | Yes | \$ - | \$ 663 | \$ 663 |
| M & J Mecahnric Corp | W-ESD | No | HVAC | Yes | \$ - | \$ 23,813 | \$ 23,813 |
| Mamais Contracting Corp | WL-ESD | No | General Contractor | Yes | \$ 11,671 | \$ 74,939 | \$ 74,939 |
| Scrub Clean Maintenance Corp | MWL-ESD | No | Cleaning | Yes | \$ 90,918 | \$ 204,078 | \$ 204,078 |
| Jesse Shapiro & James Glass Co | L | No | | Yes | \$ - | \$ 6,600 | \$ 6,600 |
| Crown Sign Systems | W | No | Signs | Yes | \$ - | \$ 19,450 | \$ 19,450 |
| NON: | | | | | | | |
| Construction Documentation of NYC LLC | NON | No | AV/Cable/Telecom | Yes | \$ 250,787 | \$ 250,787 | \$ 182,190 |
| American Electrical Testing Co LLC | NON | No | Electrical Testing | Yes | \$ 22,500 | \$ 22,500 | \$ 675 |
| DAL Electrical Corp | NON | No | Electrical | Yes | \$ 8,907 | \$ 36,627 | \$ 36,627 |
| Empire Office Inc | NON | No | Furniture | Yes | \$ 12,530,412 | \$ 12,550,407 | \$ 5,400,798 |
| International Testing and Balancing | NON | No | HVAC | Yes | \$ - | \$ 1,500 | \$ 1,500 |
| Jacobs Engineering | NON | No | Engineering | Yes | \$ 283,709 | \$ 283,709 | \$ 17,439 |
| Jaros Baum & Bolles | NON | No | Engineering | Yes | \$ - | \$ 5,000 | \$ 5,000 |
| Central Moving & Storage Co | NON | No | Moving and Storage | Yes | \$ - | \$ 165,730 | \$ 165,730 |
| DFB Sales Inc | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 6,365 | \$ 6,365 |
| Platimun Maintenance Services Corp | NON | No | Flooring | Yes | \$ - | \$ 55,371 | \$ 55,371 |
| W&W Glass LLC | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 28,462 | \$ 28,462 |
| 275 Technology Solutions Inc | NON | No | Fire Protection/Suppression | Yes | \$ - | \$ 17,366 | \$ 17,366 |
| Nouveau Elevator Ind Inc | NON | No | Conveyance Systems | Yes | \$ - | \$ 1,059 | \$ 1,059 |
| Cosmopolitan Construction Company | NON | No | General Contracting | Yes | \$ - | \$ 73,862 | \$ 73,862 |
| Allegion Access Technologies LLC | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 553 | \$ 553 |
| Tercon Systems Inc. | NON | No | Flooring | Yes | \$ - | \$ 172,979 | \$ 172,979 |
| Commodore Construction Corp | NON | No | General Contracting | Yes | \$ - | \$ 31,800 | \$ 31,800 |
| Hellman Construction Co Inc | NON | No | General Contracting | Yes | \$ - | \$ 34,262 | \$ 34,262 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------------------|---------------|---------------|--------------|
| Direct Spend Grand Total | \$ 13,228,903 | \$ 14,110,560 | \$ 6,604,259 |
| MWL Direct Spend Total | \$ 132,588 | \$ 372,221 | \$ 372,221 |
| Non-MWL Direct Spend Total | \$ 13,096,315 | \$ 13,738,339 | \$ 6,232,038 |
| MWL % of Total | 1% | 3% | 6% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 Telephone:
As of Date: 3/31/2024 Project Start: 1/1/2018 Project End: In Progress

OWNER table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount, Current Plan Amount, Total Payment to Date. Row: Columbia University, NON, No, Owner, \$302,846,202, \$410,735,029, \$400,281,520

DIRECT SPEND VENDORS (Tier I) table with columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount, Current Plan Amount, Total Payment to Date. Row: NON: Turner Construction Company, NON, No, Construction, Yes, \$302,846,202, \$410,735,029, \$400,281,520

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Summary table with rows: Direct Spend Grand Total, MWL Direct Spend Total, Non-MWL Direct Spend Total, MWL % of Total. Values: \$302,846,202, \$410,735,029, \$400,281,520, 0%

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Kravis Hall |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 4/28/2021 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 1,787,664 | \$ 1,729,725 | \$ 1,541,082 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Talisen Construction Corporation | NON | No | Construction | Yes | \$ 1,787,664 | \$ 1,729,725 | \$ 1,541,082 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|--------------|--------------|--------------|
| Direct Spend Grand Total | \$ 1,787,664 | \$ 1,729,725 | \$ 1,541,082 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 1,787,664 | \$ 1,729,725 | \$ 1,541,082 |
| MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--------------------------------------|-----------------------|--------------------------------------|
| Company Name: | Talisen Construction Corporation | Project: | Columbia Business School Kravis Hall |
| Trade: | General Contractor | Contract: | |
| Address: | 213 W 35th Street New York, NY 10001 | Telephone: | (212) 244-4581 |
| As of Date: | 3/31/2024 | Project Start: | 4/28/2021 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|----------------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Talisen Construction Corporation | NON | No | Construction Management | \$ 1,787,664 | \$ 1,729,725 | \$ 1,541,082 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-----------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Liberty Doorworks Inc. | W | No | Doors/Frames/Hardware | Yes | \$ 36,000 | \$ 38,512 | \$ 33,160 |
| Limongelli Electric Corp | MW | No | Electrical | Yes | \$ 367,000 | \$ 344,257 | \$ 317,334 |
| NON: | | | | | | | |
| Air Exchange & Energy Solutions Inc. | NON | No | HVAC | Yes | \$ 138,000 | \$ 138,745 | \$ 124,871 |
| Ameriscan GPR Inc | NON | No | X-Ray/GPR | Yes | \$ 1,200 | \$ 1,200 | \$ 1,200 |
| AWS Plumbing and Heating | NON | No | Sprinkler | Yes | \$ 48,000 | \$ 50,284 | \$ 45,256 |
| Benco Inc | NON | No | Toilet Accessories | Yes | \$ 7,200 | \$ 7,200 | \$ 7,200 |
| Black Dog | NON | No | Painting | Yes | \$ 20,500 | \$ 20,500 | \$ 18,450 |
| Brisk Contracting Corp | NON | No | Drywall | Yes | \$ 140,000 | \$ 162,359 | \$ 117,859 |
| Commercial Flooring Specialist | NON | No | Carpet | Yes | \$ 12,745 | \$ 12,745 | \$ 12,745 |
| Cooper Electric Supply | NON | No | Light Fixtures | Yes | \$ 23,650 | \$ 25,408 | \$ 21,715 |
| Doortec Architectural Metal & Glass LLC | NON | No | Metal & Glass | Yes | \$ 279,500 | \$ 229,419 | \$ 206,477 |
| Dormar Construction Co. Inc. | NON | No | Tile & Stone | Yes | \$ 36,000 | \$ 78,806 | \$ 78,806 |
| East Coast Solar Solutions Corp | NON | No | Glazing | Yes | \$ 1,698 | \$ 1,698 | \$ 1,698 |
| Maspeth Welding Inc. | NON | No | Steel | Yes | \$ 49,000 | \$ 62,275 | \$ 62,275 |
| RCJP | NON | No | Roofing | Yes | \$ 15,075 | \$ 15,075 | \$ 15,075 |
| South Coast | NON | No | Roofing | Yes | \$ 16,915 | \$ 19,215 | \$ 15,224 |
| William C. Gerakaris Plumbing & Heating Corp | NON | No | Plumbing | Yes | \$ 142,500 | \$ 158,815 | \$ 158,815 |
| X - Cell Insulation Corp | NON | No | Fireproofing | Yes | \$ 3,500 | \$ 3,500 | \$ 3,500 |
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|--|------------------------------|--------------|--------------|--------------|
| <i>e paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier II Grand Total | \$ 1,338,483 | \$ 1,370,013 | \$ 1,241,660 |
| | MWL Tier II Total | \$ 403,000 | \$ 382,769 | \$ 350,494 |
| | Non-MWL Tier II Total | \$ 935,483 | \$ 987,244 | \$ 891,166 |
| | MWL % of Tier II | 23% | 22% | 23% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Almar Plumbing & Heating Corp. | Contract: | |
| Trade: | Plumbing | Telephone: | 516-740-5900 |
| Address: | 50 Bethpage Road, Hicksville, NY 11801 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Almar Plumbing & Heating Corp. | NON | No | Plumbing | \$ 8,619,000 | \$ 8,647,247 | \$ 8,647,247 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Henry Quentzel Plumbing Supply Co Inc. | W | No | Supplies | Yes | \$ 50,000 | \$ 172,385 | \$ 172,385 |
| IAR | W-ESD | No | Insulation | Yes | \$ 490,000 | \$ 566,665 | \$ 566,665 |
| NY Plumbing Wholesale & Supply | M-ESD | No | Supplies | Yes | \$ 600,000 | \$ 714,011 | \$ 714,011 |
| Cassone Leasing | W-ESD | No | Modular Building | Yes | \$ 30,000 | \$ 34,075 | \$ 34,075 |
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| NON: | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,170,000 | \$ 1,487,136 | \$ 1,487,136 |
| MWL Tier III Total | \$ 1,170,000 | \$ 1,487,136 | \$ 1,487,136 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 14% | 17% | 17% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--------------------------------|--|
| CM Name: | Turner Construction Company | | Project: Columbia Business School Above Grade |
| Company Name: | Bamco Inc. | | |
| Trade: | Carpentry | | Contract: |
| Address: | 30 Baekeland Ave - Middlessex NJ 08846 | | Telephone: 732-302-0889 |
| As of Date: | 3/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Bamco Inc. | NON | Yes | Carpentry | \$ 34,842,383 | \$ 45,775,000 | \$ 45,775,000 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Park Ave Building Supplies, LLC | M-ESD | No | Material supplier | Yes | \$ 125,000 | \$ 149,959 | \$ 149,959 |
| | | | | | | | |
| | | | | | | | |
| NON: | | | | | | | |
| Sloan & Company | NON | No | Framing/Sheathing | Yes | \$ 850,000 | \$ 982,272 | \$ 982,272 |
| ARW Inc | NON | No | Sub Tier Installing Contractor - Barrier | Yes | \$ 280,000 | \$ 280,000 | \$ 280,000 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,255,000 | \$ 1,412,231 | \$ 1,412,231 |
| MWL Tier III Total | \$ 125,000 | \$ 149,959 | \$ 149,959 |
| Non-MWL Tier III Total | \$ 1,130,000 | \$ 1,262,272 | \$ 1,262,272 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Cives Corp | Contract: | |
| Trade: | Structural Steel | Telephone: | 315-287-2200 |
| Address: | 8 Church Street, Gouverneur, NY 13642 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Cives Corp | NON | No | Structural Steel | \$ 34,842,383 | \$ 45,775,000 | \$ 45,775,000 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|---------------------------------|----------|-------------------------------|--------------------------------------|----------------------------|---------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Baco Enterprises Inc | L | No | Misc. Steel & Deck | Yes | \$ 600,000 | \$ 1,817,816 | \$ 1,817,816 | |
| Commonwealth Metal Co | W-ESD | No | Metals Service Center | Yes | \$ 4,000,000 | \$ 3,391,770 | \$ 3,391,770 | |
| Erection & Welding Contractors LLC | M-ESD | No | Galv'd Screen Wall Fabrication | Yes | \$ 500,000 | \$ 208,971 | \$ 208,971 | |
| Ryan Biggs/ Clark Davis | W | No | Connectoin Design & Engineering | Yes | \$ 100,000 | \$ 365,850 | \$ 365,850 | |
| NON: | | | | | | | | |
| South Shore Construction Services | NON | No | Steel & Deck Erection | Yes | \$ 18,800,000 | \$ 22,145,363 | \$ 22,145,363 | |
| Berlin Steel Construction Company | NON | No | Stair Supply & Erection | Yes | \$ 2,910,000 | \$ 3,175,138 | \$ 3,175,138 | |
| | | | | | Tier III Grand Total | \$ 26,910,000 | \$ 31,104,908 | \$ 31,104,908 |
| | | | | | MWL Tier III Total | \$ 5,200,000 | \$ 5,784,407 | \$ 5,784,407 |
| | | | | | Non-MWL Tier III Total | \$ 21,710,000 | \$ 25,320,501 | \$ 25,320,501 |
| | | | | | MWL % of Tier II | 15% | 13% | 13% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | First Women's Fire Systems Corp | Contract: | |
| Trade: | Fire Sprinkler Installation | Telephone: | 212-570-5049 |
| Address: | 55 West 59th Street New York, NY 10018 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| First Women's Fire Systems Corp | W-ESD | No | Fire Sprinkler Installation | \$ 3,961,400 | \$ 3,798,480 | \$ 3,798,480 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-----------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Rael Automatic Sprinkler Co. Inc | NON | No | | Yes | \$ 396,140 | \$ 225,640 | \$ 225,640 |
| Milrose | NON | No | Expeditor | Yes | \$ 8,323 | \$ 8,323 | \$ 8,323 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 404,463 | \$ 233,963 | \$ 233,963 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 404,463 | \$ 233,963 | \$ 233,963 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Furniture Consultants | Contract: | |
| Trade: | Demountable Walls and Seminar Tables | Telephone: | 212-299-4500 |
| Address: | 1450 Broadway NY New York 10018 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|--------------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Furniture Consultants | NON | No | Demountable Walls and Seminar Tables | \$ 7,849,154 | \$ 8,237,485 | \$ 8,237,485 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Creative Furniture Solutions | W | No | Carpentry/Carpenters | Yes | \$ 243,048 | \$ 243,048 | \$ 243,048 |
| NON: | | | | 62 | | | |
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| Tier III Grand Total | | | | | \$ 243,048 | \$ 243,048 | \$ 243,048 |
| MWL Tier III Total | | | | | \$ 243,048 | \$ 243,048 | \$ 243,048 |
| Non-MWL Tier III Total | | | | | - | - | - |
| MWL % of Tier II | | | | | 3% | 3% | 3% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | F.W. Sims LLC | Contract: | |
| Trade: | HVAC | Telephone: | 631-491-1441 |
| Address: | 101 Otis Street, West Babylon, NY 11704 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| F.W. Sims LLC | NON | No | HVAC | \$ 37,300,000 | \$ 38,182,597 | \$ 38,182,597 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| IAR Insulation | W | No | Insulation | Yes | \$ 1,650,000 | \$ 1,512,350 | \$ 1,512,350 |
| New York Plumbing Supply | M | No | Supplier | Yes | \$ 3,000,000 | \$ 40,783 | \$ 40,783 |
| NON: | | | | | | | |
| Aalco Transport & Storage | NON | No | | Yes | \$ 50,000 | \$ 1,331,993 | \$ 1,331,993 |
| Airpath Testing Services | NON | No | Testing & Balancing | Yes | \$ 275,000 | \$ 294,950 | \$ 294,950 |
| Carpenter & Paterson, Inc. | NON | No | Supplier | Yes | \$ 3,050 | \$ 3,050 | \$ 3,050 |
| Carrier Enterprises, LLC | NON | No | Supplier | Yes | \$ 7,118 | \$ 49,381 | \$ 49,381 |
| Clearly Machinery | NON | No | Supplier | Yes | \$ 14,715 | \$ 21,545 | \$ 21,545 |
| Controls Associates, Inc. | NON | No | Equipment supplier | Yes | \$ 120,000 | \$ 144,689 | \$ 144,689 |
| Core Tech | NON | No | Supplier | Yes | \$ 12,800 | \$ 49,500 | \$ 49,500 |
| Dolphin Equipment Corp. | NON | No | Equipment supplier | Yes | \$ 21,100 | \$ 38,750 | \$ 38,750 |
| Ferguson Enterprises, LLC | NON | No | Supplier | Yes | \$ 26,833 | \$ 381,219 | \$ 381,219 |
| Geocomp Engineering | NON | No | Enginerring | Yes | \$ 3,900 | \$ 10,380 | \$ 10,380 |
| Gotham Pipe Supply | NON | No | Supplier | Yes | \$ 20,253 | \$ 491,658 | \$ 491,658 |
| GrippleInc. | NON | No | Supplier | Yes | \$ 3,900 | \$ 45,987 | \$ 45,987 |
| I & I Systems, Inc. | NON | No | Supplier | Yes | \$ 6,175 | \$ 31,260 | \$ 31,260 |
| Ideal Supply | NON | No | Supplier | Yes | \$ 7,729 | \$ 531,382 | \$ 531,382 |
| Industrial Threaded Products Corp | NON | No | Supplier | Yes | \$ 2,915 | \$ 13,263 | \$ 13,263 |
| Interstate chemical Company | NON | No | Supplier | Yes | \$ 6,188 | \$ 6,188 | \$ 6,188 |
| J.T. Lynne Representatives | NON | No | Supplier | Yes | \$ 9,205 | \$ 53,955 | \$ 53,955 |
| John's Insulation, Inc | NON | No | Supplier | Yes | \$ 1,690,000 | \$ 1,598,220 | \$ 1,598,220 |
| LP Gans Sales Company | NON | No | Equipment supplier | Yes | \$ 126,000 | \$ 140,536 | \$ 140,536 |
| Manhattan Surveying | NON | No | Surveyor | Yes | \$ 10,000 | \$ 35,315 | \$ 35,315 |
| Mason East, Inc. | NON | No | Supplier | Yes | \$ 32,000 | \$ 32,030 | \$ 32,030 |
| Mechanical Technologies | NON | No | Equipment supplier | Yes | \$ 76,000 | \$ 83,615 | \$ 83,615 |
| Metro Air Products | NON | No | Supplier | Yes | \$ 2,574 | \$ 2,574 | \$ 2,574 |
| Nefco | NON | No | Supplier | Yes | \$ 1,580 | \$ 13,449 | \$ 13,449 |
| Rapid Steel Supply Corp. | NON | No | Supplier | Yes | \$ 1,813 | \$ 7,039 | \$ 7,039 |
| SRS Enterprises, Inc. | NON | No | Equipment supplier | Yes | \$ 435,000 | \$ 439,750 | \$ 439,750 |
| Vibration Products, Inc. | NON | No | Equipment supplier | Yes | \$ 205,000 | \$ 205,000 | \$ 205,000 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|---------------------|---------------------|---------------------|
| Tier III Grand Total | \$ 7,820,848 | \$ 7,609,811 | \$ 7,609,811 |
| MWL Tier III Total | \$ 4,650,000 | \$ 1,553,133 | \$ 1,553,133 |
| Non-MWL Tier III Total | \$ 3,170,848 | \$ 6,056,678 | \$ 6,056,678 |
| MWL % of Tier III | 12% | 4% | 4% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | HB Communications, Inc. | Contract: | |
| Trade: | Audio Visual | Telephone: | 732-275-2094 |
| Address: | 60 Dodge Ave North Haven, CT 06473 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| HB Communications, Inc. | NON | No | Audio Visual | \$ 11,199,000 | \$ 10,819,588 | \$ 10,819,588 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Touchtel | W | No | Audio Visual | No | \$ 2,517,992 | \$ 1,672,474 | \$ 1,672,474 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 2,517,992 | \$ 1,672,474 | \$ 1,672,474 |
| MWL Tier III Total | \$ 2,517,992 | \$ 1,672,474 | \$ 1,672,474 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 22% | 15% | 15% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Heritage Mechanical Services | Contract: | |
| Trade: | HVAC | Telephone: | 516-558-2004 |
| Address: | 70 Schmidt Boulevard, Farmingdale NY 11735 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2020 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|------------------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Heritage Mechanical Services | NON | | HVAC | \$ 8,350,000 | \$ 8,811,850 | \$ 8,811,850 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Harry Brianum Jr. Inc. | W | No | Steel Pruchases | Yes | \$ 69,587 | \$ 85,487 | \$ 85,487 |
| Mate Matura | W | No | Insulation | Yes | \$ 750,000 | \$ 750,000 | \$ 750,000 |
| Highway Safety Protection | W | No | Lift Rental | Yes | \$ 1,386 | \$ 20,420 | \$ 20,420 |
| Independent Testing & Balancing | MWL Designation | No | Testing & Balancing | Yes | \$ 127,000 | \$ 142,136 | \$ 142,136 |
| NON: | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|-------------------|-------------------|-------------------|
| Tier III Grand Total | \$ 947,973 | \$ 998,043 | \$ 998,043 |
| MWL Tier III Total | \$ 947,973 | \$ 998,043 | \$ 998,043 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier III | 11% | 11% | 11% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Jacsonson and Company | Contract: | |
| Trade: | Carpentry | Telephone: | (908) 355-5200 |
| Address: | 1079 East Grand Street, Elizabeth NJ 07207 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Jacsonson and Company | NON | No | Carpentry | \$ 11,000,000 | \$ 14,016,217 | \$ 14,016,217 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| City Lumber | W | No | Material supplier | Yes | \$ 1,126,113 | \$ 1,677,154 | \$ 1,677,154 |
| Park Ave | M | No | Material supplier | Yes | \$ 232,500 | \$ 310,485 | \$ 310,485 |
| X-Cell Insulation | M | No | Subcontractor | Yes | \$ 340,000 | \$ 395,198 | \$ 395,198 |
| Eastport Signs | M | No | Signage | Yes | \$ 30,000 | \$ 1,500 | \$ 1,500 |
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| Tier III Grand Total | | | | | \$ 1,728,613 | \$ 2,384,337 | \$ 2,384,337 |
| MWL Tier III Total | | | | | \$ 1,728,613 | \$ 2,384,337 | \$ 2,384,337 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 16% | 17% | 17% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: JEM Architecturals, Inc.
Trade: Ornamental Metals
Address: 37 Cuff Street, New Rochelle NY 10801
As of Date: 3/31/2024

Project: Columbia Business School Above Grade
Contract:
Telephone: 914-365-1500
Project Start: 1/1/2018 **Project End:** Final

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| JEM Architecturals, Inc. | NON | No | Ornamental Metals | \$ 9,290,000 | \$ 9,601,435 | \$ 9,601,435 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|---------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Prisma | W | No | Mirrors | Yes | \$ 20,500 | \$ 16,077 | \$ 16,077 |
| Interstate Sales ,Inc. | W | No | Steel | Yes | \$ 30,000 | \$ 29,639 | \$ 29,639 |
| HB Steel | W | No | Steel | Yes | \$ 90,000 | \$ 54,779 | \$ 54,779 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 140,500 | \$ 100,495 | \$ 100,495 |
| MWL Tier III Total | \$ 140,500 | \$ 100,495 | \$ 100,495 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier III | 2% | 1% | 1% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | |
|---|--|--|
| CM Name: Turner Construction Company | | Project: Columbia Business School Above Grade |
| Company Name: Platinum | | Contract: |
| Trade: Terrazzo | | Telephone: 212-535-9700 |
| Address: 120 Broadway, New York NY | | Project Start: 1/1/2018 |
| As of Date: 6/30/2020 | | Project End: Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Platinum | NON | No | Terrazzo | \$ 2,249,000 | \$ 2,595,867 | \$ 2,595,867 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Arim Inc | W | No | Supply Aggregate for Terrazzo Flooring | Yes | \$ 46,541 | \$ 168,126 | \$ 168,126 |
| Park Avenue Building & Roofing Supply | M-ESD | No | Setting Material for Precast Terrazzo | Yes | \$ 66,352 | \$ 72,575 | \$ 72,575 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 112,893 | \$ 240,701 | \$ 240,701 |
| MWL Tier III Total | \$ 112,893 | \$ 240,701 | \$ 240,701 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 5% | 9% | 9% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|--|
| CM Name: Turner Construction Company | Project: Columbia Business School Above Grade |
| Company Name: Post Road Iron Works | Contract: |
| Trade: Overhead Doors | Telephone: 203-869-6322 |
| Address: 345 West Putnam Ave. Greenwich CT 06830 | Project Start: 1/1/2018 |
| As of Date: 6/30/2020 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|----------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Post Road Iron Works | NON | No | Overhead Doors | \$ 650,000 | \$ 2,751,642 | \$ 2,751,642 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| KKG Construction Inc. | M | No | Misc Metals/ Installations | Yes | \$ 746,720 | \$ 947,213 | \$ 947,213 |
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| Tier III Grand Total | | | | | \$ 746,720 | \$ 947,213 | \$ 947,213 |
| MWL Tier III Total | | | | | \$ 746,720 | \$ 947,213 | \$ 947,213 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 115% | 34% | 34% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Roger & Sons Concrete, Inc. | Contract: | |
| Trade: | Concrete | Telephone: | 845-227-6033 |
| Address: | 1474 Route 55, LaGrangeville, NY 12540 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Roger & Sons Concrete, Inc. | M | No | Concrete | \$ 10,887,633 | \$ 12,257,970 | \$ 12,257,970 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Cole Technologies | M | No | Floor Flatness Inspections | Yes | \$ 11,165 | \$ 14,013 | \$ 14,013 |
| Precision Concrete | M-ESD | No | Concrete Pump Services | Yes | \$ 204,413 | \$ 86,852 | \$ 86,852 |
| Tonage Inc | M-ESD | No | Rebar Installation | Yes | \$ 1,181,754 | \$ 1,296,982 | \$ 1,296,982 |
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| Tier III Grand Total | | | | | \$ 1,397,332 | \$ 1,397,847 | \$ 1,397,847 |
| MWL Tier III Total | | | | | \$ 1,397,332 | \$ 1,397,847 | \$ 1,397,847 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 13% | 11% | 11% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Safway Atlantic, LLC | Contract: | |
| Trade: | Hoist & Protection | Telephone: | 201-636-5500 |
| Address: | 700 Commercial Ave, Carlstadt NJ 07072 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2020 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Safway Atlantic, LLC | NON | No | Hoist & Protection | \$ 3,010,000 | \$ 3,341,777 | \$ 3,341,777 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|---------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| JMD Building Supply | W-ESD | No | Lumber Supply | Yes | \$ 47,500 | \$ 188,994 | \$ 188,994 |
| NYC Supply Co. | W | No | Paint Supply | Yes | \$ 47,500 | \$ 36,889 | \$ 36,889 |
| Turtle & Hughes | W-ESD | No | Electrical | Yes | \$ 10,000 | \$ 15,524 | \$ 15,524 |
| NON: | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 105,000 | \$ 241,407 | \$ 241,407 |
| MWL Tier III Total | \$ 105,000 | \$ 241,407 | \$ 241,407 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 3% | 7% | 7% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Scanga Woodwork | Contract: | |
| Trade: | Millwork | Telephone: | 845-265-9115 |
| Address: | 22 Corporate Park West Cold Spring NY 10516 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2020 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Scanga Woodwork | NON | No | Millwork | \$ 4,671,744 | \$ 4,739,581 | \$ 4,739,581 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| YFD Millwork | M | No | Millwork | Yes | \$ 335,000 | \$ 335,713 | \$ 335,713 |
| Eco | M-ESD | No | Fabric Panels | Yes | \$ 44,000 | \$ 64,870 | \$ 64,870 |
| AJ Contract Furniture | M | No | Fabric Panels | Yes | \$ 27,038 | \$ 65,016 | \$ 65,016 |
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|---|-------------------------------|------------|------------|------------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 406,038 | \$ 465,599 | \$ 465,599 |
| | MWL Tier III Total | \$ 406,038 | \$ 465,599 | \$ 465,599 |
| | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | MWL % of Tier III | 9% | 10% | 10% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|------------------------------|--|--|
| CM Name: | Turner Construction Company | Project: Columbia Business School Above Grade |
| Company Name: | Schneider Electric | Contract: |
| Trade: | Building Management System | Telephone: 609-865-1502 |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Project Start: 1/1/2018 |
| As of Date: 6/30/2020 | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | Building Management System | \$ 4,655,000 | \$ 5,044,492 | \$ 5,044,492 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| EnTech Engineering | W | No | BIM Coordinatior | Yes | \$ 15,000 | \$ 85,948 | \$ 85,948 |
| Kane Communications | W | No | Electrician | Yes | \$ 790,000 | \$ 902,192 | \$ 902,192 |
| Olive Controls, Inc. | M | No | Electrician | Yes | \$ 600,000 | \$ 659,500 | \$ 659,500 |
| Argent Associates | MW-ESD | No | Material Supplier | Yes | \$ 100,000 | \$ 96,261 | \$ 96,261 |
| | | | | | | | |
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| NON: | | | | | | | |
| LV Solutions Inc. | NON | No | Electrician | Yes | \$ 21,800 | \$ 94,627 | \$ 94,267 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,526,800 | \$ 1,838,528 | \$ 1,838,168 |
| MWL Tier III Total | \$ 1,505,000 | \$ 1,743,901 | \$ 1,743,901 |
| Non-MWL Tier III Total | \$ 21,800 | \$ 94,627 | \$ 94,267 |
| MWL % of Tier II | 32% | 35% | 35% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|--|--|
| CM Name: Turner Construction Company | Project: Columbia Business School Above Grade |
| Company Name: Schneider Electric | Contract: |
| Trade: IT/Secutiry | Telephone: 609-865-1502 |
| Address: 210 Meadowlands Parkway, Secaucus NJ 07094 | Project Start: 1/1/2018 |
| As of Date: 6/30/2020 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|-------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | IT/Secutiry | \$ 10,083,300 | \$ 10,049,791 | \$ 10,049,791 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|------------------|----------|------------------------------|--|----------------------------------|--------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| EnTech Engineering | W | No | BIM Coordinatior | Yes | \$ 25,000 | \$ 24,457 | \$ 24,457 | |
| Touch Tel | W | No | Electrician | Yes | \$ 2,123,500 | \$ 2,077,796 | \$ 2,077,796 | |
| Kane Communications | W | No | Electrician | Yes | \$ 1,746,231 | \$ 2,189,004 | \$ 2,189,004 | |
| Argent Associates | W | No | Material Vendor | Yes | \$ 146,000 | \$ 146,000 | \$ 146,000 | |
| NON: | | | | | | | | |
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| | | | | | Tier III Grand Total | \$ 4,040,731 | \$ 4,437,257 | \$ 4,437,257 |
| | | | | | MWL Tier III Total | \$ 4,040,731 | \$ 4,437,257 | \$ 4,437,257 |
| | | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | | MWL % of Tier II | 40% | 44% | 44% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Sloan & Company | Contract: | |
| Trade: | Carpentry | Telephone: | (973) 227-3555 |
| Address: | 49 Bloomfield Avenue - Muntain Lakes, NJ 07046 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2022 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Sloan & Company | NON | No | Carpentry | \$ 850,000 | \$ 982,272 | \$ 982,272 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Park Ave Building Supplies | M | No | Materials Supplier | Yes | \$ 125,000 | \$ 149,959 | \$ 149,959 |
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| NON: | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 125,000 | \$ 149,959 | \$ 149,959 |
| MWL Tier III Total | \$ 125,000 | \$ 149,959 | \$ 149,959 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 15% | 15% | 15% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | TEI Group | Project: | Columbia Business School Above Grade |
| Trade: | Elevator | Contract: | |
| Address: | 30-30 47th Ave, LIC, Queens NY - 11101 | Telephone: | 718-609-2504 |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| TEI Group | NON | No | Elevator | \$ 8,558,816 | \$ 8,987,093 | \$ 8,987,093 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------------------|-------------------------------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| A&D | M | No | Elevator Cabs and Entrances | Yes | \$ 775,369 | \$ 889,562 | \$ 889,562 |
| GAL | L | No | Controllers and Door Equipment | Yes | \$ 557,083 | \$ 488,839 | \$ 488,839 |
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| NON: | | | | | | | |
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| | | | | Tier III Grand Total | \$ 1,332,452 | \$ 1,378,401 | \$ 1,378,401 |
| | | | | MWL Tier III Total | \$ 1,332,452 | \$ 1,378,401 | \$ 1,378,401 |
| | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | MWL % of Tier II | 16% | 15% | 15% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|-------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Turner Logistics LLC | Contract: | |
| Trade: | MEP Pre-Purchase Equip | Telephone: | 201-722-3800 |
| Address: | 3 Paragon Drive, Montvale, NJ 07645 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Logistics LLC | NON | No | MEP Pre-Purchase Equip | \$ 4,213,575 | \$ 4,344,066 | \$ 4,344,066 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Turtle & Hughes | W-ESD | No | Electrical | Yes | \$ 2,218,750 | \$ 2,496,820 | \$ 2,496,820 |
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| Tier III Grand Total | | | | | \$ 2,218,750 | \$ 2,496,820 | \$ 2,496,820 |
| MWL Tier III Total | | | | | \$ 2,218,750 | \$ 2,496,820 | \$ 2,496,820 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 53% | 57% | 57% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|-----------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | Zwicker Electric | Contract: | |
| Trade: | Electricians | Telephone: | 212-477-8400 |
| Address: | 360 Park Ave South | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Zwicker Electric | NON | No | Electricians | \$ 1,476,000 | \$ 1,748,752 | \$ 1,748,752 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| NB Electrical Enclosure Manufacturer | M | No | Fabricator | Yes | \$ 25,000 | \$ 77,213 | \$ 77,213 |
| Benfield Electric | L | No | Supplier | Yes | \$ 500,000 | \$ 656,819 | \$ 656,819 |
| Cassone Leasing Inc | W-ESD | No | Supplier | Yes | \$ 30,000 | \$ 16,221 | \$ 16,221 |
| Sunbelt Rentals | L | No | Supplier | Yes | \$ 20,000 | \$ 102,892 | \$ 102,892 |
| Turtle and Hughes | W-ESD | No | Supplier | Yes | \$ 500,000 | \$ 1,199,780 | \$ 1,199,780 |
| Hailey Insulation | W-ESD | No | | Yes | \$ 50,000 | \$ 29,719 | \$ 29,719 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,125,000 | \$ 2,082,644 | \$ 2,082,644 |
| MWL Tier III Total | \$ 1,125,000 | \$ 2,082,644 | \$ 2,082,644 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 76% | 119% | 119% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|--|
| Owner Name: | Columbia University | Project: Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 3/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Turner Construction Company | NON | No | Construction | Yes | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|----------------|----------------|---------------|
| Direct Spend Grand Total | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |
| MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| EG Munoz Construction LLC | M | No | Construction | Yes | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |
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| Direct Spend Grand Total | | | | | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |
| MWL Direct Spend Total | | | | | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |
| Non-MWL Direct Spend Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Total | | | | | 100% | 100% | 100% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|--|
| Owner Name: Columbia University | Project: Columbia Business School Below Grade |
| Address: 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: 3/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,483,375 | \$ 4,623,645 | \$ 4,392,791 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| R P Brennan General Contractors INC | NON | No | Construction | Yes | \$ 4,483,375 | \$ 4,623,645 | \$ 4,392,791 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|--------------|--------------|--------------|
| Direct Spend Grand Total | \$ 4,483,375 | \$ 4,623,645 | \$ 4,392,791 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 4,483,375 | \$ 4,623,645 | \$ 4,392,791 |
| MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| Company Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: | (212) 229-6000 |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-----------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| 433 Hardware Supplies Inc | L | No | Office Supplies | Yes | \$ - | \$ 17 | \$ 17 |
| Dial Locksmith | L | No | Locksmith | Yes | \$ - | \$ 1,963 | \$ 1,963 |
| A & H Co | MW-ESD | No | Office Supplies | Yes | \$ - | \$ 14,751 | \$ 14,751 |
| Venus Fire Protection | MW | No | Safety Supplies | Yes | \$ - | \$ 5,365 | \$ 5,365 |
| Crown Signs | W | No | Signage | Yes | \$ 17,639 | \$ 38,179 | \$ 38,179 |
| Egg Electric | W | No | | Yes | \$ 5,524,740 | \$ 6,991,749 | \$ 6,991,749 |
| First Women's Fire Systems | W-ESD | No | Fire Protection | Yes | \$ 2,768,600 | \$ 2,856,022 | \$ 2,856,022 |
| Curtis Partitions | M | No | Carpentry | Yes | \$ 1,937,600 | \$ 1,818,387 | \$ 1,818,387 |
| Garcia Marble & Tile | M-ESD | No | Tile | Yes | \$ 88,765 | \$ 83,427 | \$ 83,427 |
| Mamais | WL-ESD | No | Masonry PLA | Yes | \$ 359,821 | \$ 511,514 | \$ 511,514 |
| Roger & Sons Concrete Inc | M | No | Concrete | Yes | \$ 3,739,879 | \$ 7,668,298 | \$ 7,668,298 |
| Allran Electric | M-ESD | No | Fire Alarm | Yes | \$ 3,082,854 | \$ 3,373,680 | \$ 3,373,680 |
| Johnson Security Bureau | M | No | Site Security | Yes | \$ 243,445 | \$ 243,445 | \$ 76,521 |
| Park Ave | M | No | Doors | Yes | \$ 322,000 | \$ 443,494 | \$ 443,494 |
| Infinite Consulting | M-ESD | No | Certified Site Safety | Yes | \$ 84,120 | \$ 84,442 | \$ 84,442 |
| Pestrol | MW-ESD | No | Pest Control | Yes | \$ 21,408 | \$ 21,408 | \$ 15,556 |
| NON: | | | | | | | |
| <u>See Next page</u> | | | | | | | |
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Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| Company Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: | (212) 229-6000 |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Almar Plumbing | NON | No | Plumbing | Yes | \$ 6,600,000 | \$ 7,792,989 | \$ 7,792,989 |
| Arbon | NON | No | Loading Dock Equipment | Yes | \$ 243,000 | \$ 501,005 | \$ 501,005 |
| BAMCO Inc. | NON | No | Metal Wall Panels | Yes | \$ 1,420,500 | \$ 1,552,577 | \$ 1,552,577 |
| Champion Metal & Glass | NON | No | Ornametal Metals | Yes | \$ 38,700 | \$ 31,221 | \$ 31,221 |
| Heritage Mechanical | NON | No | HVAC Airside | Yes | \$ 5,350,000 | \$ 5,648,220 | \$ 5,648,220 |
| Island International Enterprise | NON | No | | Yes | \$ 1,138,500 | \$ 1,654,633 | \$ 1,654,633 |
| PJ Mechanical | NON | No | HVAC Wetside | Yes | \$ 9,344,124 | \$ 10,343,841 | \$ 10,343,841 |
| Platinum Maintenance Services | NON | No | Terrazzo | Yes | \$ - | \$ 215,283 | \$ 215,283 |
| Post Road | NON | No | Misc. Metal | Yes | \$ 1,450,000 | \$ 1,813,181 | \$ 1,813,181 |
| Rad & D'Aprile | NON | No | Masonry | Yes | \$ 6,200,000 | \$ 6,148,948 | \$ 6,148,948 |
| Safway | NON | No | Hoisting & Protection | Yes | \$ 40,000 | \$ 58,396 | \$ 58,396 |
| Scanga Woodworking | NON | No | Millwork | Yes | \$ 78,256 | \$ 77,626 | \$ 77,626 |
| Schneider Electric | NON | No | BMS Controls | Yes | \$ 1,475,000 | \$ 1,735,351 | \$ 1,735,351 |
| Schneider Electric | NON | No | IT | Yes | \$ 1,506,700 | \$ 1,992,368 | \$ 1,992,368 |
| Sherland & Farrington | NON | No | Resilient Flooring | Yes | \$ 104,057 | \$ 109,050 | \$ 109,050 |
| Spectrum Painting Corp. | NON | No | Painting | Yes | \$ 511,944 | \$ 684,106 | \$ 684,106 |
| Spectrum Painting Corp. | NON | No | Resinous Flooring | Yes | \$ 119,050 | \$ 104,773 | \$ 104,773 |
| Transel Elevator | NON | No | Elevators | Yes | \$ 596,900 | \$ 620,813 | \$ 620,813 |
| Turner Logistics - AHU 1221 | Non | No | Equipment - AHU | Yes | \$ 582,706 | \$ 577,606 | \$ 577,606 |
| Turner Logistics - CRAC Units 1307 | NON | No | Equipment - CRAC | Yes | \$ 534,039 | \$ 531,954 | \$ 531,954 |
| Turner Logistics - Light Fixtures - 1472 | NON | No | Equipment | Yes | \$ 352,485 | \$ 410,940 | \$ 410,940 |
| Turner Logistics - Switchgear 1220 | NON | No | Equipment - Switchgear | Yes | \$ 3,392,505 | \$ 3,610,773 | \$ 3,610,773 |
| Turner Logistics ATS/Light Fixtures 1407 | NON | No | Equipment | Yes | \$ 598,192 | \$ 545,049 | \$ 545,049 |
| United Structural Works | NON | No | Misc. Metal | Yes | \$ - | \$ 436,225 | \$ 436,225 |
| Weinstein & Holtzman | NON | No | Toilet Accessories | Yes | \$ 51,049 | \$ 53,643 | \$ 53,643 |
| Wolkow Braker Roofing Corp. | NON | No | Roofing | Yes | \$ 2,377,108 | \$ 2,484,578 | \$ 2,484,578 |
| Zwicker Electric Corp | NON | No | Electric | Yes | \$ 15,320,723 | \$ 16,318,034 | \$ 16,318,034 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------------|----------------------|----------------------|----------------------|
| Tier II Grand Total | \$ 77,616,409 | \$ 90,209,324 | \$ 90,036,548 |
| MWL Tier II Total | \$ 18,190,871 | \$ 24,156,141 | \$ 23,983,365 |
| Non-MWL Tier II Total | \$ 59,425,538 | \$ 66,053,183 | \$ 66,053,183 |
| MWL % of Tier II | 17% | 24% | 27% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---------------------------------------|-----------------------|--------------------------------------|
| CM Name: | EG Munoz Construction Inc | Project: | Columbia Business School Below Grade |
| Company Name: | EG Munoz Construction Inc | Trade: | Construction Management |
| Address: | 326 Hackensack St, Carlstadt NJ 07072 | Telephone: | 212-570-5049 |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|---------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| EG Munoz Construction Inc | M | No | Construction Management | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|-------------------------------|--|----------------------------------|-------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Cardella Waste Services | W-ESD | No | Waste Carting | Yes | \$ 55,000 | \$ 55,000 | \$ 14,377 | |
| Deutcher & Daugher | W | No | Doors/Frames/Hardware | Yes | \$ 217,112 | \$ 217,112 | \$ 10,086 | |
| Glenwood Mason Supply | W | No | Concrete Block/Rebar/Cement | Yes | \$ 75,000 | \$ 75,000 | \$ 22,191 | |
| City Lumber | W | No | Drywall | Yes | \$ 200,000 | \$ 200,000 | \$ 19,564 | |
| MSN Supply | W | No | Plumbing Supplies | Yes | \$ 15,298 | \$ 15,298 | \$ 13,377 | |
| G&G Electric Supply | L | No | 62 | Yes | \$ 40,000 | \$ 40,000 | \$ 25,407 | |
| F. W. Webb Company | L | No | Plumbing Supplies | Yes | \$ 50,000 | \$ 50,000 | \$ 8,566 | |
| NON: | | | | | | | | |
| Wells Design | NON | No | Drafting/Shop Drawings | Yes | \$ 3,000 | \$ 3,000 | \$ 1,500 | |
| City Electric Supply | NON | No | Electrical Vendor | Yes | \$ 25,873 | \$ 25,873 | \$ 25,873 | |
| United Rentals | NON | No | Rentals | Yes | \$ 1,933 | \$ 1,933 | \$ 1,933 | |
| Durante Rentals | NON | No | Rentals | Yes | \$ 1,562 | \$ 1,562 | \$ 1,562 | |
| Kamco | NON | No | Caprentry Supplies | Yes | \$ 23,141 | \$ 23,141 | \$ 23,141 | |
| Bid Estimating LLC | NON | No | Shop Drawings | Yes | \$ 3,270 | \$ 3,270 | \$ 3,270 | |
| Bruce Supply | NON | No | Plumbing Supplies | Yes | \$ 2,560 | \$ 2,560 | \$ 2,560 | |
| All Fasteners | NON | No | Fasteners, Screws 7 Misc | Yes | \$ 4,000 | \$ 4,000 | \$ 3,682 | |
| General Plumbing Supply | NON | No | Plumbing Supplies | Yes | \$ 3,615 | \$ 3,615 | \$ 3,615 | |
| | | | | | Tier III Grand Total | \$ 721,364 | \$ 721,364 | \$ 180,704 |
| | | | | | MWL Tier III Total | \$ 652,410 | \$ 652,410 | \$ 113,568 |
| | | | | | Non-MWL Tier III Total | \$ 68,954 | \$ 68,954 | \$ 67,136 |
| | | | | | MWL % of Tier II | 15% | 15% | 5% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | RP Brennan General Contractor & Builders, Inc. | Contract: | |
| Trade: | General Contractor | Telephone: | 212-462-2542 |
| Address: | 29 West 36th St, Fl 6, New York NY 10018 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--|-----------------|----------------|-------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RP Brennan General Contractor & Builders, Inc. | NON | No | Construction Management | \$ 4,483,375 | \$ 4,623,645 | \$ 4,392,791 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Benco Inc. | W | No | Appliances/Fire Protection | Yes | \$ 102,002 | \$ 99,602 | \$ 94,151 |
| Crown Sign Systems | W | No | Wayfinding Signage | Yes | \$ 75,000 | \$ 18,093 | \$ - |
| M & J Mechanical Corp. | W | No | Mechanical / HVAC | Yes | \$ 585,000 | \$ 602,430 | \$ 515,103 |
| New Jersey Boom & Erectors | W | No | Misc. Steel | Yes | \$ 25,000 | \$ 51,000 | \$ 29,399 |
| Robe Interiors Inc. | L | No | Architectural Woodwork | Yes | \$ 105,000 | \$ 123,998 | \$ 109,366 |
| NON: | | | | | | | |
| A & A Plumbing Corp | NON | No | Plumbing | Yes | \$ 220,000 | \$ 229,050 | \$ 192,375 |
| Calie 2 Enterprises Ltd | NON | No | Concrete / Masonry | Yes | \$ 158,000 | \$ 205,582 | \$ 116,423 |
| EC Framing | NON | No | Drywall | Yes | \$ 410,000 | \$ 481,003 | \$ 456,953 |
| Elite Industrial Services Inc. | NON | No | Lockers / Shelving | Yes | \$ 150,318 | \$ 150,318 | \$ 150,318 |
| JMC Floor Covering Inc. | NON | No | Carpentry/Flooring | Yes | \$ 128,000 | \$ 134,900 | \$ 128,155 |
| M&D Installers Inc. | NON | No | Doors/Frames/Hardware | Yes | \$ 171,000 | \$ 195,955 | \$ 151,659 |
| Midnight Express Mechanical Corp. | NON | No | Sprinklers | Yes | \$ 81,000 | \$ 165,958 | \$ 76,304 |
| R.Gunzer, Inc dba Gunzer Electric | NON | No | Electrical | Yes | \$ 680,000 | \$ 777,294 | \$ 627,776 |
| Stonhard Division of StonCor Group Inc. | NON | No | Flooring | Yes | \$ 311,200 | \$ 325,860 | \$ 280,080 |
| The Finishes Group | NON | No | Painting | Yes | \$ 107,000 | \$ 116,476 | \$ 105,184 |
| The Marble Factory | NON | No | Tile | Yes | \$ 80,000 | \$ 88,026 | \$ 83,625 |
| Uncertain Inc. | NON | No | Installation of Glazing | Yes | \$ 16,500 | \$ 18,090 | \$ 17,185 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------------|--------------|--------------|--------------|
| Tier II Grand Total | \$ 3,405,020 | \$ 3,783,635 | \$ 3,134,056 |
| MWL Tier II Total | \$ 892,002 | \$ 895,123 | \$ 748,019 |
| Non-MWL Tier II Total | \$ 2,513,018 | \$ 2,888,512 | \$ 2,386,037 |
| MWL % of Tier II | 20% | 19% | 17% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Almar Plumbing & Heating Corp. | Contract: | |
| Trade: | Plumbing | Telephone: | 516-740-5900 |
| Address: | 50 Bethpage Road, Hicksville, NY 11801 | | |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Almar Plumbing & Heating Corp. | NON | No | Plumbing | \$ 6,600,000 | \$ 7,792,989 | \$ 7,792,989 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Henry Quentzel Plumbing Supply Co Inc. | W | No | Vendor | Yes | \$ 50,000 | \$ 124,406 | \$ 124,406 |
| IAR | W-ESD | No | Insulation | Yes | \$ 115,000 | \$ 115,000 | \$ 115,000 |
| NY Plumbing Wholesale & Supply | M-ESD | No | Supplies | Yes | \$ 592,000 | \$ 302,468 | \$ 302,468 |
| Mace Contracting Corp | M | No | Installation | Yes | \$ 1,241,000 | \$ 1,228,773 | \$ 1,228,773 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|---------------------|---------------------|---------------------|
| Tier III Grand Total | \$ 1,998,000 | \$ 1,770,647 | \$ 1,770,647 |
| MWL Tier III Total | \$ 1,998,000 | \$ 1,770,647 | \$ 1,770,647 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 30% | 23% | 23% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Egg Electric Inc | Contract: | |
| Trade: | Electrical Fitout AG | Telephone: | 212-570-5049 |
| Address: | 35 W 45 Street 4th Floor NY NY 10038 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Egg Electric Inc | W | No | Electrical Fitout AG | \$ 5,524,740 | \$ 6,991,749 | \$ 6,991,749 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|-----------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| IAR Insulation | W-ESD | No | Insulators | Yes | \$ 20,000 | \$ 32,863 | \$ 32,863 | |
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| | | | | | Tier III Grand Total | \$ 20,000 | \$ 32,863 | \$ 32,863 |
| | | | | | MWL Tier III Total | \$ 20,000 | \$ 32,863 | \$ 32,863 |
| | | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | | MWL % of Tier II | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|--------------------------------|--|
| CM Name: | Turner Construction Company | | Project: Columbia Business School Below Grade |
| Company Name: | First Women's Fire Systems Corp | Contract: | |
| Trade: | Fire Sprinkler Installation | Telephone: 212-570-5049 | |
| Address: | 55 West 59th Street New York, NY 10018 | Project Start: 1/1/2018 | Project End: Final |
| As of Date: | 3/31/2024 | | |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| First Women's Fire Systems Corp | W-ESD | No | Fire Sprinkler Installation | \$ 2,768,600 | \$ 2,856,022 | \$ 2,856,022 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Rael Automatic Sprinkler Co. Inc | NON | No | | Yes | \$ 276,860 | \$ 276,860 | \$ 276,860 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 276,860 | \$ 276,860 | \$ 276,860 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 276,860 | \$ 276,860 | \$ 276,860 |
| MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Heritage Mechanical Services | Contract: | |
| Trade: | HVAC | Telephone: | 516-558-2004 |
| Address: | 70 Schmidt Boulevard, Farmingdale NY 11735 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2020 | Project End: | Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Heritage Mechanical Services | NON | | HVAC | \$ 5,350,000 | \$ 5,648,220 | \$ 5,648,220 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-----------------|-------------------------------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
| Harry Brainum Jr., Inc. | W | No | Steel Purchases | Yes | \$ 48,561 | \$ 38,992 | \$ 38,992 |
| Mate Matura | W | No | Insulation | Yes | \$ 450,000 | \$ 459,770 | \$ 459,770 |
| NYC Shanty | W | No | Shanty Purchase | Yes | \$ 6,108 | \$ 6,108 | \$ 6,108 |
| Shadow Transport | W | No | Storage | Yes | \$ 9,500 | \$ 9,500 | \$ 9,500 |
| Highway Safety Protection | W | No | Lift Rental | Yes | \$ 924 | \$ 13,614 | \$ 13,614 |
| Independent Testing & Balancing | W | No | | Yes | \$ 28,000 | \$ 26,000 | \$ 26,000 |
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| NON: | | | | | | | |
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| | | | | Tier III Grand Total | \$ 543,093 | \$ 553,984 | \$ 553,984 |
| | | | | MWL Tier III Total | \$ 543,093 | \$ 553,984 | \$ 553,984 |
| | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | MWL % of Tier II | 10% | 10% | 10% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Island International Enterprises, LLC | Contract: | |
| Trade: | Spray Fireproofing | Telephone: | 631-208-3500 |
| Address: | 1101 Scott Avenue, Calverton NY 11933 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Island International Enterprises, LLC | NON | No | Spray Fireproofing | \$ 1,138,500 | \$ 1,654,633 | \$ 1,654,633 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Pristine Services inc | W-ESD | No | Labor Supplier | Yes | \$ 190,000 | \$ 40,946 | \$ 40,946 |
| Highway Safety Protection Corp | W-ESD | No | Supplies | Yes | \$ 14,000 | \$ 22,369 | \$ 22,369 |
| Naughton Energy Corp | W-ESD | No | Fuel Supplier | Yes | \$ 4,000 | \$ 19,717 | \$ 19,717 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|------------|-----------|-----------|
| Tier III Grand Total | \$ 208,000 | \$ 83,032 | \$ 83,032 |
| MWL Tier III Total | \$ 208,000 | \$ 83,032 | \$ 83,032 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 18% | 5% | 5% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|-----------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | PJ Mechanical Corp. | Contract: | |
| Trade: | HVAC Work | Telephone: | 212-243-2555 |
| Address: | 55 Broad St | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|---------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| PJ Mechanical Corp. | NON | No | HVAC Work | \$ 9,344,124 | \$ 10,343,841 | \$ 10,343,841 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| John N. Fehlinger | W-ESD | No | Supplier | Yes | \$ 514,667 | \$ 536,000 | \$ 536,000 |
| IAR | W-ESD | No | Insulation | Yes | \$ 536,000 | \$ 605,106 | \$ 605,106 |
| Atlantic Concrete Cutting Inc. | W | No | Demolition | Yes | \$ 3,250 | \$ 3,250 | \$ 3,250 |
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| Tier III Grand Total | | | | | \$ 1,053,917 | \$ 1,144,356 | \$ 1,144,356 |
| MWL Tier III Total | | | | | \$ 1,053,917 | \$ 1,144,356 | \$ 1,144,356 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 11% | 11% | 11% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--------------------------------------|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Rad and D'Aprile Inc. | Contract: | |
| Trade: | Masonry | Telephone: | 516-826-9218 |
| Address: | 2128 Bellmore Ave, Bellmore NY 11710 | Project Start: | 1/1/2018 |
| As of Date: | 6/30/2020 | Project End: | Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Rad and D'Aprile Inc. | NON | No | Masonry | \$ 6,200,000 | \$ 6,148,948 | \$ 6,148,948 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|--------------------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| Glenwood Mason Supply | W | No | Supply CMU | Yes | \$ 550,000 | \$ 550,000 | \$ 517,420 |
| Glenwood Mason Supply | W | No | Supply Rebar & Durawall | Yes | \$ 166,000 | \$ 166,000 | \$ 164,375 |
| Hailey Insulation | W-ESD | No | Install Firestopping | Yes | \$ 315,000 | \$ 315,000 | \$ 310,595 |
| Park ave Building Supply | M-ESD | No | supply Rebar and Drywall | Yes | \$ 100,000 | \$ 152,000 | \$ 151,831 |
| NON: | | | | | | | |
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| Tier III Grand Total | | | | | \$ 1,131,000 | \$ 1,183,000 | \$ 1,144,221 |
| MWL Tier III Total | | | | | \$ 1,131,000 | \$ 1,183,000 | \$ 1,144,221 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier III | | | | | 18% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Roger & Sons Concrete, Inc. | Contract: | |
| Trade: | Concrete | Telephone: | 845-227-6033 |
| Address: | 1474 Route 55, LaGrangeville, NY 12540 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------------|-----------------|----------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Roger & Sons Concrete, Inc. | M | No | Concrete | \$ 3,739,879 | \$ 7,668,298 | \$ 7,668,298 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|---|-----------------|----------------|------------------------|----------|-------------------------------|--------------------------------------|----------------------------|--------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Our Rental Pumps | W-ESD | No | Concrete Pump Services | Yes | \$ 10,000 | \$ 6,485 | \$ 6,485 | |
| Precision Concrete | M-ESD | No | Concrete Pump Services | Yes | \$ 10,000 | \$ 31,562 | \$ 31,562 | |
| Tonage Inc | M-ESD | No | Rebar Installation | Yes | \$ 515,987 | \$ 773,585 | \$ 773,585 | |
| NON: | | | | | | | | |
| Starbrite Waterproofing Co. Inc. | NON | No | Waterproofing Labor | Yes | \$ 401,862 | \$ 506,862 | \$ 506,862 | |
| | | | | | Tier III Grand Total | \$ 937,849 | \$ 1,318,494 | \$ 1,318,494 |
| | | | | | MWL Tier III Total | \$ 535,987 | \$ 811,632 | \$ 811,632 |
| | | | | | Non-MWL Tier III Total | \$ 401,862 | \$ 506,862 | \$ 506,862 |
| | | | | | MWL % of Tier II | 14% | 11% | 11% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--|
| CM Name: | Turner Construction Company | | Project: Columbia Business School Below Grade |
| Company Name: | Schneider Electric | Contract: | |
| Trade: | Building Management System | Telephone: | 609-865-1502 |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------|-----------------|----------------|----------------------------|------------------------------|--|----------------------------------|
| Schneider Electric | NON | No | Building Management System | \$ 1,475,000 | \$ 1,735,351 | \$ 1,735,351 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-------------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| EnTech engineering | W | No | BIM Coordinator | Yes | \$ 10,000 | \$ 40,000 | \$ 36,000 |
| TouchTel | W | No | Electrician | Yes | \$ 19,950 | \$ 32,508 | \$ 29,257 |
| Argent Associates | W | No | Material Supplier | Yes | \$ 30,065 | \$ 30,065 | \$ 30,065 |
| Olive Controls | M | No | Electrician | Yes | \$ 180,000 | \$ 186,500 | \$ 177,175 |
| NON: | | | | | | | |
| Corporate Electric | NON | No | Electrician | Yes | \$ 1,019,400 | \$ 1,114,560 | \$ 1,086,571 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,259,415 | \$ 1,403,633 | \$ 1,359,068 |
| MWL Tier III Total | \$ 240,015 | \$ 289,073 | \$ 272,497 |
| Non-MWL Tier III Total | \$ 1,019,400 | \$ 1,114,560 | \$ 1,086,571 |
| MWL % of Tier II | 16% | 17% | 16% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | Schneider Electric | Contract: | |
| Trade: | IT/ Security | Telephone: | 609-865-1502 |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Schneider Electric | NON | No | IT/ Security | \$ 1,506,700 | \$ 1,992,368 | \$ 1,992,368 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-----------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
| EnTech engineering | W | No | BIM Coordinator | Yes | \$ 10,000 | \$ 9,000 | \$ 9,000 |
| Argent Associates | W | No | Material Vendor | Yes | \$ 154,000 | \$ 156,925 | \$ 156,925 |
| Kane Communications | W | No | Electrician | Yes | \$ 431,414 | \$ 459,989 | \$ 459,989 |
| NON: | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 595,414 | \$ 625,914 | \$ 625,914 |
| MWL Tier III Total | \$ 595,414 | \$ 625,914 | \$ 625,914 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 40% | 31% | 31% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

Form header table with fields: CM Name, Company Name, Trade, Address, As of Date, Project, Contract, Telephone, Project Start, Project End.

COMPANY (Tier II)

Table with 7 columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount, Current Plan Amount, Total Payment to Date.

SUBCONTRACTORS (Tier III)

Table with 8 columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount, Current Plan Amount, Total Payment to Date.

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Summary table with 3 columns: Description, Original Plan Amount, Current Plan Amount, Total Payment to Date.

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|---|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Company Name: | TEI Group | Contract: | |
| Trade: | Elevator | Telephone: | 718-609-2504 |
| Address: | 30-30 47th Ave, LIC, Queens, NY - 11101 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| TEI Group | NON | No | Elevator | \$ 596,900 | \$ 620,813 | \$ 620,813 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| A&D | M | No | Elevator Cabs and Entrances | Yes | \$ 58,361 | \$ 61,449 | \$ 61,449 |
| GAL | L | No | Controllers and Door Equipment | Yes | \$ 41,931 | \$ 33,768 | \$ 33,768 |
| NON: | | | | | | | |
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| Tier III Grand Total | | | | | \$ 100,292 | \$ 95,217 | \$ 95,217 |
| MWL Tier III Total | | | | | \$ 100,292 | \$ 95,217 | \$ 95,217 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier III | | | | | 100% | 100% | 100% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|--|
| CM Name: Turner Construction Company | Project: Columbia Business School Below Grade |
| Company Name: Zwicker Electric | Contract: |
| Trade: Electricians | Telephone: 212-477-8400 |
| Address: 360 Park Ave South | Project Start: 1/1/2018 |
| As of Date: 3/31/2024 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Zwicker Electric | NON | No | Electricians | \$ 15,320,723 | \$ 16,318,034 | \$ 16,318,034 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| NB Electrical Enclosure Manufacturer | M | No | Fabricator | Yes | \$ 25,000 | \$ 77,213 | \$ 77,213 |
| Benfield | L | No | Supplier | Yes | \$ 500,000 | \$ 656,819 | \$ 656,819 |
| Cassone Leasing Inc | W-ESD | No | Supplier | Yes | \$ 30,000 | \$ 16,221 | \$ 16,221 |
| Sunbelt Rentals | L | No | Supplier | Yes | \$ 20,000 | \$ 102,892 | \$ 102,892 |
| Turtle and hughes | W-ESD | No | Supplier | Yes | \$ 500,000 | \$ 1,199,780 | \$ 1,199,780 |
| Hailey Insulation | W | No | | Yes | \$ 50,000 | \$ 29,719 | \$ 29,719 |
| NON: | | | | | | | |
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| Tier III Grand Total | | | | | \$ 1,125,000 | \$ 2,082,644 | \$ 2,082,644 |
| MWL Tier III Total | | | | | \$ 1,125,000 | \$ 2,082,644 | \$ 2,082,644 |
| Non-MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| MWL % of Tier II | | | | | 7% | 13% | 13% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | A&A Plumbing Corp | Contract: | |
| Trade: | Plumbing | Telephone: | 718-458-0501 |
| Address: | 33-25 126th Place, Corona NY 11369 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| A&A Plumbing Corp | NON | No | Plumbing | \$ 220,000 | \$ 229,050 | \$ 192,375 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Ferguson | NON | No | Plumbing | Yes | \$ 6,742 | \$ 6,742 | \$ 6,742 |
| F.W. Webb | NON | No | Plumbing | Yes | \$ 4,817 | \$ 4,817 | \$ 4,817 |
| GA Fleet | NON | No | Plumbing | Yes | \$ 47,152 | \$ 47,152 | \$ 25,351 |
| North shore plumbing Supply co | NON | No | Plumbing | Yes | \$ 30,228 | \$ 30,228 | \$ 30,228 |
| Hydro Pure Choice | NON | No | Plumbing | Yes | \$ 3,476 | \$ 3,476 | \$ - |
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| Tier III Grand Total | | | | | \$ 92,415 | \$ 92,415 | \$ 67,138 |
| MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | | | | | \$ 92,415 | \$ 92,415 | \$ 67,138 |
| MWL % of Tier II | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Benco Inc. | Contract: | |
| Trade: | Furnish Install TP's Furnish ONLY YA's, Fire Protection & Appliances | Telephone: | |
| Address: | 10 Madison Rd., Unit E Fairfield NJ 07004 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|---|------------------------------|--|----------------------------------|
| Benco Inc. | W | No | Furnish Install TP's Furnish ONLY YA's, Fire Protection & | \$ 102,002 | \$ 99,602 | \$ 94,151 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-----------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Allied | NON | No | Accessories | Yes | \$ 16,724 | \$ 16,724 | \$ 16,724 |
| Appliance Connection | NON | No | Appliances | Yes | \$ 27,933 | \$ 27,933 | \$ 27,933 |
| Bobrick | NON | No | Partitions | Yes | \$ 16,751 | \$ 16,571 | \$ 16,751 |
| JL | NON | No | Fire Protection | Yes | \$ 2,340 | \$ 2,340 | \$ 2,340 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 63,748 | \$ 63,568 | \$ 63,748 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 63,748 | \$ 63,568 | \$ 63,748 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Calie 2 Enterprises | Contract: | |
| Trade: | Concrete / Masonry | Telephone: | 718-606-6288 |
| Address: | 285 Srawlow Road, West Nyack NY | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Calie 2 Enterprises | W | No | Concrete / Masonry | \$ 158,000 | \$ 200,854 | \$ 116,423 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--|-----------------|----------------|----------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Feldman Lumber - 1281 Metropolitan Ave, Brooklyn, NY 11237 | NON | No | Concrete | Yes | \$ 16,724 | \$ 17,666 | \$ - |
| GC Warehouse - 515 S 4th Ave, Mt Vernon, NY 10550 | NON | No | Concrete | Yes | \$ 27,933 | \$ 4,359 | \$ - |
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|---|--|--|--|------------------------|-----------|-----------|------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | | | | Tier III Grand Total | \$ 44,657 | \$ 22,025 | \$ - |
| | | | | MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | Non-MWL Tier III Total | \$ 44,657 | \$ 22,025 | \$ - |
| | | | | MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Elite Industrial Services Inc. | Contract: | |
| Trade: | Lockers / Shelving | Telephone: | 631-968-2907 |
| Address: | 82 Allen Blvd Farmingdale NY 11735 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Elite Industrial Services Inc. | NON | No | Lockers / Shelving | \$ 150,318 | \$ 150,318 | \$ 150,318 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Hallowell | NON | No | Lockers / Shelving | Yes | \$ 75,192 | \$ 75,192 | \$ 75,192 |
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|---|------------------------|-----------|-----------|-----------|
| <i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i> | Tier III Grand Total | \$ 75,192 | \$ 75,192 | \$ 75,192 |
| | MWL Tier III Total | \$ - | \$ - | \$ - |
| | Non-MWL Tier III Total | \$ 75,192 | \$ 75,192 | \$ 75,192 |
| | MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | The Finishes Group Corp. | Contract: | |
| Trade: | Painting | Telephone: | 718-775-7600 Raffaele Pincione |
| Address: | 56 Glen Avenue, Norwalk CT 06850 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| The Finishes Group Corp. | NON | No | Painting | \$ 107,000 | \$ 116,476 | \$ 105,184 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Sherwin Williams | NON | No | Material Supplier | Yes | \$ 1,007 | \$ 9,723 | \$ 9,723 |
| HILTI | NON | No | Material Supplier | Yes | \$ - | \$ 1,173 | \$ 1,173 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|------------------------|----------|-----------|-----------|
| Tier III Grand Total | \$ 1,007 | \$ 10,896 | \$ 10,896 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 1,007 | \$ 10,896 | \$ 10,896 |
| MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | JMC Floor Covering, Inc | Contract: | |
| Trade: | Floor / Carpentry | Telephone: | 718-507-6397 |
| Address: | 6600 Queens Midtown Expwy # 308, Maspeth, NY 11378 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-------------------------|-----------------|----------------|-------------------|---------------------------|--------------------------------------|----------------------------|
| JMC Floor Covering, Inc | NON | No | Floor / Carpentry | \$ 128,000 | \$ 134,900 | \$ 128,155 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|-------------------|----------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Apollo | NON | No | Floor / Carpentry | Yes | \$ 1,711 | \$ 1,711 | \$ 1,711 |
| Forbo | NON | No | Floor / Carpentry | Yes | \$ 24,152 | \$ 24,152 | \$ 24,152 |
| Michael Halebian | NON | No | Floor / Carpentry | Yes | \$ 8,153 | \$ 8,153 | \$ 8,153 |
| Shaw | NON | No | Floor / Carpentry | Yes | \$ 48,009 | \$ 48,009 | \$ 48,009 |
| Stanley Stephens | NON | No | Floor / Carpentry | Yes | \$ 286 | \$ 286 | \$ 286 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 82,311 | \$ 82,311 | \$ 82,311 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 82,311 | \$ 82,311 | \$ 82,311 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Midnight Express Mechanical Corp. | Contract: | |
| Trade: | Sprinklers | Telephone: | 845-825-2300 |
| Address: | 84-14 Pikkin Ave Ozone Park NY | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-----------------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Midnight Express Mechanical Corp. | NON | No | Sprinklers | \$ 81,000 | \$ 81,000 | \$ 76,304 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Long Island Pipe Supply | NON | No | Material Supplier | Yes | \$ 9,420 | \$ 9,420 | \$ 9,294 |
| Ferguson Enterprises | NON | No | Fabricated Material Suppler | Yes | \$ 39,411 | \$ 39,411 | \$ 39,099 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 48,831 | \$ 48,831 | \$ 48,393 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 48,831 | \$ 48,831 | \$ 48,393 |
| MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | |
|--|--|
| CM Name: RP Brennan General Contractor & Builders, Inc. | Project: Columbia Business School Below Grade |
| Company Name: New Jersey Boom & Erectors | Contract: |
| Trade: Misc. Steel | Telephone: 570-620-1546 |
| Address: 405 Industrial Park Drive Mt. Pocono, PA | Project Start: 1/1/2018 |
| As of Date: 3/31/2024 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------|-----------------|----------------|-------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| New Jersey Boom & Erectors | W | No | Misc. Steel | \$ 25,000 | \$ 51,000 | \$ 29,399 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Baco Enterprises | NON | No | Supplier | Yes | \$ 5,001 | \$ 909 | \$ 909 |
| Fastenal Co | NON | No | Supplier | Yes | \$ 2,400 | \$ 1,623 | \$ 1,623 |
| Grainger | NON | No | Supplier | Yes | \$ 2,579 | \$ 4,238 | \$ 4,238 |
| Graybaar | NON | No | Supplier | Yes | \$ 14,886 | \$ 14,686 | \$ 14,686 |
| Hilti | NON | No | Supplier | Yes | \$ 3,000 | \$ 1,671 | \$ 1,671 |
| Intsel Steel | NON | No | Supplier | Yes | \$ 1,671 | \$ 1,804 | \$ 1,804 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 29,537 | \$ 24,930 | \$ 24,930 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 29,537 | \$ 24,930 | \$ 24,930 |
| MWL % of Tier II | 0% | 0% | 0% |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | R. Gunzer, Inc. dba Gunzer Electric | Contract: | |
| Trade: | Electrical Contractor | Telephone: | 718 3922219 |
| Address: | 38-36 Cresent St, LIC NY 11101 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-------------------------------------|-----------------|----------------|-----------------------|---------------------------|--------------------------------------|----------------------------|
| R. Gunzer, Inc. dba Gunzer Electric | NON | No | Electrical Contractor | \$ 680,000 | \$ 777,294 | \$ 627,776 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|------------------------------|----------|---------------------------|--------------------------------------|----------------------------|
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| ACE Hardware | NON | No | Material Supplier | Yes | \$ 543 | \$ 543 | \$ 543 |
| Ace Wire & Cable Co, Inc | NON | No | Material Supplier | Yes | \$ 1,095 | \$ 1,095 | \$ - |
| Atlas Switch | NON | No | Materials Supplier | Yes | \$ 360 | \$ 3,860 | \$ 2,399 |
| Bryant Tool & Supply | NON | No | Tool Supplier | Yes | \$ 871 | \$ 871 | \$ - |
| G&G Electrical Supply Co., Inc. | NON | No | Electrical Material Supplier | Yes | \$ 18,887 | \$ 263,622 | \$ 55,851 |
| Graybar | NON | No | Materials Supplier | Yes | \$ 29,488 | \$ 29,488 | \$ 24,386 |
| HILTI | NON | No | Tool Supplier | Yes | \$ 1,977 | \$ 2,075 | \$ 51 |
| Safeway Fire & Protection Company | NON | No | Fire Alarm Vendor | Yes | \$ 58,777 | \$ 59,397 | \$ 38,205 |
| Sunbelt Rentals, Inc. | NON | No | Rental Agency | Yes | \$ 1,030 | \$ 1,030 | \$ - |
| US Diamond | NON | No | Ground Penatrating Radar | Yes | \$ 2,375 | \$ 2,375 | \$ 2,375 |
| Zoro Tools Inc. | NON | No | Tool Supplier | Yes | \$ 754 | \$ 754 | \$ 754 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

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|-------------------------------|-------------------|-------------------|-------------------|
| Tier III Grand Total | \$ 116,157 | \$ 365,110 | \$ 124,564 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 116,157 | \$ 365,110 | \$ 124,564 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Robe Interiors Inc. | Contract: | |
| Trade: | Architectural Woodwork | Telephone: | 917 471 9009 |
| Address: | 605 East 132nd Street Bronx NY 10454 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Robe Interiors Inc. | L | No | Architectural Woodwork | \$ 105,000 | \$ 123,998 | \$ 109,366 |

SUBCONTRACTORS (Tier III)

| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---|-----------------|----------------|------------------------|----------|------------------------------|--|----------------------------------|
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Atlantic Plywood Corp | NON | No | Architectural Woodwork | Yes | \$ 2,000 | \$ 8,500 | \$ 8,500 |
| Le Nobel Lumber | NON | No | Architectural Woodwork | Yes | \$ 2,000 | \$ 3,000 | \$ 2,600 |
| LGHAUSYS AMERICA INC | NON | No | Architectural Woodwork | Yes | \$ 6,500 | \$ 9,000 | \$ 9,000 |
| Roberts Plywood | NON | No | Architectural Woodwork | Yes | \$ 1,000 | \$ 3,000 | \$ 3,000 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 11,500 | \$ 23,500 | \$ 23,100 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 11,500 | \$ 23,500 | \$ 23,100 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | |
|--|--|
| CM Name: RP Brennan General Contractor & Builders, Inc. | Project: Columbia Business School Below Grade |
| Company Name: Stonhard, Division of StoneCor Group Inc | Contract: |
| Trade: Epoxy Flooring | Telephone: 800-854-0310 |
| Address: 7 Esterbrook Lane, Cherry Hill, NJ 08003 | Project End: In Progress |
| As of Date: 3/31/2024 | Project Start: 1/1/2018 |

| COMPANY (Tier II) | | | | | | |
|--|-----------------|----------------|----------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Stonhard, Division of StoneCor Group Inc | W | No | Epoxy Flooring | \$ 311,200 | \$ 325,860 | \$ 280,080 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Reliance Floor, Inc. | NON | No | Epoxy Flooring Installer | Yes | \$ 40,500 | \$ 80,000 | \$ 41,000 |
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| Tier III Grand Total | | | | | \$ 40,500 | \$ 80,000 | \$ 41,000 |
| MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | | | | | \$ 40,500 | \$ 80,000 | \$ 41,000 |
| MWL % of Tier III | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | Project: | Columbia Business School Below Grade |
| Company Name: | Uncurtain Inc. | Contract: | |
| Trade: | Glazing | Telephone: | |
| Address: | 445 Park Avenue, New York NY 10022 | Project Start: | 1/1/2018 |
| As of Date: | 3/31/2024 | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Uncurtain Inc. | NON | No | Glazing | \$ 16,500 | \$ 18,090 | \$ 17,185 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Skyland Glass Corp | NON | No | Glazing | Yes | \$ 1,436 | \$ 1,436 | \$ 1,436 |
| General Glass International | NON | No | Glazing | Yes | \$ 486 | \$ 486 | \$ 486 |
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| | | | | | | | |
| Tier III Grand Total | | | | | \$ 1,922 | \$ 1,922 | \$ 1,922 |
| MWL Tier III Total | | | | | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | | | | | \$ 1,922 | \$ 1,922 | \$ 1,922 |
| MWL % of Tier II | | | | | 0% | 0% | 0% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 3/31/2024

| | |
|--------------------|-----------------------------|
| GC/CM: | Turner Construction Company |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 6/12/2024 |

**Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION**

| Tier | Contractor | Workforce Participation | | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | |
|--|--|-------------------------|----------------|-------|----------------|-------|----------------|-------|----------------|-------|----------------|-------|----------------|-----------|----------------|---------|----------------|---------|----------------|-------------|----------------|------|----------------|---------|-----|--|--|
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | Total # | | | |
| Tier I (Direct) | Turner Construction Company Construction Management | 88,392 | 60% | 329 | 0% | 64 | 0% | 6,854 | 5% | 6,647 | 5% | 94 | 0% | 13,741 | 9% | 116,119 | 79% | 31,125 | 21% | 147,244 | 159 | 72% | 62 | 28% | 221 | | |
| | EG Munoz Construction LLC Construction Management | 6,918 | 99% | 0 | 0% | 0 | 0% | 0 | 0% | 93 | 1% | 0 | 0% | 0 | 0% | 7,011 | 100% | 0 | 0% | 7,011 | 26 | 100% | 0 | 0% | 26 | | |
| | RP Brennan Construction Management | 1,260 | 37% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,260 | 37% | 2,134 | 63% | 3,394 | 3 | 43% | 4 | 57% | 7 | | |
| | Talisen Construction Corporation Construction Management | 1,492 | 47% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,492 | 47% | 1,702 | 53% | 3,194 | 9 | 50% | 9 | 50% | 18 | | |
| Tier II | Almar Plumbing Plumbing | 24,989 | 28% | 785 | 1% | 0 | 0% | 8,275 | 9% | 2,560 | 3% | 0 | 0% | 0 | 0% | 36,609 | 41% | 53,232 | 59% | 89,841 | 35 | 34% | 67 | 66% | 102 | | |
| | Cives Steel Company Structural Steel | 30,230 | 23% | 0 | 0% | 0 | 0% | 0 | 0% | 161 | 0% | 0 | 0% | 0 | 0% | 30,391 | 23% | 102,097 | 77% | 132,488 | 49 | 30% | 116 | 70% | 165 | | |
| | Island International Enterprises SOFB | 16,971 | 80% | 0 | 0% | 172 | 1% | 0 | 0% | 767 | 4% | 0 | 0% | 0 | 0% | 17,910 | 85% | 3,177 | 15% | 21,087 | 39 | 75% | 13 | 25% | 52 | | |
| | Roger & Sons Concrete | 58,319 | 41% | 26 | 0% | 52 | 0% | 121 | 0% | 2,425 | 2% | 0 | 0% | 866 | 1% | 61,808 | 43% | 80,899 | 57% | 142,707 | 210 | 43% | 280 | 57% | 490 | | |
| | Safway Atlantic Hoisting & Public Protection | 8,309 | 53% | 0 | 0% | 0 | 0% | 0 | 0% | 265 | 2% | 0 | 0% | 0 | 0% | 8,574 | 55% | 6,987 | 45% | 15,561 | 94 | 52% | 87 | 48% | 181 | | |
| | Zwicker Electric Company Electrical | 21,371 | 18% | 0 | 0% | 0 | 0% | 0 | 0% | 2,887 | 2% | 0 | 0% | 0 | 0% | 24,258 | 20% | 96,756 | 80% | 121,013 | 39 | 30% | 89 | 70% | 128 | | |
| | First Women's Fire Systems Fire Protection | 3,784 | 12% | 534 | 2% | 0 | 0% | 732 | 2% | 933 | 3% | 0 | 0% | 0 | 0% | 5,983 | 19% | 24,879 | 81% | 30,862 | 10 | 53% | 9 | 47% | 19 | | |
| | United Structural Works Misc. Metals | 11,187 | 32% | 0 | 0% | 668 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 11,855 | 34% | 23,163 | 66% | 35,018 | 36 | 46% | 43 | 54% | 79 | | |
| | Wolkow Braker Roofing & Waterproofing | 26,801 | 63% | 0 | 0% | 3 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 26,804 | 63% | 16,014 | 37% | 42,818 | 31 | 42% | 43 | 58% | 74 | | |
| | F.W. Sims HVAC AG Piping | 15,987 | 14% | 712 | 1% | 8 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 16,707 | 14% | 101,367 | 86% | 118,073 | 19 | 16% | 101 | 84% | 120 | | |
| | PJP Installers Inc HVAC Site 7 Airside | 3,488 | 88% | 0 | 0% | 0 | 0% | 0 | 0% | 469 | 12% | 0 | 0% | 0 | 0% | 3,956 | 100% | 4 | 0% | 3,960 | 49 | 98% | 1 | 2% | 50 | | |
| | Post Road Iron Works Overhead Doors | 1,038 | 31% | 135 | 4% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,173 | 35% | 2,132 | 65% | 3,305 | 9 | 33% | 18 | 67% | 27 | | |
| | Rad & D'Aprile Masonry | 22,341 | 53% | 0 | 0% | 0 | 0% | 0 | 0% | 72 | 0% | 0 | 0% | 0 | 0% | 22,413 | 53% | 19,898 | 47% | 42,311 | 50 | 54% | 43 | 46% | 93 | | |
| | Heritage Mechanical HVAC | 31,556 | 56% | 0 | 0% | 0 | 0% | 414 | 1% | 79 | 0% | 0 | 0% | 0 | 0% | 32,049 | 57% | 24,075 | 43% | 56,123 | 69 | 69% | 31 | 31% | 100 | | |
| | Allran Electric Fire Alarm | 16,486 | 27% | 1,886 | 3% | 712 | 1% | 1,603 | 3% | 412 | 1% | 0 | 0% | 1,989 | 3% | 23,088 | 38% | 37,768 | 62% | 60,855 | 38 | 37% | 65 | 63% | 103 | | |
| | PJ Mechanical HVAC | 26,061 | 67% | 0 | 0% | 0 | 0% | 305 | 1% | 40 | 0% | 0 | 0% | 0 | 0% | 26,405 | 68% | 12,306 | 32% | 38,711 | 50 | 53% | 44 | 47% | 94 | | |
| | Curtis Partition Drywall | 101,008 | 61% | 3,417 | 2% | 1,278 | 1% | 3,566 | 2% | 1,924 | 1% | 968 | 1% | 0 | 0% | 112,160 | 68% | 53,717 | 32% | 165,876 | 129 | 66% | 66 | 34% | 195 | | |
| | Concrete Industries Early Sitework | 115 | 18% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 115 | 18% | 523 | 82% | 638 | 2 | 18% | 9 | 82% | 11 | | |
| | Bamco, Inc. Metal Wall Panels | 3,683 | 17% | 0 | 0% | 0 | 0% | 0 | 0% | 981 | 4% | 0 | 0% | 0 | 0% | 4,663 | 21% | 17,642 | 79% | 22,305 | 16 | 31% | 35 | 69% | 51 | | |
| | Champion Metal & Glass Ornamental Metals | 9,768 | 54% | 13 | 0% | 0 | 0% | 1,016 | 6% | 0 | 0% | 0 | 0% | 0 | 0% | 10,797 | 59% | 7,425 | 41% | 18,222 | 24 | 57% | 18 | 43% | 42 | | |
| | Egg Electric Inc. Electrical | 45,771 | 37% | 1,995 | 2% | 1,042 | 1% | 4,107 | 3% | 1,970 | 2% | 1,056 | 1% | 0 | 0% | 55,941 | 45% | 69,337 | 55% | 125,277 | 57 | 46% | 67 | 54% | 124 | | |
| | Tranxel Elevator, Inc. Elevator | 12,879 | 47% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 12,879 | 47% | 14,454 | 53% | 27,333 | 13 | 29% | 32 | 71% | 45 | | |
| | Spectrum Painting Resinous Flooring | 13,314 | 63% | 0 | 0% | 0 | 0% | 0 | 0% | 2,390 | 11% | 0 | 0% | 0 | 0% | 15,704 | 75% | 5,295 | 25% | 20,999 | 51 | 80% | 13 | 20% | 64 | | |
| | Mamais Construction Construction | 8,409 | 60% | 0 | 0% | 0 | 0% | 0 | 0% | 3,664 | 26% | 0 | 0% | 7 | 0% | 12,080 | 86% | 1,977 | 14% | 14,056 | 50 | 89% | 6 | 11% | 56 | | |
| | Woodworks Construction Woodwork | 1,917 | 19% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 1,925 | 20% | 7,940 | 80% | 9,865 | 9 | 35% | 17 | 65% | 26 | | |
| Schneider Electric Electrical | 5,653 | 43% | 2,636 | 20% | 4 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 8,293 | 63% | 4,791 | 37% | 13,084 | 9 | 27% | 24 | 73% | 33 | | | |
| Unity Electric Electrical | 29,291 | 34% | 232 | 0% | 789 | 1% | 4,687 | 6% | 2,549 | 3% | 16 | 0% | 629 | 1% | 38,193 | 45% | 46,923 | 55% | 85,116 | 44 | 38% | 72 | 62% | 116 | | | |
| Jacobson & Company, Inc. Security | 31,112 | 31% | 1,395 | 1% | 0 | 0% | 2,257 | 2% | 1,867 | 2% | 0 | 0% | 0 | 0% | 36,631 | 36% | 63,788 | 64% | 100,419 | 67 | 43% | 88 | 57% | 155 | | | |
| JEM Architecturals Architects | 10,954 | 24% | 344 | 1% | 2,190 | 5% | 0 | 0% | 1,129 | 2% | 0 | 0% | 0 | 0% | 14,617 | 32% | 30,860 | 68% | 45,477 | 20 | 44% | 25 | 56% | 45 | | | |
| Garcia Marble & Tile Stone Masons | 3,810 | 38% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 3,810 | 38% | 6,135 | 62% | 9,945 | 10 | 56% | 8 | 44% | 18 | | | |
| Sherland & Farrington Stone Masons | 2,273 | 18% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,273 | 18% | 10,195 | 82% | 12,468 | 12 | 33% | 24 | 67% | 36 | | | |

| | | | | | | | | | | | | | | | | | | | | | | |
|---|----------------|------|---------------|----|--------------|-----|---------------|-----|---------------|-----|--------------|----|----------------|------|------------------|------|------------------|--------------|------|--------------|------|--------------|
| Platinum Maintenance Services Maintenance | 7,046 | 55% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 7,046 | 55% | 5,811 | 45% | 12,857 | 19 | 51% | 18 | 49% | 37 |
| Hi Tech Data Floors Flooring | 1,153 | 12% | 0 | 0% | 0 | 0% | 40 | 0% | 0 | 0% | 0 | 0% | 1,192 | 12% | 8,537 | 88% | 9,729 | 5 | 28% | 13 | 72% | 18 |
| Scanga Woodworking Corp Flooring | 4,903 | 58% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 4,903 | 58% | 3,595 | 42% | 8,498 | 9 | 38% | 15 | 63% | 24 |
| HB Communications Communications | 1,399 | 22% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,399 | 22% | 5,089 | 78% | 6,488 | 1 | 13% | 7 | 88% | 8 |
| Almar Plumbing and Heating Corporation Plumbing | 856 | 36% | 0 | 0% | 0 | 0% | 256 | 11% | 72 | 3% | 0 | 0% | 1,184 | 50% | 1,184 | 50% | 2,368 | 0 | 0% | 0 | 0% | 0 |
| Furniture Consultants Furniture | 13,319 | 72% | 0 | 0% | 0 | 0% | 0 | 0% | 312 | 2% | 0 | 0% | 13,631 | 74% | 4,864 | 26% | 18,495 | 31 | 72% | 12 | 28% | 43 |
| County Cleaners Corporation Cleaning | 1,071 | 74% | 0 | 0% | 80 | 6% | 238 | 16% | 62 | 4% | 0 | 0% | 1,451 | 100% | 0 | 0% | 1,451 | 17 | 100% | 0 | 0% | 17 |
| Crown Sign Systems Signage | 1,123 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,123 | 100% | 0 | 0% | 1,123 | 11 | 100% | 0 | 0% | 11 |
| Regal Cleaning Corp Cleaning | 4,015 | 73% | 0 | 0% | 0 | 0% | 1,093 | 20% | 273 | 5% | 0 | 0% | 5,518 | 100% | 0 | 0% | 5,518 | 58 | 0% | 0 | 0% | 58 |
| E&R Heating and Cooling LLC HVAC | 176 | 47% | 0 | 0% | 112 | 30% | 0 | 0% | 0 | 0% | 0 | 0% | 288 | 77% | 84 | 23% | 372 | 4 | 67% | 2 | 33% | 6 |
| EGM Electric NYC Electrical | 3,374 | 90% | 0 | 0% | 0 | 0% | 0 | 0% | 128 | 3% | 0 | 0% | 3,502 | 94% | 238 | 6% | 3,740 | 12 | 92% | 1 | 8% | 13 |
| EGM Plumbing NYC, LLC Plumbing | 1,826 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,826 | 100% | 0 | 0% | 1,826 | 8 | 100% | 0 | 0% | 8 |
| Metropolitan Construction Systems Inc Waterproofing | 73 | 63% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 73 | 63% | 43 | 37% | 116 | 2 | 50% | 2 | 50% | 4 |
| EC Framing Drywall | 1,408 | 52% | 0 | 0% | 0 | 0% | 16 | 1% | 1,128 | 42% | 0 | 0% | 2,552 | 94% | 152 | 6% | 2,704 | 14 | 88% | 2 | 13% | 16 |
| Gunzer Electric Electrical | 2,399 | 50% | 0 | 0% | 0 | 0% | 0 | 0% | 641 | 13% | 0 | 0% | 3,040 | 63% | 1,790 | 37% | 4,830 | 15 | 63% | 9 | 38% | 24 |
| M & J Mechanical Mechanical / HVAC | 540 | 85% | 0 | 0% | 0 | 0% | 0 | 0% | 56 | 9% | 0 | 0% | 596 | 93% | 42 | 7% | 638 | 18 | 90% | 2 | 10% | 20 |
| Midnight Express Sprinklers | 560 | 52% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 560 | 52% | 520 | 48% | 1,080 | 6 | 67% | 3 | 33% | 9 |
| NJ Boom & Erectors Misc. Steel | 285 | 93% | 0 | 0% | 0 | 0% | 0 | 0% | 22 | 7% | 0 | 0% | 307 | 100% | 0 | 0% | 307 | 22 | 100% | 0 | 0% | 22 |
| Robe Interiors Architectural Woodwork | 488 | 29% | 0 | 0% | 326 | 19% | 0 | 0% | 476 | 28% | 0 | 0% | 1,290 | 77% | 392 | 23% | 1,682 | 3 | 75% | 1 | 25% | 4 |
| AA Plumbing Plumbing | 0 | 0% | 0 | 0% | 80 | 45% | 0 | 0% | 0 | 0% | 0 | 0% | 80 | 45% | 96 | 55% | 176 | 2 | 50% | 2 | 50% | 4 |
| Benco Appliances/Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 34 | 100% | 34 | 0 | 0% | 2 | 100% | 2 |
| Calie 2 Enterprises Concrete / Masonry | 1,588 | 94% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,588 | 94% | 96 | 6% | 1,684 | 10 | 91% | 1 | 9% | 11 |
| JMC Floor Covering, Inc. Carpentry/Flooring | 40 | 19% | 0 | 0% | 0 | 0% | 0 | 0% | 24 | 11% | 0 | 0% | 64 | 30% | 146 | 70% | 210 | 3 | 43% | 4 | 57% | 7 |
| The Finishes Group Corp Painting | 1,152 | 73% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,152 | 73% | 421 | 27% | 1,573 | 6 | 75% | 2 | 25% | 8 |
| The Marble Factory, Inc Tile | 240 | 48% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 240 | 48% | 260 | 52% | 500 | 4 | 50% | 4 | 50% | 8 |
| Stonhard Epoxy Flooring | 571 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 571 | 100% | 0 | 0% | 571 | 17 | 100% | 0 | 0% | 17 |
| Total Hours | 746,534 | | 14,439 | | 7,580 | | 35,578 | | 37,483 | | 2,133 | | 861,113 | | 1,014,106 | | 1,875,219 | 1,834 | | 1,731 | | 3,565 |
| Overall % of Total | 40% | | 1% | | 0% | | 2% | | 2% | | 0% | | 46% | | 54% | | 100% | 51% | | 49% | | 100% |

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|----------------------------------|------------|------------|
| Allran Electric | 6/26/2019 | 5/25/2022 |
| Almar Plumbing | 6/19/2018 | 6/21/2022 |
| Bamco, Inc. | 8/18/2019 | 7/25/2021 |
| Champion Metal & Glass | 9/4/2019 | 6/29/2022 |
| Cives Steel Company | 11/25/2018 | 3/28/2021 |
| Concrete Industries | 4/16/2019 | 12/31/2020 |
| Curtis Partition | 5/12/2019 | 3/13/2022 |
| Egg Electric Inc. | 10/2/2019 | 4/6/2022 |
| F.W. Sims | 3/5/2019 | 1/18/2022 |
| First Women's Fire Systems | 12/25/2018 | 11/2/2021 |
| Garcia Marble & Tile | 9/2/2020 | 1/9/2022 |
| HB Communications | 1/1/2018 | 2/27/2022 |
| Heritage Mechanical | 6/5/2019 | 5/4/2022 |
| Hi Tech Data Floors | 1/3/2021 | 3/28/2022 |
| Island International Enterprises | 12/25/2018 | 6/15/2021 |
| Jacobson & Company, Inc. | 11/5/2019 | 9/16/2022 |
| JEM Architecturals | 7/7/2020 | 9/19/2022 |
| Mamais Construction | 10/20/2019 | 3/29/2022 |
| PJ Mechanical | 5/8/2019 | 3/29/2022 |
| PJP Installers Inc | 3/17/2019 | 3/12/2022 |

| Contractor | Start | End |
|-------------------------------|------------|------------|
| Platinum Maintenance Services | 9/5/2020 | 9/13/2022 |
| Post Road Iron Works | 6/8/2019 | 10/22/2020 |
| Rad & D'Aprile | 4/9/2019 | 2/27/2022 |
| Roger & Sons | 10/16/2018 | 12/13/2021 |
| Safway Atlantic | 10/17/2018 | 4/13/2022 |
| Scanga Woodworking Corp | 4/3/2021 | 3/29/2022 |
| Schneider Electric | 5/3/2020 | 9/19/2022 |
| Sherland & Farrington | 9/13/2020 | 4/22/2022 |
| Spectrum Painting | 9/9/2019 | 5/17/2022 |
| Tranel Elevator, Inc. | 12/1/2019 | 9/19/2022 |
| Turner Construction Company | 4/20/2019 | 5/17/2022 |
| United Structural Works | 1/6/2019 | 4/22/2022 |
| Unity Electric | 1/1/2020 | 9/16/2022 |
| Wolkow Braker | 2/27/2019 | 5/16/2022 |
| Woodworks Construction | 3/9/2021 | 4/22/2022 |
| Zwicker Electric Company | 12/28/2018 | 3/12/2022 |
| Furniture Consulting | 1/1/2021 | 9/13/2022 |
| County Cleaners Corporation | 10/1/2021 | 4/22/2022 |
| Crown Sign Systems | 1/1/2022 | 9/16/2022 |
| Regal Cleaning Corp | 1/1/2022 | 4/22/2022 |

| Contractor | Start | End |
|---------------------------------------|------------|-------------|
| E&R Heating and Cooling LLC | 12/13/2022 | 6/13/2023 |
| EGM Electric NYC | 12/13/2022 | 6/13/2023 |
| EGM Plumbing NYC, LLC | 11/30/2022 | 6/13/2023 |
| Metropolitan Construction Systems Inc | 3/27/2023 | 3/27/2023 |
| EC Framing | | In Progress |
| Gunzer Electric | | In Progress |
| M & J Mechanical | | In Progress |
| Midnight Express | | In Progress |
| NJ Boom & Erectors | | In Progress |
| Robe Interiors | | In Progress |
| AA Plumbing | | In Progress |
| Benco | | In Progress |
| Calie 2 Enterprises | | In Progress |
| JMC Floor Covering, Inc. | | In Progress |
| The Finishes Group Corp | | In Progress |
| The Marble Factory, Inc | | In Progress |

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | |
|---|--|
| Owner Name: Columbia University | Project: Open Space Large Square |
| Address: 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: 3/31/2024 | Project Start: 1/1/2021 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 91,128 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|---------------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Green Girl Printing | W | No | Printing | Yes | \$ 25 | \$ 14,025 | \$ 8,715 |
| Zaman Construction Corp | M | No | Construction | Yes | \$ 32,545 | \$ 66,265 | \$ 66,263 |
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| NON: | | | | | | | |
| ICON Media U.S. Limited | NON | No | Signage/Print | Yes | \$ 16,150 | \$ 16,150 | \$ 16,150 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------------------|------------------|------------------|------------------|
| Direct Spend Grand Total | \$ 48,720 | \$ 96,440 | \$ 91,128 |
| MWL Direct Spend Total | \$ 32,570 | \$ 80,290 | \$ 74,978 |
| Non-MWL Direct Spend Total | \$ 16,150 | \$ 16,150 | \$ 16,150 |
| MWL % of Total | 67% | 83% | 82% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | | |
|--------------------|-------------------------------------|-----------------------|-------------------------|
| Owner Name: | Columbia University | Project: | Open Space Large Square |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 3/31/2024 | Project Start: | 1/1/2021 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|--------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Kelco Costruction Inc. | NON | No | General Contractor | Yes | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |
| | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|---------------|---------------|---------------|
| Direct Spend Grand Total | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |
| MWL % of Total | 0% | 0% | 0% |

Date: 3/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | |
|--|--|
| Company Name: Kelco Construction Inc. | Project: Open Space Large Square |
| Trade: General Contractor | Contract: |
| Address: 22 Newton Place Hauppauge NY 11788 | Telephone: (631) 462-2952 |
| As of Date: 3/31/2024 | Project Start: 1/1/2021 Project End: Final |

| COMPANY (Tier I) | | | | | | |
|-------------------------|-----------------|----------------|--------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Kelco Construction Inc. | NON | No | General Contractor | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|----------------------------------|------------------------------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Brunkner Lumber | L | No | Lumber Supplier | Yes | \$ - | \$ 20,376 | \$ 20,376 |
| Cardella Trucking | W-ESD | No | Waste management | Yes | \$ 3,113 | \$ 64,891 | \$ 64,891 |
| Casa Redmix Concrete Corp. | L | No | Concrete Supplier | Yes | \$ 213,000 | \$ 277,689 | \$ 277,689 |
| CFS Steel Company | L | No | Rebar Vendor | Yes | \$ 183,000 | \$ 82,942 | \$ 82,942 |
| Crown Signs | W | No | Site Signage | Yes | \$ - | \$ 19,957 | \$ 19,957 |
| Double Nickel | W-ESD | No | 62 Masonry Supplier | Yes | \$ 75,000 | \$ 98,540 | \$ 98,540 |
| Glenwood Masonry | W | No | Masonry Supplier | Yes | \$ 2,225 | \$ 3,337 | \$ 3,336 |
| Our Rental Pumps | W-ESD | No | Equipment Rental | Yes | \$ 50,000 | \$ 7,271 | \$ 7,271 |
| Johnson Security | MW-ESD | No | Site Security | Yes | \$ 336,858 | \$ 331,983 | \$ 331,983 |
| Mirmax Engineering | M | No | Surveying | Yes | \$ 50,000 | \$ 97,655 | \$ 97,655 |
| Park Ave Building Supply | M-ESD | No | Construction Material Supplier | Yes | \$ 15,113 | \$ 29,725 | \$ 29,725 |
| Pestrol | MW-ESD | No | Vector Control | Yes | \$ - | \$ 4,500 | \$ 4,500 |
| Petrosan Ltd. | W-ESD | No | Fule Provider | Yes | \$ - | \$ 17,367 | \$ 17,367 |
| Power Connect Electrical Corp. | W | No | Electrical, Technology, Security | Yes | \$ 2,685,000 | \$ 3,142,542 | \$ 3,142,542 |
| Yaboo Fence | W | No | Fencing | Yes | \$ 139,003 | \$ 144,430 | \$ 144,430 |
| NON: | | | | | | | |
| Call Ahead | NON | No | Temporary Sanitary Facilities | Yes | \$ 8,497 | \$ 8,592 | \$ 8,592 |
| Central Irrigation | NON | No | Irrigation Supplies/Equipment | Yes | \$ 52,321 | \$ 59,019 | \$ 59,019 |
| Cerco | NON | No | Temporary Office Trailer | Yes | \$ 5,411 | \$ 5,411 | \$ 5,411 |
| City & County Paving | NON | No | Paving | Yes | \$ 301,645 | \$ 301,645 | \$ 301,645 |
| Classic Stone | NON | No | Stone Supplier | Yes | \$ 406,787 | \$ 456,916 | \$ 456,916 |
| Colarusso | NON | No | Trucking - Soil/Fill | Yes | \$ 21,834 | \$ 21,834 | \$ 21,834 |
| Colony Hardware | NON | No | Tool/Equipment Supplier | Yes | \$ 5,395 | \$ 5,395 | \$ 5,395 |
| Country Gardens Nursery | NON | No | Planting Supply | Yes | \$ 11,265 | \$ 11,265 | \$ 11,265 |
| Cox Trucking | NON | No | Trucking - Soil/Fill | Yes | \$ 34,379 | \$ 34,379 | \$ 34,379 |
| Deep Root | NON | No | Material Supplier | Yes | \$ 51,521 | \$ 51,521 | \$ 51,521 |
| El Hannon Wholesale Nursery | NON | No | Tree Supplier | Yes | \$ - | \$ 107,742 | \$ 107,742 |
| Ericsons | NON | No | Drain Supplier | Yes | \$ 476,641 | \$ 658,294 | \$ 658,294 |
| Evergreen Recycling | NON | No | Fill Material Supplier | Yes | \$ 89,710 | \$ 105,301 | \$ 105,301 |
| Fountaintech | NON | No | Fountain Installer | Yes | \$ 656,842 | \$ 709,952 | \$ 709,952 |
| Fresh Meadows | NON | No | Plumbing | Yes | \$ - | \$ 47,564 | \$ 47,564 |
| Geocomp | NON | No | Noise Testing | Yes | \$ 14,700 | \$ 16,500 | \$ 16,500 |
| Granger | NON | No | Construction Material Supplier | Yes | \$ 583 | \$ 583 | \$ 583 |
| GreenPro Materials | NON | No | Construction Material Supplier | Yes | \$ - | \$ 13,159 | \$ 13,159 |
| Halka Nurseries | NON | No | Tree Supplier | Yes | \$ - | \$ 37,755 | \$ 37,755 |
| Hanover Architectural Products | NON | No | Stone Supplier | Yes | \$ - | \$ 306,002 | \$ 306,002 |
| HEPCO | NON | No | Stone Supplier | Yes | \$ 14,690 | \$ 14,690 | \$ 14,690 |
| Impact Concrete | NON | No | Engineering | Yes | \$ 2,100 | \$ 2,100 | \$ 2,100 |
| Industrial Threaded Products | NON | No | Construction Material Supplier | Yes | \$ 7,467 | \$ 7,467 | \$ 7,467 |
| Island Building Supplies | NON | No | Construction Material Supplier | Yes | \$ 13,404 | \$ 13,404 | \$ 13,404 |
| Kaufman Iron Works | NON | No | Ornamental Metal Fabricator | Yes | \$ 83,520 | \$ 83,520 | \$ 83,520 |
| Landscape Forms | NON | No | Material Supplier | Yes | \$ 844,205 | \$ 1,488,005 | \$ 1,488,005 |
| Milrose Consultants | NON | No | Expeditor | Yes | \$ 76,260 | \$ 116,390 | \$ 116,390 |
| New York Concrete Washout | NON | No | Concrete Washout Supplier | Yes | \$ 10,699 | \$ 10,699 | \$ 10,699 |
| North Fork Boutique | NON | No | Planting Supply | Yes | \$ 29,320 | \$ 29,320 | \$ 29,320 |
| Omni Rebar, Inc. | NON | No | Rebar Detailer | Yes | \$ 2,510 | \$ 2,510 | \$ 2,510 |
| Onsite Innovations | NON | No | Medic | Yes | \$ 10,108 | \$ 10,108 | \$ 10,108 |
| Phase I Group | NON | No | Plumbing | Yes | \$ 170,526 | \$ 170,526 | \$ 170,526 |
| Power Pak Civil & Safety LLC | NON | No | Construction Material Supplier | Yes | \$ 6,649 | \$ 6,649 | \$ 6,649 |
| Romex | NON | No | Material Supplier | Yes | \$ 27,010 | \$ 27,010 | \$ 27,010 |
| Sanico USA Corp | NON | No | Temperature Scanning Equip | Yes | \$ 6,279 | \$ 6,279 | \$ 6,279 |
| Shelter Enterprises | NON | No | Material Supplier | Yes | \$ 36,401 | \$ 36,401 | \$ 36,401 |
| Siegel | NON | No | Material Supplier | Yes | \$ 628 | \$ 628 | \$ 628 |
| Site One Landscaping | NON | No | Material Supplier | Yes | \$ 2,820 | \$ 3,192 | \$ 3,192 |
| Sonco | NON | No | Fence Supplier | Yes | \$ 4,015 | \$ 4,015 | \$ 4,015 |
| South Brunswick Recycling Materials, | NON | No | Soil Supplier | Yes | \$ 30,500 | \$ 30,500 | \$ 30,500 |
| Triboro Contractors | NON | No | Construction Material Supplier | Yes | \$ 394 | \$ 394 | \$ 394 |
| Trinity Highway Rentals | NON | No | Yodock/Fence Rental | Yes | \$ 25,283 | \$ 25,283 | \$ 25,283 |
| White Cap LP | NON | No | Building Materials | Yes | \$ 159,597 | \$ 160,164 | \$ 160,164 |
| Wolkow Braker | NON | No | Waterproofing | Yes | \$ 246,000 | \$ 271,835 | \$ 271,835 |
| Wundercover | NON | No | Material Supplier | Yes | \$ 79,130 | \$ 79,130 | \$ 79,130 |
| Zinco | NON | No | Material Supplier | Yes | \$ 159,367 | \$ 159,367 | \$ 159,367 |
| | | | | Tier II Grand Total | \$ 7,938,725 | \$ 10,061,619 | \$ 10,061,618 |
| | | | | MWL Tier II Total | \$ 3,752,312 | \$ 4,343,205 | \$ 4,343,204 |
| | | | | Non-MWL Tier II Total | \$ 4,186,413 | \$ 5,718,414 | \$ 5,718,414 |
| | | | | MWL % of Tier II | 22% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|--------------------------------|---|
| CM Name: | Kelco Construction Inc. | | Project: Open Space Large Square |
| Company Name: | Power Connect Enelctri Corp | Contract: | |
| Trade: | Electrical Subcontractor | Telephone: 646-768-8428 | |
| Address: | 1475 E 222 Street. Suite #1008 Bronx NY 10469 | Project Start: 1/1/2021 | Project End: In Progress |
| As of Date: | 3/31/2024 | | |

| COMPANY (Tier II) | | | | | | |
|-----------------------------|-----------------|----------------|--------------------------|---------------------------|--------------------------------------|----------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Power Connect Enelctri Corp | W | No | Electrical Subcontractor | \$ 2,685,000 | \$ 3,142,542 | \$ 3,142,542 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------|----------|---------------------------|--------------------------------------|----------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
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| NON: | | | | | | | |
| Naber Electric | NON | No | | 62 | \$ 1,156,000 | \$ 1,461,377 | \$ 1,461,377 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,156,000 | \$ 1,461,377 | \$ 1,461,377 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 1,156,000 | \$ 1,461,377 | \$ 1,461,377 |
| MWL % of Tier III | 0% | 0% | 0% |

Date: 3/31/2024

| | |
|--------------------|-----------------------------|
| GC/CM: | Kelco Construction |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | Headcount | | | | | | | | | | | | | |
|---------------------------|--|---------------|----------------|--------------|----------------|-----------|----------------|--------------|----------------|------------|----------------|-----------|----------------|------------|----------------|---------------|----------------|--------------|-----|----------------|------------|----------------|-----------|-----|-------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | Total | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Kelco Construction Inc General Contractor | 23,749 | 94% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 23,749 | 94% | 1,536 | 6% | 25,284 | 67 | 93% | 5 | 7% | 72 |
| * Tier II | Johnson Security | 5,359 | 57% | 1,307 | 14% | 16 | 0% | 2,182 | 23% | 176 | 2% | 0 | 0% | 320 | 3% | 9,359 | 100% | 15 | 0% | 9,374 | 47 | 96% | 2 | 4% | 49 |
| * | Power Connect Electric | 1,142 | 42% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,142 | 42% | 1,563 | 58% | 2,705 | 5 | 63% | 3 | 38% | 8 |
| * | Wolkow Breaker | 1,075 | 55% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,075 | 55% | 879 | 45% | 1,954 | 12 | 48% | 13 | 52% | 25 |
| Total Hours | | 31,324 | | 1,307 | | 16 | | 2,182 | | 176 | | 0 | | 320 | | 35,325 | | 3,992 | | 39,317 | 131 | | 23 | | 154 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 100% | 0% | | 0% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|------------------------|-----------|-------------|
| Kelco Construction Inc | 6/27/2020 | In Progress |
| Johnson Security | 6/27/2020 | In Progress |
| Power Connect Electric | 6/27/2020 | In Progress |
| Wolkow Breaker | 6/27/2020 | In Progress |

| | |
|--------------------|-----------------------------|
| GC/CM: | Kelco Construction |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Headcount | | | | | | | | | | | | | | | | |
|---------------------------|--|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|-----------|-------------|-----------|----------------|-----------|----------------|-----------|----------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | Hrs | Hrs | # | % ¹ | # | % ¹ | # | |
| Tier I (Direct) | Kelco Construction Inc General Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * Tier II | Wolkow Breaker | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * | Power Connect Electric | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| * | Johnson Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| | | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0% | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | 0% | 0% | 0% | 0% | 0% | 0% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 3/31/2024 |
| As of : | 45455 |

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | Workforce Participation | | | | | | | | | | Total Hours | | | Headcount | | | | | | | | | | |
|---------------------------|--|-------------------------|----------------|--------------|----------------|---------------|----------------|---------------|----------------|----------------|----------------|-------------|----------------|---------------|----------------|----------------|----------------|----------------|-----------|----------------|------------|----------------|------------|-----|-------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Lend Lease Construction Construction Management | 92,640 | 32% | 2,939 | 1% | 13,996 | 5% | 19,956 | 7% | 49,345 | 17% | 0 | 0% | 2,537 | 1% | 181,413 | 63% | 107,940 | 37% | 289,353 | 134 | 43% | 181 | 57% | 315 |
| Tier II | Johnson Security Security | 152,969 | 60% | 0 | 0% | 2,042 | 1% | 31,652 | 12% | 54,836 | 21% | 0 | 0% | 11,142 | 4% | 252,642 | 99% | 3,084 | 1% | 255,726 | 299 | 97% | 10 | 3% | 309 |
| | Eddington Security Security | 110,679 | 76% | 0 | 0% | 0 | 0% | 304 | 0% | 35,032 | 24% | 0 | 0% | 0 | 0% | 146,015 | 100% | 8 | 0% | 146,023 | 167 | 99% | 1 | 1% | 168 |
| Total Hours | | 356,289 | | 2,939 | | 16,038 | | 51,912 | | 139,213 | | 0 | | 13,679 | | 580,070 | | 111,032 | | 691,102 | 600 | | 192 | | 792 |
| Overall % of Total | | 52% | | ##### | | 2% | | 8% | | 20% | | 0% | | 2% | | 84% | | 16% | | 100% | 76% | | 24% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|------------------------|-----------|------------|
| Johnson Security Inc | 7/11/2010 | 2/2/2019 |
| Eddington Security Inc | 2/4/2010 | 11/30/2016 |
| Lend Lease | 7/11/2010 | 2/6/2018 |

| | |
|-------------|----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 1/1/2024 - 3/31/2024 |
| As of : | 45455 |

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | Workforce Participation | | | | | | | | | | | | Headcount | | | | | | | | | |
|---------------------------|---|-------------------------|----------------|--------------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|-----------|----------------|-----------|----------------|-----------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Tier II | Johnson Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Eddington Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | ##### | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount